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OCT 14 1986

# General Concepts Charrette Report 2

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Bellingham Central Waterfront  
Development Plan

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1986

Management and Planning Services a member of The NBBJ Group

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Economics  
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Landscape Architecture

March 25, 1986

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Bellingham Central Waterfront *Property of CSC Library*

*Ecology*  
Mr. Rick Fackler  
Long Range Planner/Project Manager  
City of Bellingham  
Planning and Economic Development  
210 Lottie Street  
Bellingham, Washington 98225

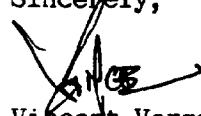
U.S. DEPARTMENT OF COMMERCE NOAA  
COASTAL SERVICES CENTER  
2234 SOUTH HOBSON AVENUE  
CHARLESTON, SC 29405-2413

Dear Rick:

We are pleased to transmit the documentation of progress on Phase II (Technical Report #2) of the Bellingham Central Waterfront Development Study related to our second charrette. This document is intended to be a working data base to be built upon and modified by all participants. It represents our two-week investigation of precepts, general concepts, and economic development incentives that will be used to assist in the refinement of land use alternatives for the Central Waterfront area.

We are working on the third step of the study process which is the Development of Refined Land Use Concepts for the area. We look forward to our next charrette, scheduled for April 15, 1986.

Sincerely,

  
Vincent Vergel de Dios, AICP  
Director of Planning

"The preparation of this report was financially aided through a grant from the Washington State Department of Ecology with funds obtained from the National Oceanic and Atmospheric Administration, and appropriated for Section 306b of the Coastal Zone Management Act of 1972."

DEC 17 1986

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## INTRODUCTION/SUMMARY

On March 18, 1986, the second in a series of full-day "charrettes" - or intensive work sessions - was held at the Roeder School District offices to discuss general concepts for the Bellingham Central Waterfront. This charrette is part of the on-going planning process, begun in February to prepare a Central Waterfront Development Plan. The session was sponsored by the City of Bellingham Department of Planning and Economic Development and included representatives from the City, Planning staff, members of the Central Waterfront Task Force and Technical Committee, the Port of Bellingham, the Fourth Corner Development Company, Georgia Pacific, and the general public.

The purpose of this charrette was to review and "brainstorm" general Land Use Concepts for Bellingham's Central Waterfront. This report documents a two-week effort that developed general concepts for the Central Waterfront and additional ideas received during the charrette.

This Technical Report #2 includes the "general concept" charrette materials reviewed on March 18, 1986 and with Technical Report #1, "Issues and Directions," will be considered a separate Technical Appendix to the final report. This report is organized in the following sections.

- Key Issues & Directions - A review was completed of the key issues expressed during the prior Issues and Directions Charrette. These key issues are:
  - That the plan be an Implementation Plan;
  - Concern for the Type, Amount, and Location of Land Uses;
  - A need for Economic Development within the area; and
  - A need for Group Consensus for Action.

Suggested Actions - Based on the Issues and Directions Charrette, the following actions were suggested for further investigation:

- Encourage investment, not just market response;
- Change or modify zoning in the area;
- Protect and enhance existing businesses;
- Improve Roeder and Holly Streets;
- Improve the Maritime Heritage Center;
- Control nuisances such as odors; and
- Create land use flexibility through such things as design guidelines.

- Precepts - General organizing principles or ideas common to all the concepts were prepared. These included:
  - General precepts
  - Land use compatibility
  - Linkages
  - Development action
- Concept Components - Eleven components were identified and used in different combinations or mixes to create each unique concept. These "building blocks" included:
  - Whatcom Creek focus
  - Linkages
  - Land use mix
  - Land use interfaces
  - Vistas and overlooks
  - Gateways
  - Public right-of-ways
  - Parcelization
  - City-owned property
  - Vacant parcels
  - Zoning
- Organization Concepts - Six categories were described to characterize the general concepts. Within each organization concept a number of variations suggested themselves. The 6 categories included:
  1. Dispersed Development
  2. Expanded Industrial Core
  3. Expanded CBD Core
  4. Expanded Port/Squalicum Harbor Core
  5. Whatcom Creek As Focus
  6. Linkages and Corridors
- Urban Design Precepts - Some preliminary alternative design guidelines were suggested for Holly and Roeder Streets based on the City of Bellingham Public Works Department's standards.

- Economic Development Incentives - Some ideas were presented for public-sector actions or programs to induce economic growth and market demand within the Central Waterfront. A number of federal, state, and local programs were suggested as having been used in the past in other places. The current status of these programs was discussed considering the current budget cuts which effect many of the programs. The following programs appear to be the most likely sources for development and infrastructure improvement financing.
  - For Project Development
    - .. UDAG's (Urban Development Action Grants)
    - .. SBA (Small Business Administration 503 and 7A Loan programs)
    - .. Block Grants
  - Infrastructure Financing
    - .. C.E.R.B. (Community Economic Revitalization Board Loans and Grants)
    - .. Public Infrastructure Trust Programs
    - .. E.D.A (Economic Development Administration Title I Grants)
    - .. City General Obligation Bonds
- Evaluation Criteria - The following evaluation criteria were discussed as a means of evaluating the refined Land Use Alternatives. These criteria were agreed to be necessary for a successful plan.
  - Land use compatibility
  - Linkages/water access
  - Environment quality improvement
  - Economic growth and feasibility
  - Ease of implementation
  - Public/private acceptance

The Urban Design Precepts and Economic Development Incentives were introduced only as a preview and will be further refined as the concepts are refined.

As part of the participatory and consensus building effort, participants were all given "stick-on" dots to use as votes to express their preferences for a particular concepts. The Technical Committee and public sessions voiced a clear preference for the Whatcom Creek Focus and the idea of Linkages and Corridors. A number of votes for changing the zoning were expressed although it might not have to be the same zoning as the CBD since the intent is that the Central Waterfront will not compete with the CBD.

During the evening Task Force charrette, a number of votes were given to the concept of an expanded industrial core and use of the Central Waterfront area as a light industrial and manufacturing area.

In addition, a number of public comments were collected on maps of the study area. The public was asked to "create their own plan." The comments and ideas included:

- Whatcom Creek as a tourist-oriented area
- Limited new development around the Creek with an emphasis on the park and the general visual improvement of the area
- A public market
- A "boatel" or a transient moorage area.
- "Let alone" much of the area.

The next step will be to develop 3 or 4 land use alternatives in further detail. These alternatives will be discussed at the next charrette scheduled for April 15, 1986, at which time these concepts will be described and modified based on everyone's input.

## PARTICIPANTS

### **TASK FORCE**

Tim Douglas, Mayor, City of Bellingham  
Hal Arnason, Jr., Arnason Realty  
Carl Nielsen, General Welding  
Georg Leshefka, Planning Commission Chairperson  
Don Cole, Vice President, Western Washington University

### **TECHNICAL COMMITTEE**

Bill Geyer, City of Bellingham  
Ed Dahlgren, Georgia-Pacific  
Art Choat, Harbormaster, Port of Bellingham (for Jeff Kaspar)  
Wayne Schwandt, Fourth Corner Development Group

### **OTHERS**

Rick Fackler, City of Bellingham  
Vickie Matheson, City of Bellingham  
William Hager, City of Bellingham  
George S. Graham  
Anne Nelson  
Kevin Baker  
Catharine Stimpson  
Larry Harriman  
George Thomas  
Verga Whittaker  
Emil Baijot  
Glo Harriman  
Michael Newlight  
Brent Walker  
Carl Akin  
Tip Johnson  
Steve Brinn  
Ralph Akers  
Carl Akers  
Roger Almskaar  
Larry Willman  
Rick Gilbert  
Susanne Stevens

### **CONSULTANT**

Management and Planning Services/The NBBJ Group

Vincent Vergel de Dios  
Dennis Tate  
Yves Mizrahi

# **Key Issues and Actions**

# **KEY ISSUES**

# IMPLEMENTABLE PLAN

---

TYPE, AMOUNT ≠  
LOCATION OF  
LAND USES

# ECONOMIC DEVELOPMENT

---

## GROUP CONSENSUS FOR ACTION

# SUGGESTED ACTIONS

---

## ENCOURAGE INVESTMENT

(NOT JUST MARKET RESPONSE)

CHANGE  
ZONING

---

PROTECT & ENHANCE  
EXISTING BUSINESSES

**IMPROVE ROEDER  
HOLY**

---

**IMPROVE MARITIME  
HERITAGE CENTER**

CONTROL  
NUISANCES  
(ODOR)

---

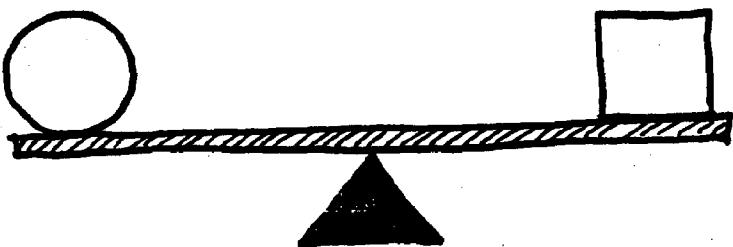
CREATE LAND USE  
FLEXIBILITY  
(DESIGN GUIDELINES)

# Precepts

# GENERAL RECEIPTS

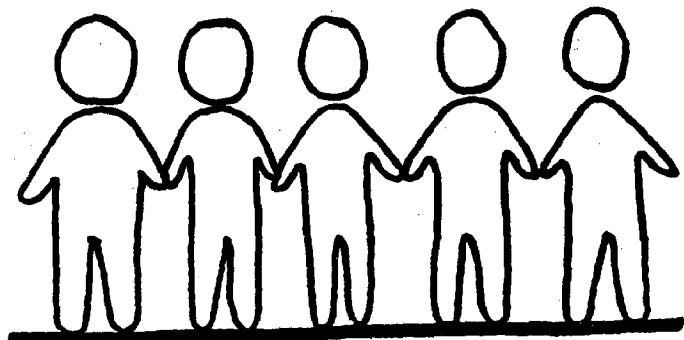
PRECEPTS

# BALANCE OF PRACTICALITY & IMAGINATION



PRECEPTS

# GROUP CONSENSUS WILL ALLOW ACTION



PRECEPTS

# COMPATIBILITY

- LAND USES
- PEOPLE INTENSITY

PRECEPTS

THE KEY IS THE TYPE,  
LOCATION & AMOUNT  
OF LAND USES



PRECEPTS

**ECONOMIC DEVELOPMENT  
WILL BENEFIT ALL**



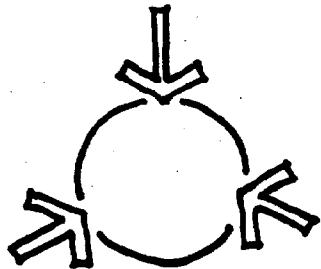
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PRECEPT

**PUBLIC / PRIVATE  
COOPERATION**

PRECEPTS

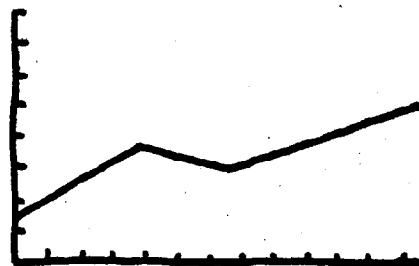
# ECONOMIC/LAND USE INFLUENCES OF THE ENVIRONS



PRECEPTS

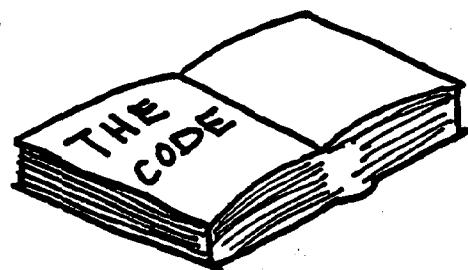
# INCENTIVES FOR ECONOMIC DEVELOPMENT

- MORE THAN  
ONLY MARKET  
RESPONSE



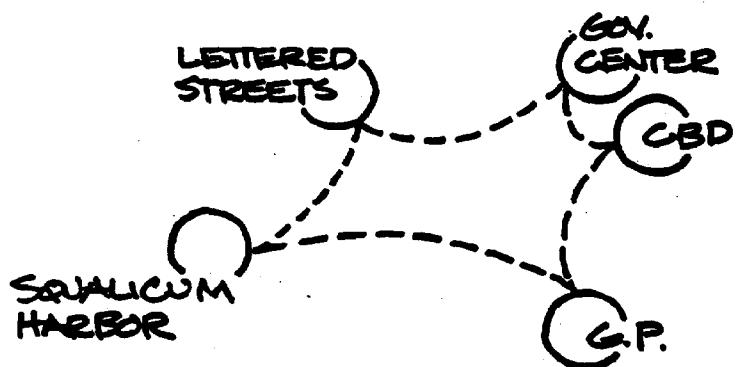
PRECEPTS

# FLEXIBLE REGULATIONS FOR PREDICTABILITY



PRECEPTS

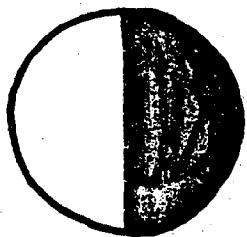
# DISTINCTIVE SUPPORT AREA



PRECEPTS

# JUXTAPOSITION OF CONTRAST

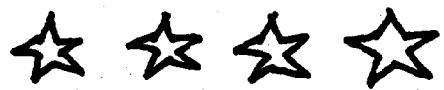
- DIVERSITY
- BLEND



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PRECEPTS

# QUALITY ENVIRONMENT



PRECEPTS

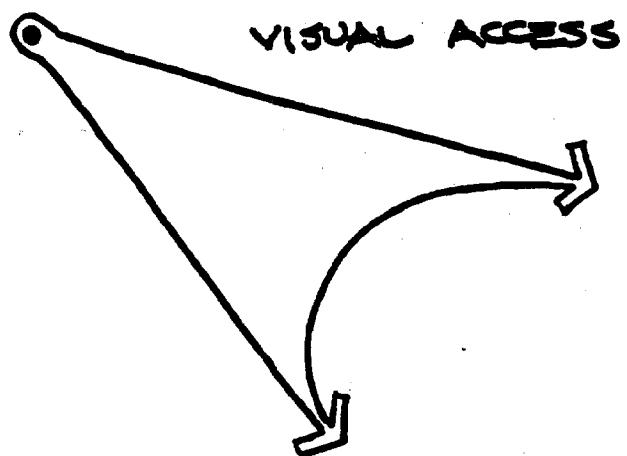
**WHATCOM CREEK IS  
THE AMENITY**



---

PRECEPTS

**WATERWAY VISTA**



PRECEPTS

# PRESERVE CITIZEN'S DOCK

- RELOCATION/RECONSTRUCTION  
IS ACCEPTABLE
- 

PRECEPTS

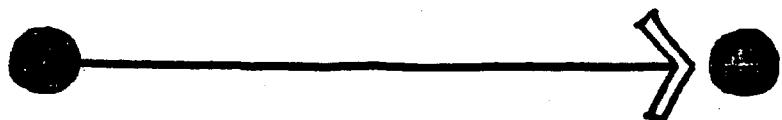
# LAND ASSEMBLAGE

- COOPERATION FOR  
MUTUAL BENEFITS
- WHOLE GREATER THAN  
SUM OF PARTS

PRECEPTS

# GOOD, CLEAR ACCESSIBILITY

BETWEEN DISTRICTS - WITHIN AREA - WATERFRONT



---

PRECEPTS

# EFFICIENT VEHICULAR MOVEMENT

PRECEPTS

# **CONVENIENT PARKING**

---

PRECEPTS

# **CONSIDER THE VEHICLE TRAVEL EXPERIENCE**

- PERCEPTION AT TRAFFIC SPEEDS
- 'GATEWAYS'
- SIGNAGE



PRECEPTS

# PEDESTRIAN AMENITIES

- WALKING & BICYCLE  
EXPERIENCE

---

PRECEPTS

# BETTER UNDERSTANDING OF INDUSTRY

- INTERPRETIVE CENTERS
- INFORMATION EXCHANGE

## WHATCOM CREEK

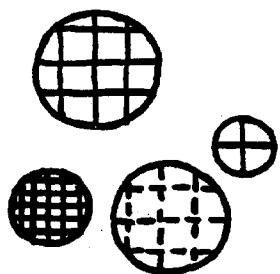
- ASSUMES ACCESS AT OTHER POINTS ALONG THE EAST
  - REMOVE POINTS OF ACCESS AT OTHER AREAS. NO PUBLIC ACCESS AT SOME AREAS
- 

THE PLAN IS NOT "GIVING UP" ACCESS TO WATER FRONT

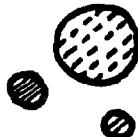
# LAND USE COMPATIBILITY

---

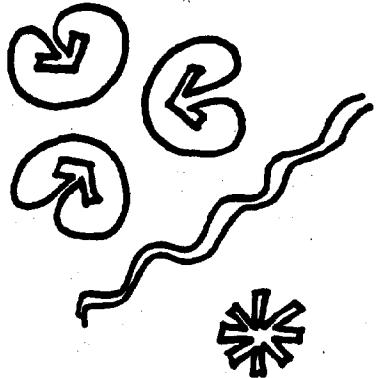
USE COMPATIBILITY



GROUPING OF  
SIMILAR  
USES/ACTIVITIES



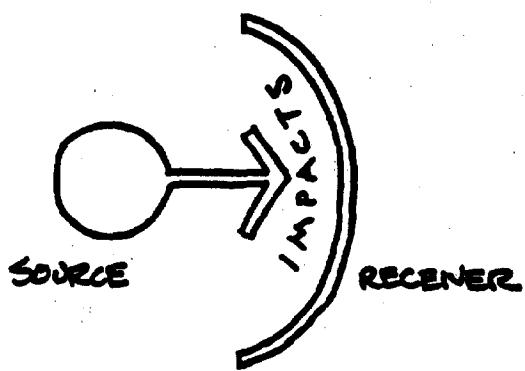
## USE COMPATIBILITY



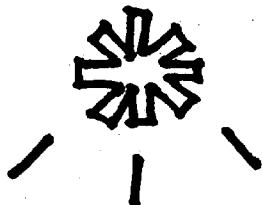
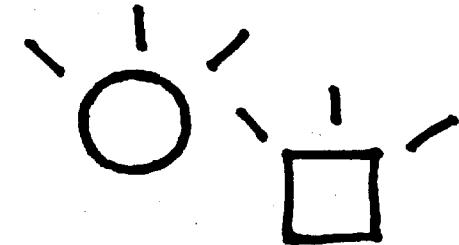
ORIENTATION AND  
ISOLATION OF  
USES

## USE COMPATIBILITY

LAND USE CONFLICT  
MITIGATION

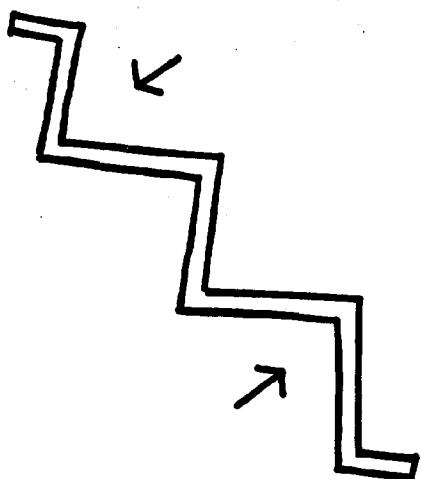


USE COMPATIBILITY



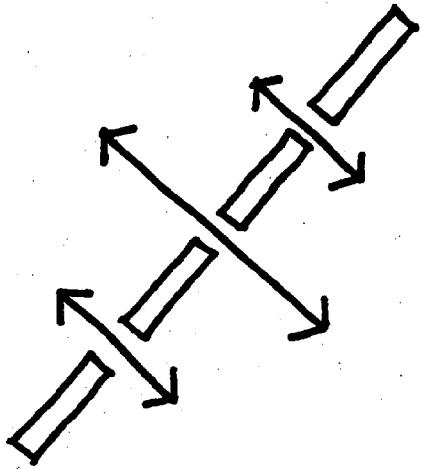
CELEBRATE  
THE  
DIFFERENCES

BUFFERS / EDGES



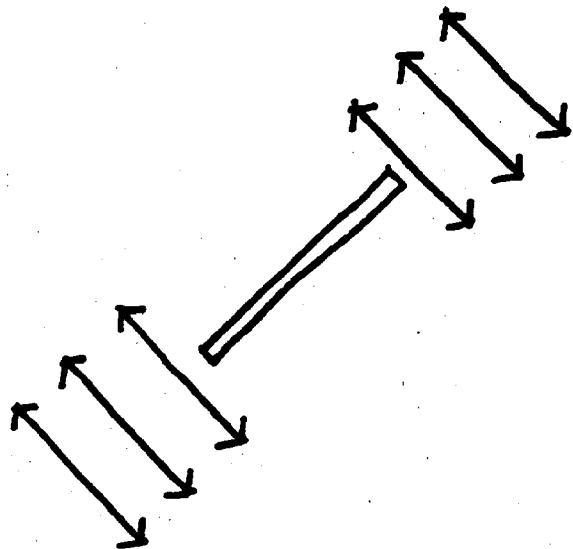
COMPLETE  
PHYSICAL / VISUAL  
SEPARATION

BUFFERS / EDGES



SEPARATION  
BUT SOME  
CONNECTIONS

BUFFERS / EDGES

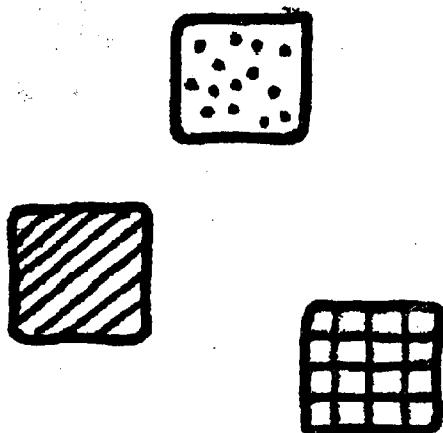


CONTROLLED  
AND LIMITED  
SEPARATION

CELEBRATE THE USE  
G.P. INTERPRETIVE CENTER  
TO UNDERSTAND THE USE

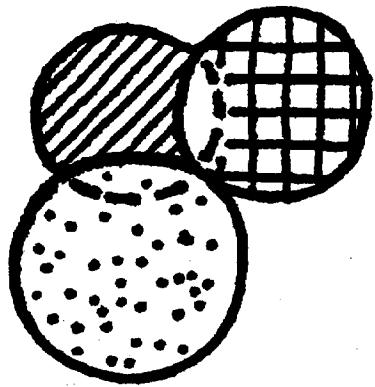
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LAND USE ORGANIZATION



USES  
SEPARATED

## LAND USE ORGANIZATION

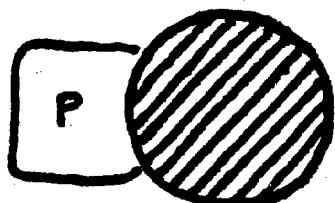


**USES  
MIXED**

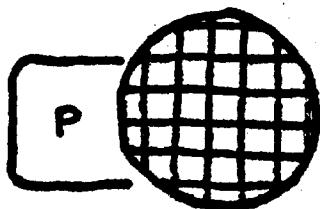
- HORIZONTAL
- VERTICAL

---

## LAND USE ORGANIZATION

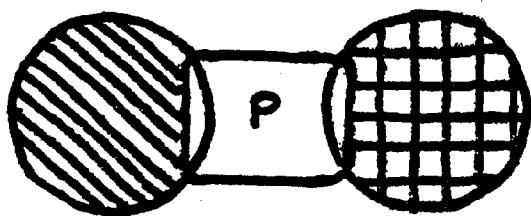


**INDEPENDENT  
SUPPORT  
USES**

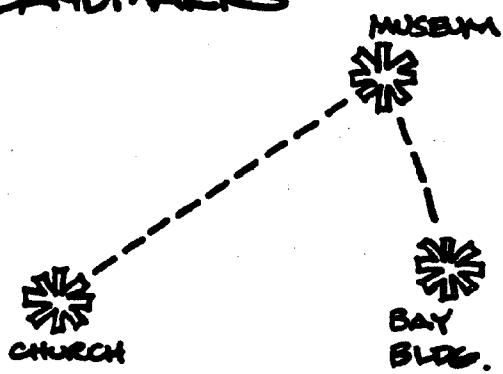


## LAND USE ORGANIZATION

**SHARED  
SUPPORT  
USES**

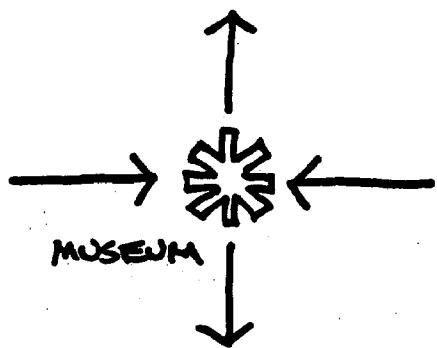


## LANDMARKS



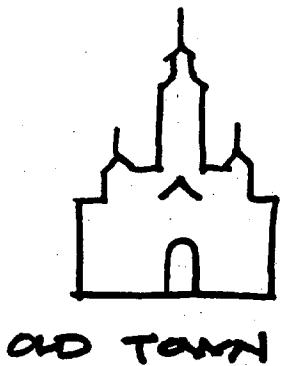
**VISUAL  
PRIMINENCE  
ASSISTS  
ORIENTATION**

## LANDMARKS



LOCATION IS ANCHOR  
TO DEVELOPMENT  
AND MOVEMENT

## LANDMARKS

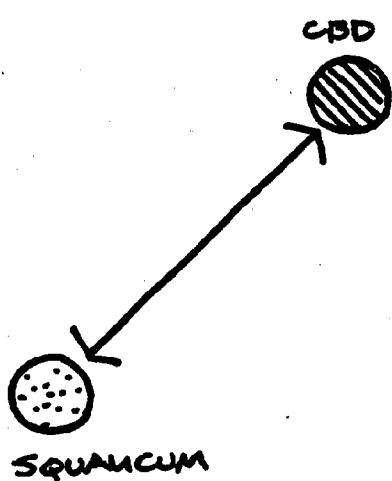


HISTORICAL IMAGE  
ESTABLISHES  
THEME

# LINKAGES

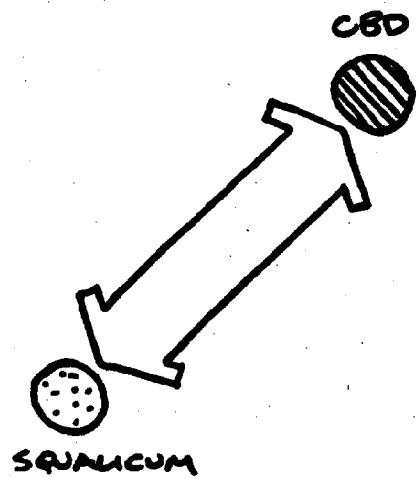
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LINKAGES



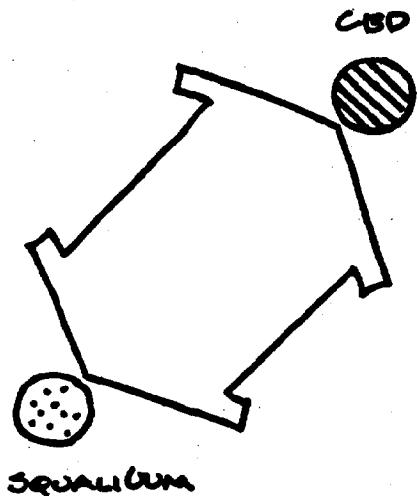
CONNECTION CLEARLY  
DEFINED BUT  
SUBORDINATE TO  
PLACES IT CONNECTS

LINKAGES



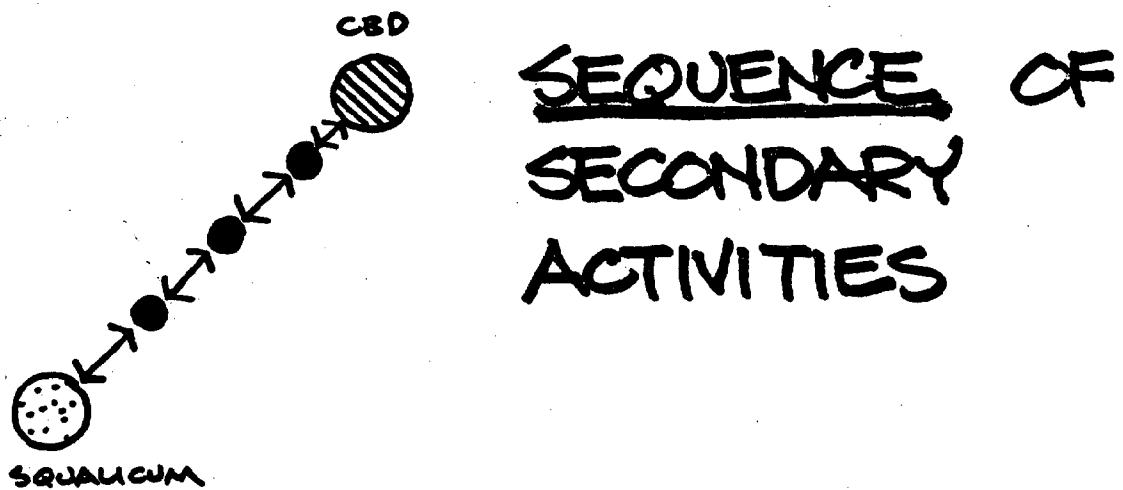
UNIFORM AND  
CONTINUOUS  
DEVELOPMENT

LINKAGES



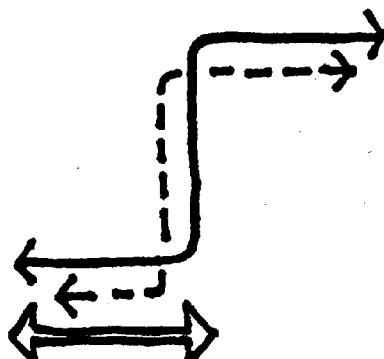
CORRIDOR IS MORE  
DISTINCTIVE THAN  
THE END POINTS

## LINKAGES



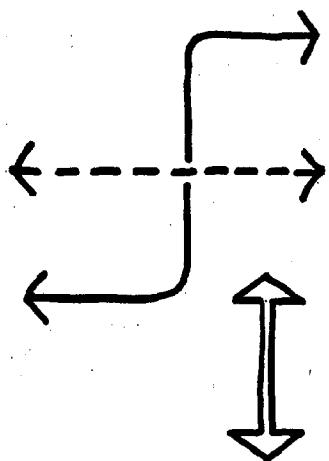
## CIRCULATION

## COMBINED MODES



- VEHICULAR
- PEDESTRIAN
- BICYCLE
- TRANSIT
- WATERBORNE

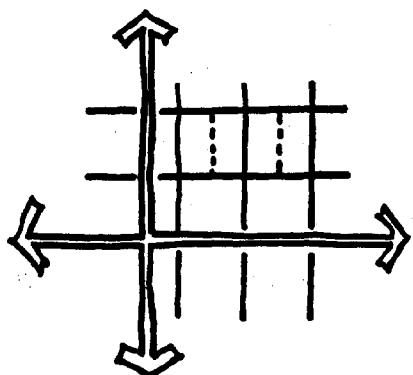
## CIRCULATION



## SEPARATED MODES

- VEHICULAR
- PE~~X~~TRIAN
- BICYCLE
- TRANSIT
- WATERBORNE

## CIRCULATION

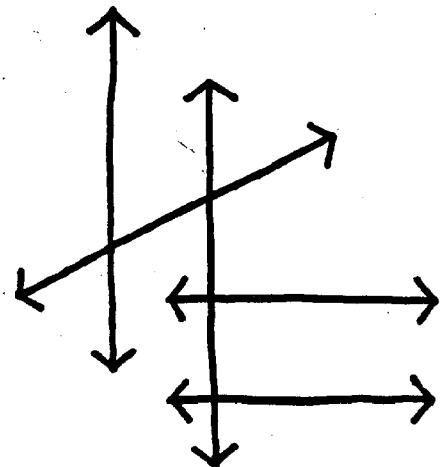


## DISTINCT HIERARCHY

- PRIMARY
- SECONDARY
- LOCAL

CIRCULATION

## UNIFORM NETWORK



---

LINKAGES

WHICH IS THE DRIVER ?

- LAND USE

- TRANSPORTATION

## LINKAGES

### ROEDER AVE. IMPROVEMENTS

- PLANNED
- PROPOSED

---

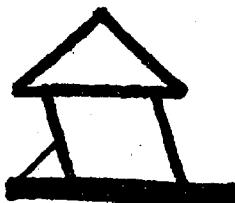
## LINKAGES

WHAT COM CREEK TRAIL  
SYSTEM IS AN EXISTING  
SYSTEM OR LINKAGE  
BUILD ON EXISTING SYSTEM

# DEVELOPMENT

# ACTION

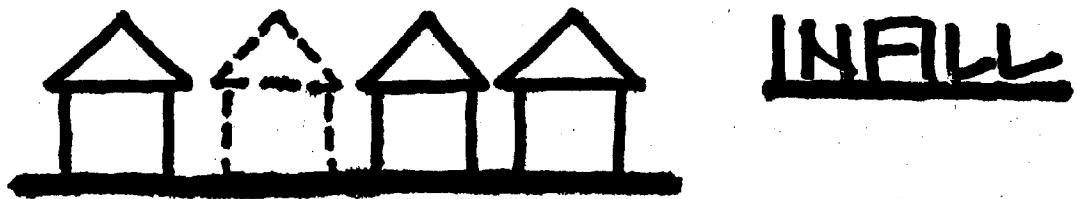
DEVELOPMENT ACTION



## REHABILITATION

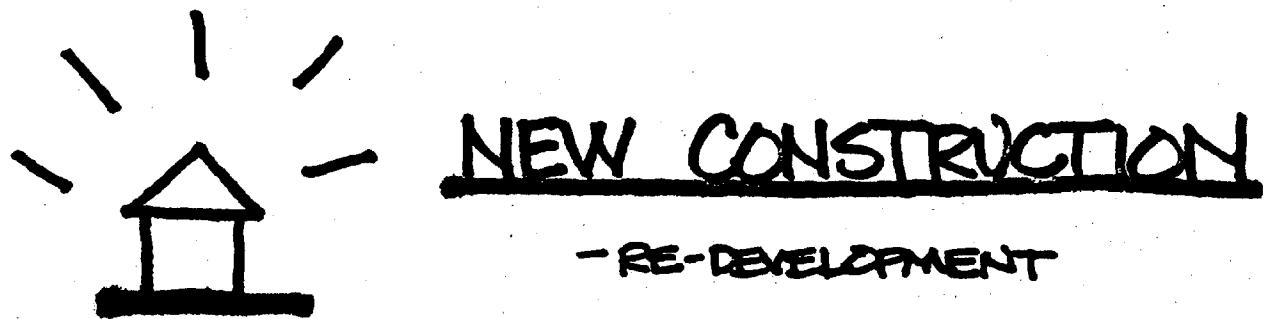
- PAINT UP
- FIX UP
- CLEAN UP
- REMODEL

DEVELOPMENT ACTION



---

DEVELOPMENT ACTION



DEVELOPMENT ACTION

ELIMINATE ANY UNDUE  
CONSTRAINTS

- FLEXIBILITY
- PHASING

---

TWO WAY HOWLY ST  
THRU C.B.D. POLITICAL  
QUESTION

## LINKAGE

PROBLEMS @ INTERSECTION  
OF HOLLY & MAGNOLIA &  
PROSPECT AVT

---

HOLLY ST.

DEEMPHASIS OF OTHER  
STREETS W/IN AREA.

'C'; 'D.' STREETS. IN ORDER  
TO EMphasize 'F' STREET.

## LINKAGE PRECEPT

- TRAFFIC OFF FRWY TO  
SQUAL HARBOR OK,  
PROBLEM IS FROM SQUAL  
TOWARD CBD; ROEDER  
EASIER ROUTE; NEED TO  
REDIRECT
-

# **Concept Components**

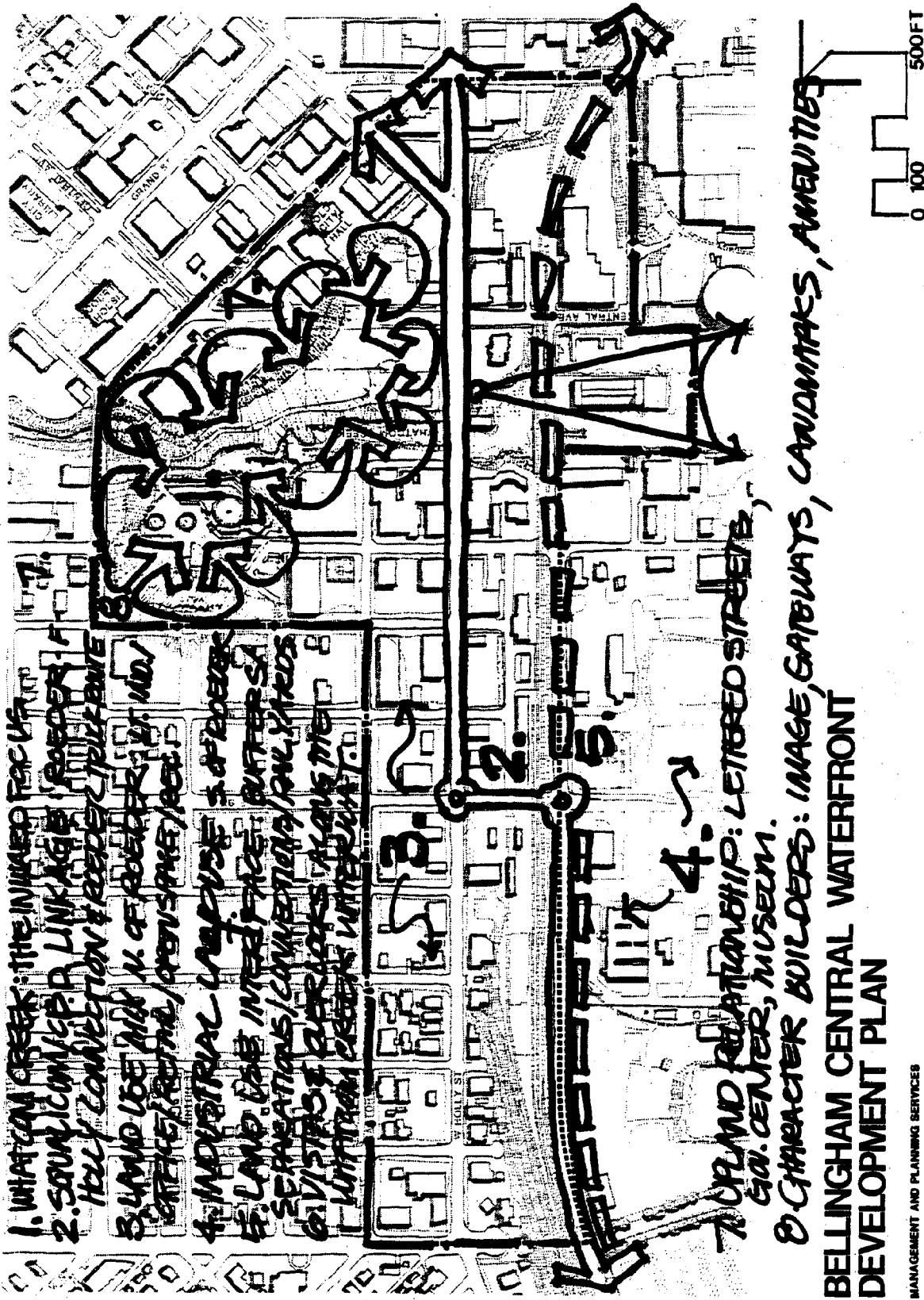
CONCERNED  
COMMITTEE

# CONCEPT COMPONENTS :

- WHAT COM CREEK FOCUS
- LINKAGES
- LAND USE MIX
- LAND USE INTERFACES
- VISTAS & OVER LOOKS
- GATEWATS
- PUBLIC RIGHT-OF-WAY
- PARCELIZATION
- CITY OWNED PROPERTY
- VACANT PARCELS
- ZONING

# STUDY AREA COMPONENTS

1. WATERSIDE: THE INTRACOASTAL WATERWAY
2. SOUTHERN CLOUDICE: DUN AKE, REED FIELD, PINEAPPLE
3. HISTORIC CONNECTION: RIVERFRONT
4. BURGESS AND U. OF BIRMINGHAM
5. ENTERTAINMENT AND PARKS: 5TH AVENUE, SEAPARK, GARDENS, PARK, THEATRE
6. VINTAGE: VINTAGE WHARF, VINTAGE WHARF
7. INDUSTRIAL: INDUSTRY & DEVELOPMENT
8. CULTURE: MUSEUMS, CONVENTION CENTER, THEATRE, ART GALLERIES
9. STARS: STARS HOTEL, STARS HOTEL



8. CHARACTER BUILDERS: IMAGE, GATEWAYS, LANDMARKS, AMENITIES

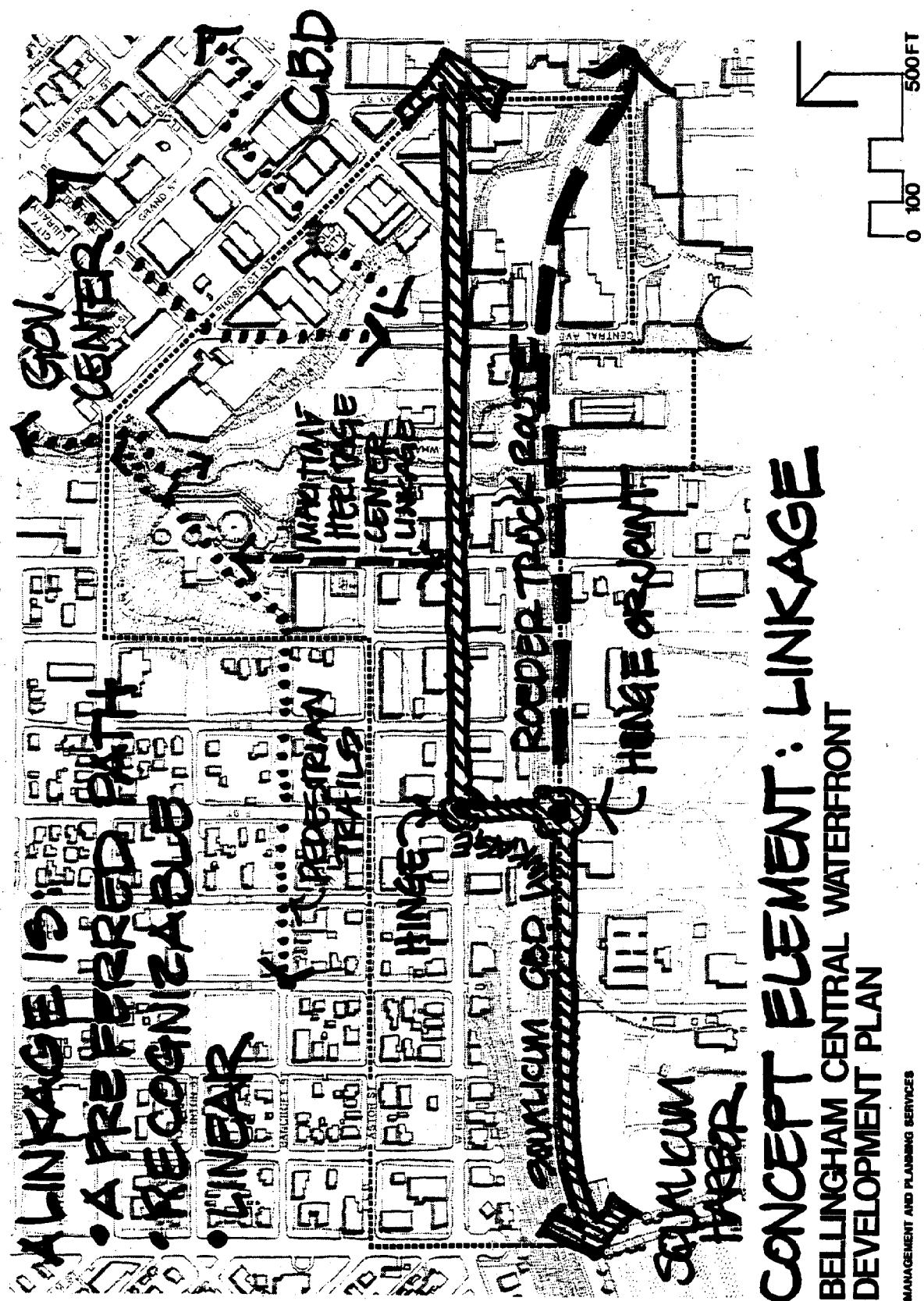
BELLINGHAM CENTRAL WATERFRONT  
DEVELOPMENT PLAN



# CONCEPT ELEMENT : WHAT COM CREEK FOCUS

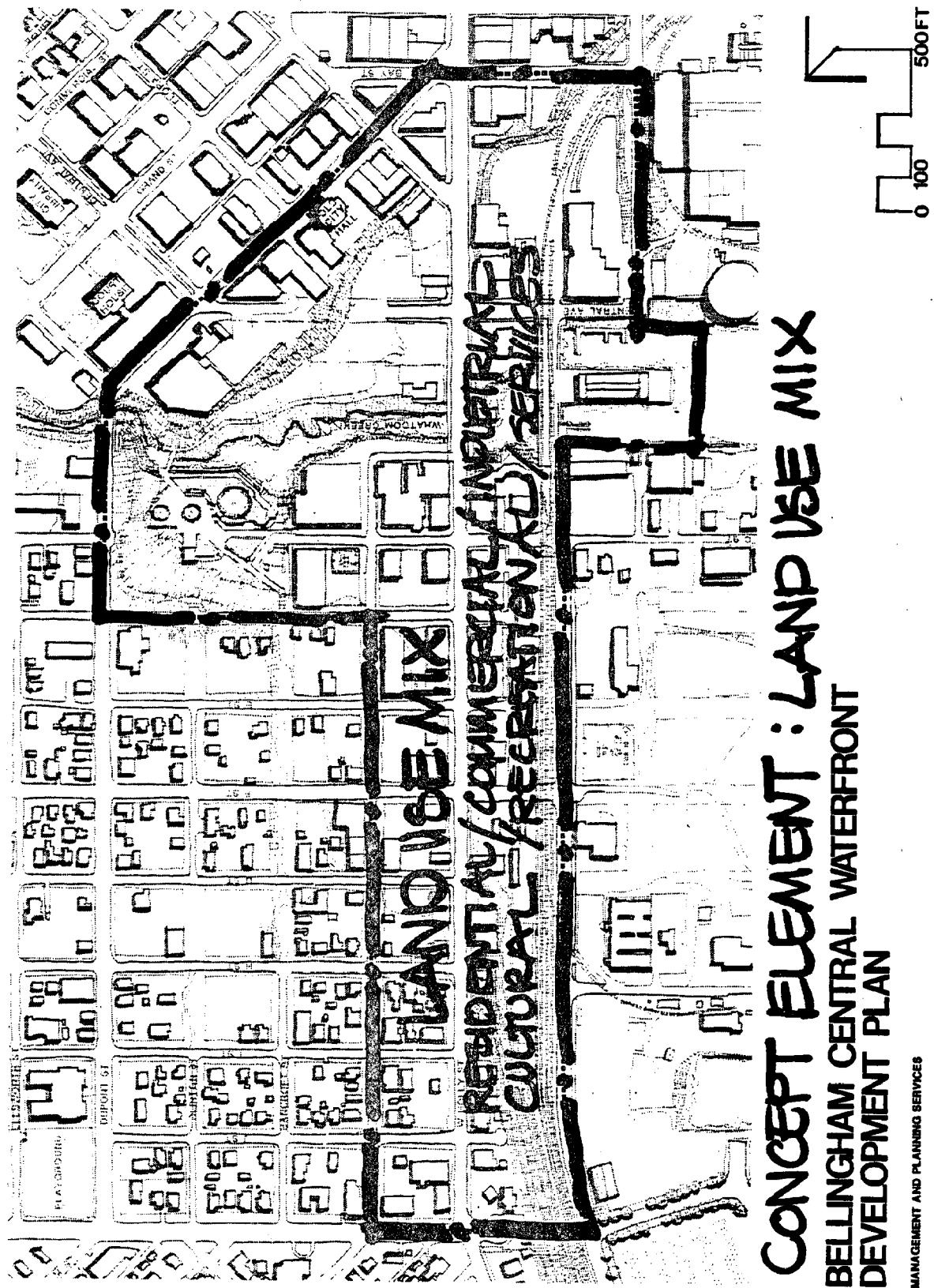
BELLINGHAM CENTRAL WATERFRONT  
DEVELOPMENT PLAN

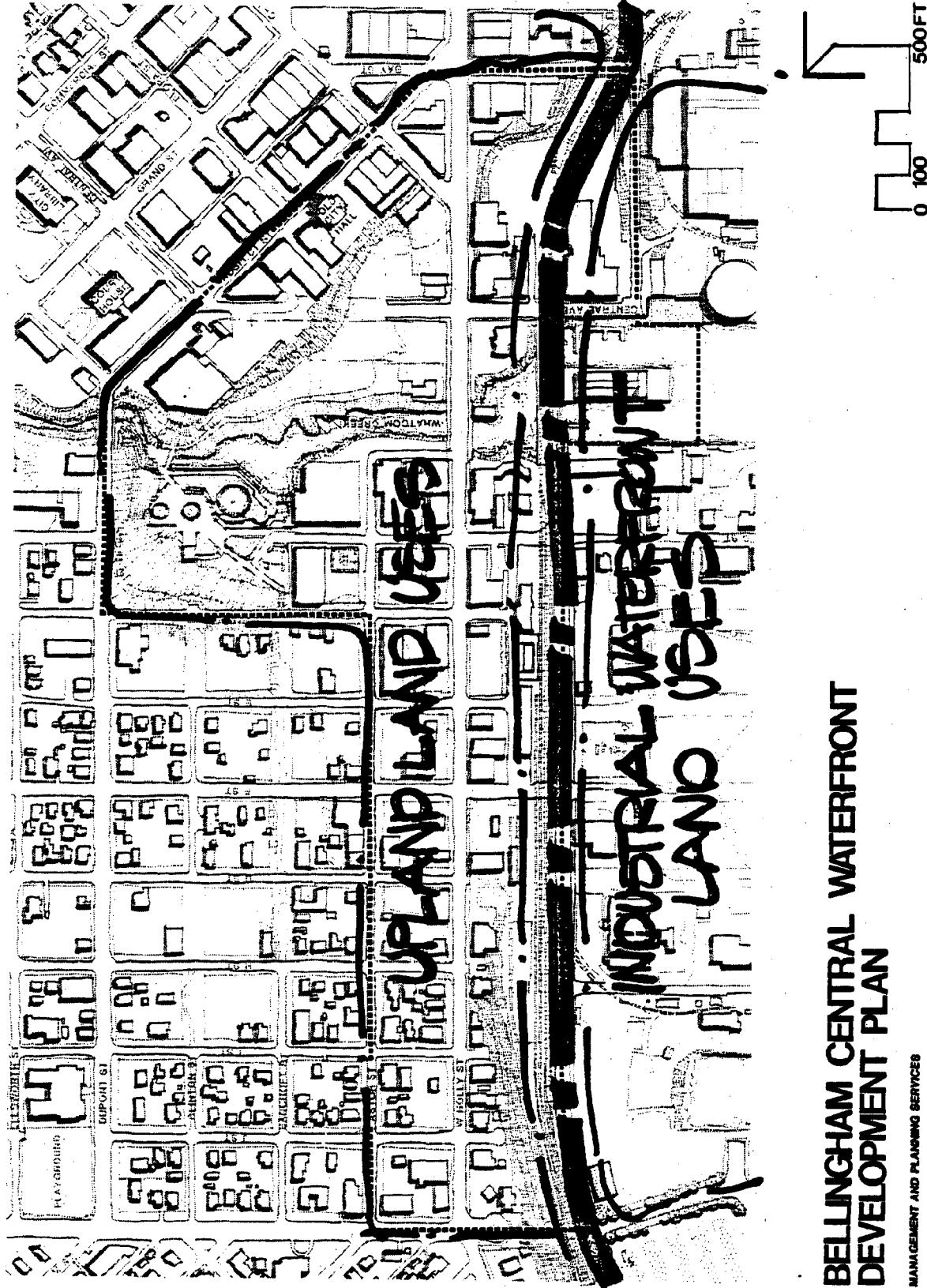
MANAGEMENT AND PLANNING SERVICES



**CONCEPT ELEMENT : LINKAGE**  
BELLINGHAM CENTRAL WATERFRONT  
DEVELOPMENT PLAN

MANAGEMENT AND PLANNING SERVICES



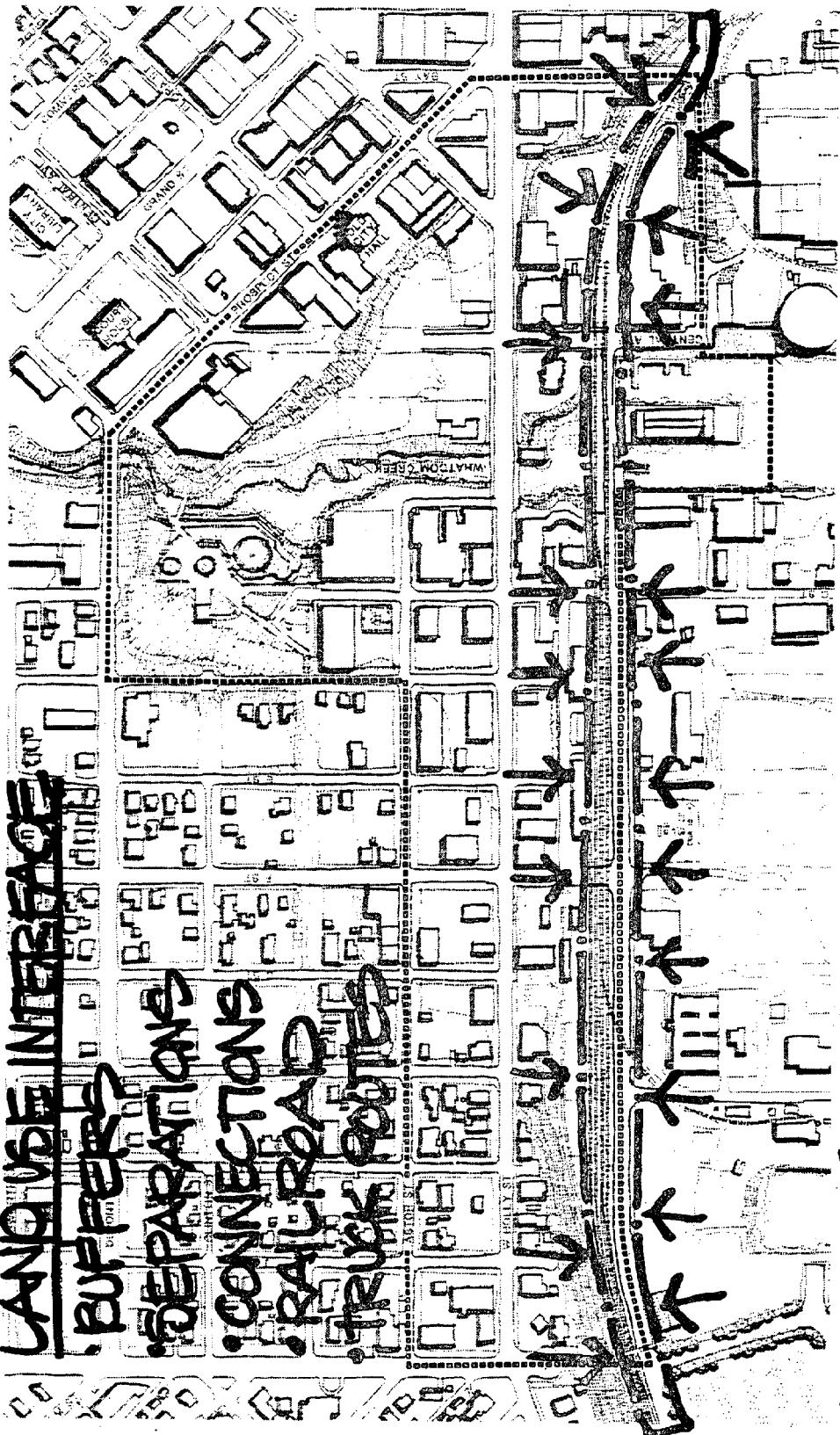


**BELLINGHAM CENTRAL WATERFRONT  
DEVELOPMENT PLAN**

MANAGEMENT AND PLANNING SERVICES

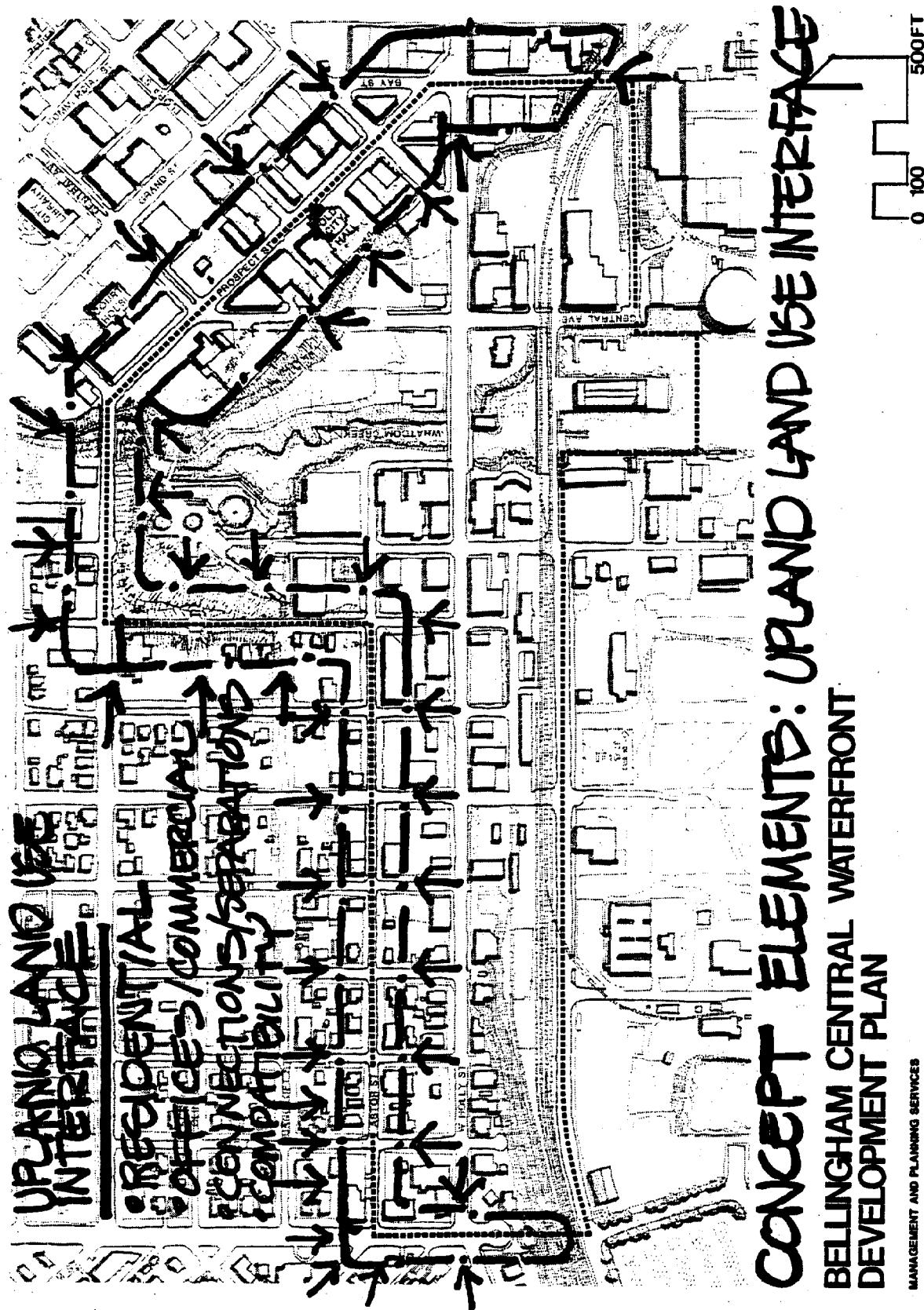
## LAND USE INTERFACE

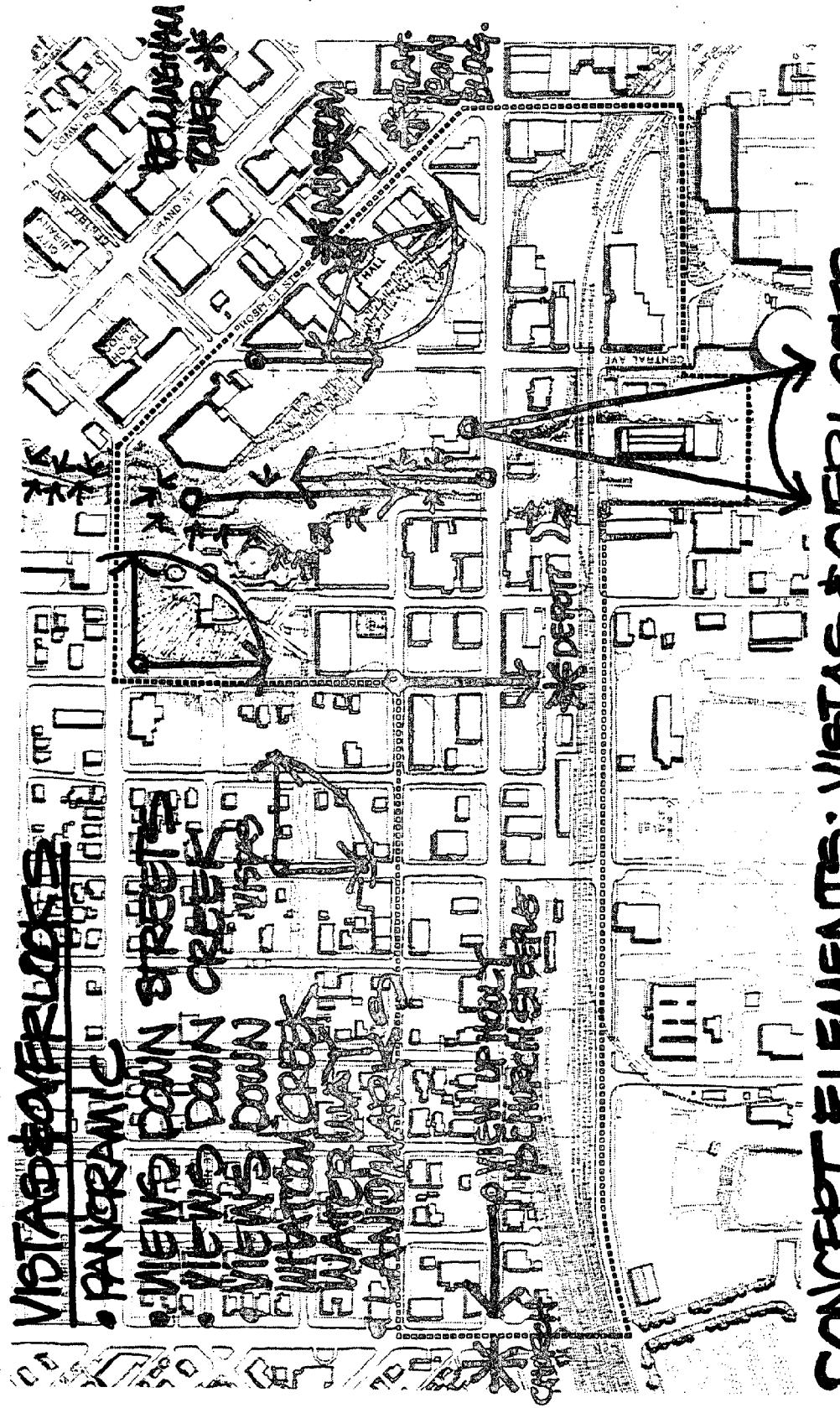
BUFFERS  
SEPARATIONS  
CONNECTIONS  
CABINETS  
FRAMES



## **CONCEPT ELEMENTS: LAND USE INTERFACE**

**BELLINGHAM CENTRAL WATERFRONT  
DEVELOPMENT PLAN**

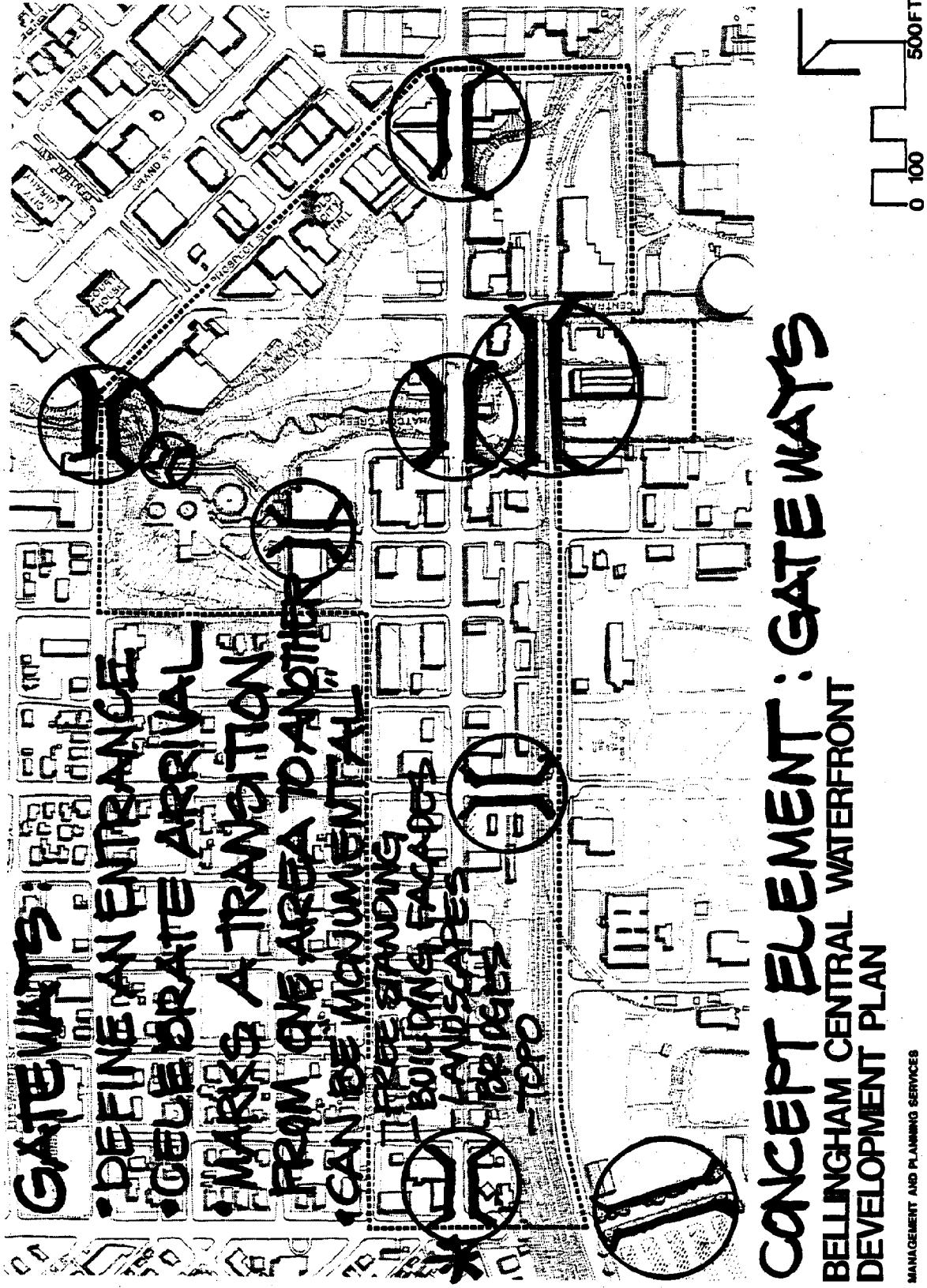


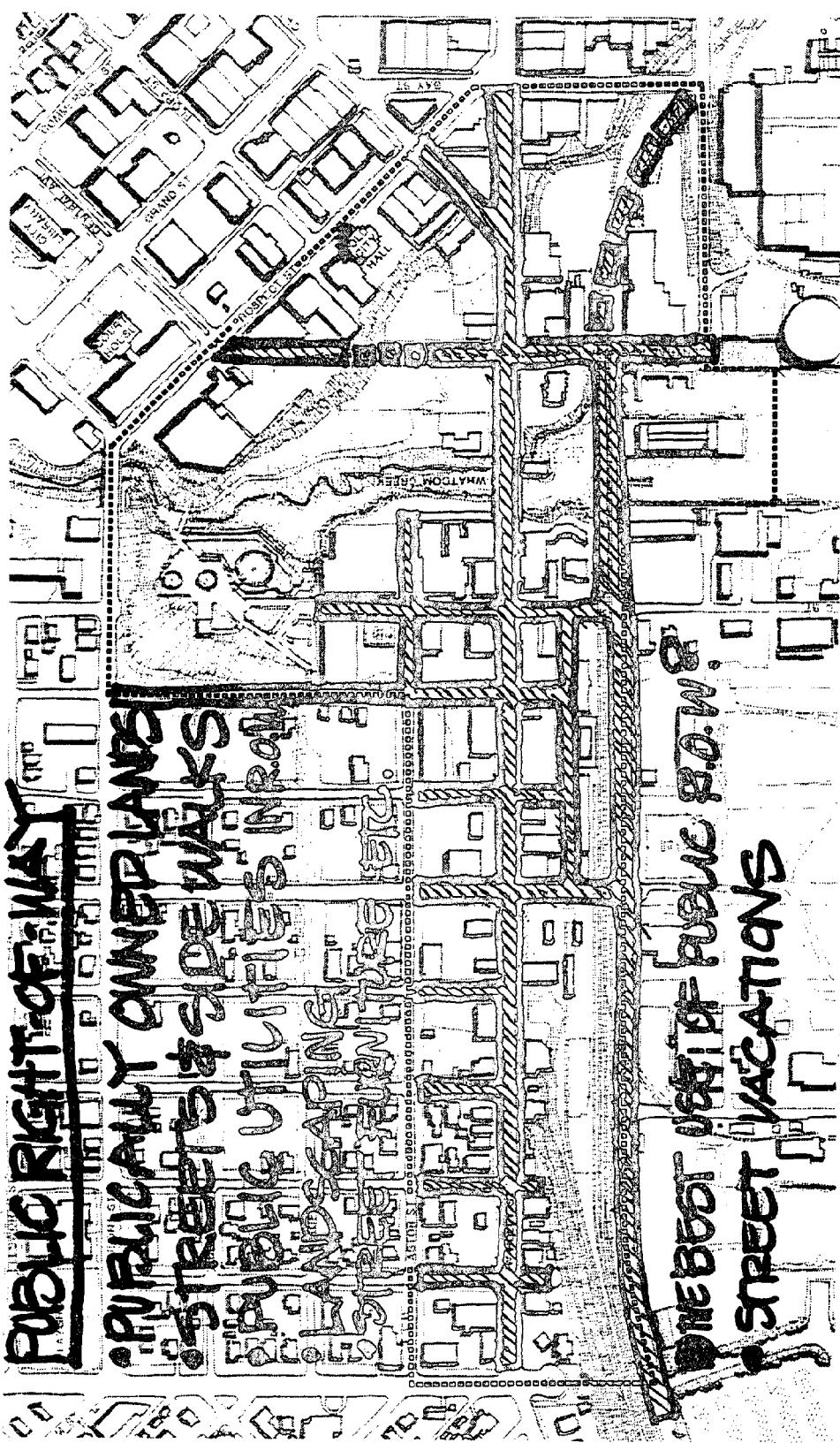


# CONCEPT ELEMENTS: VISTAS & OVERLOOKS

BELLINGHAM CENTRAL WATERFRONT  
DEVELOPMENT PLAN

MANAGEMENT AND PLANNING SERVICES





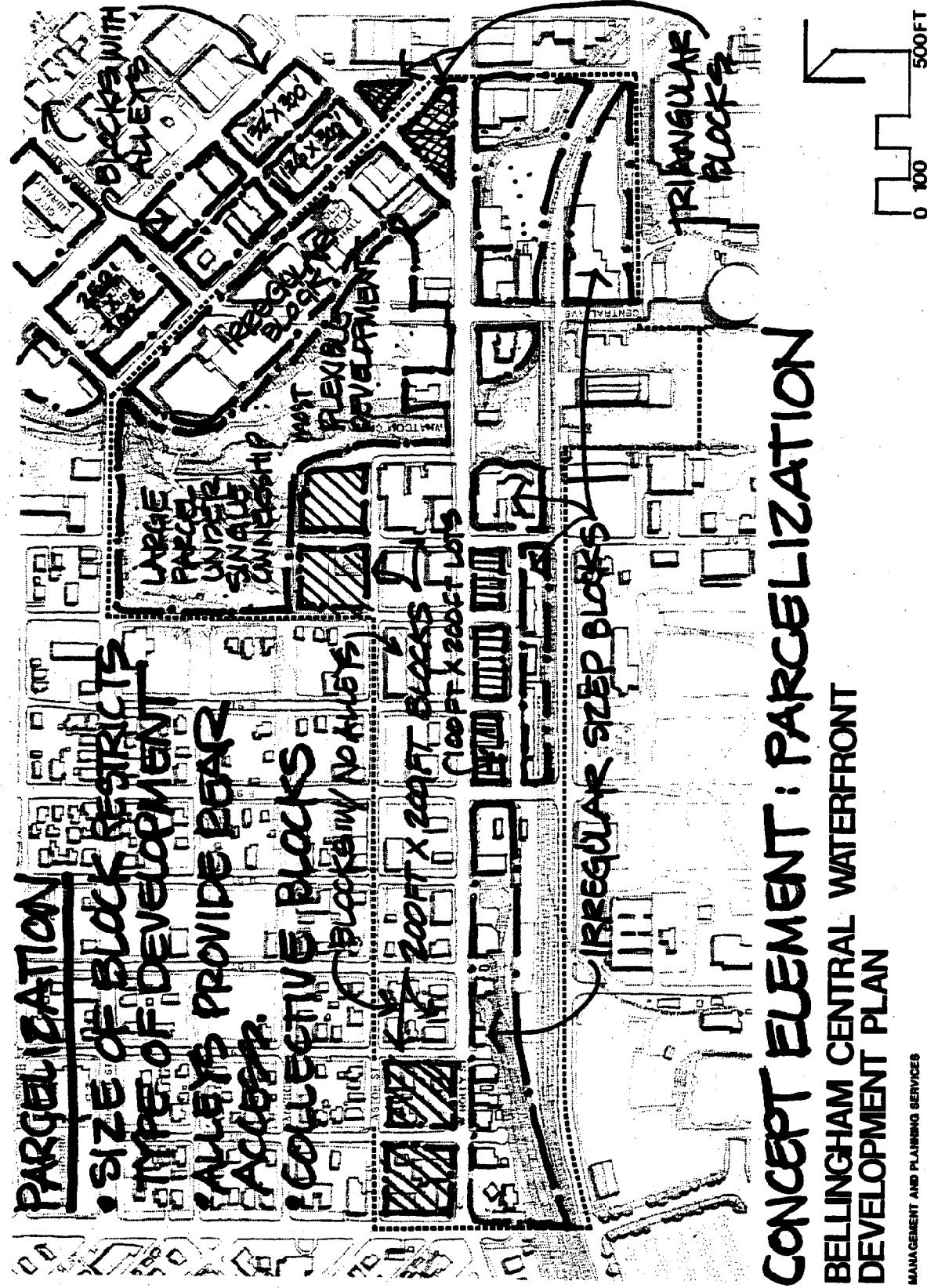
**CONCEPT ELEMENT: PUBLIC RIGHT-OF-WAY**  
**BELLINGHAM CENTRAL WATERFRONT**  
**DEVELOPMENT PLAN**

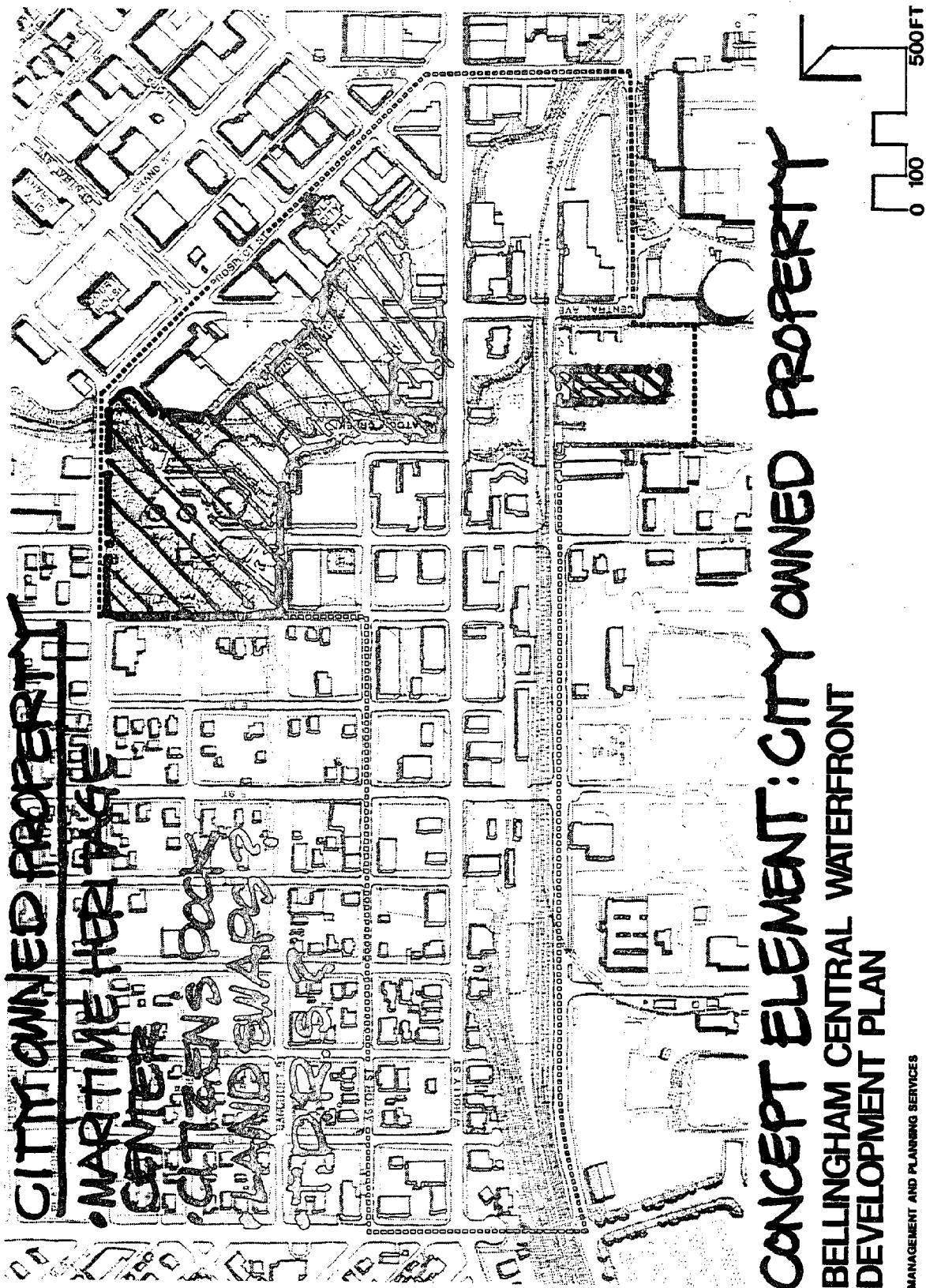
MANAGEMENT AND PLANNING SERVICES

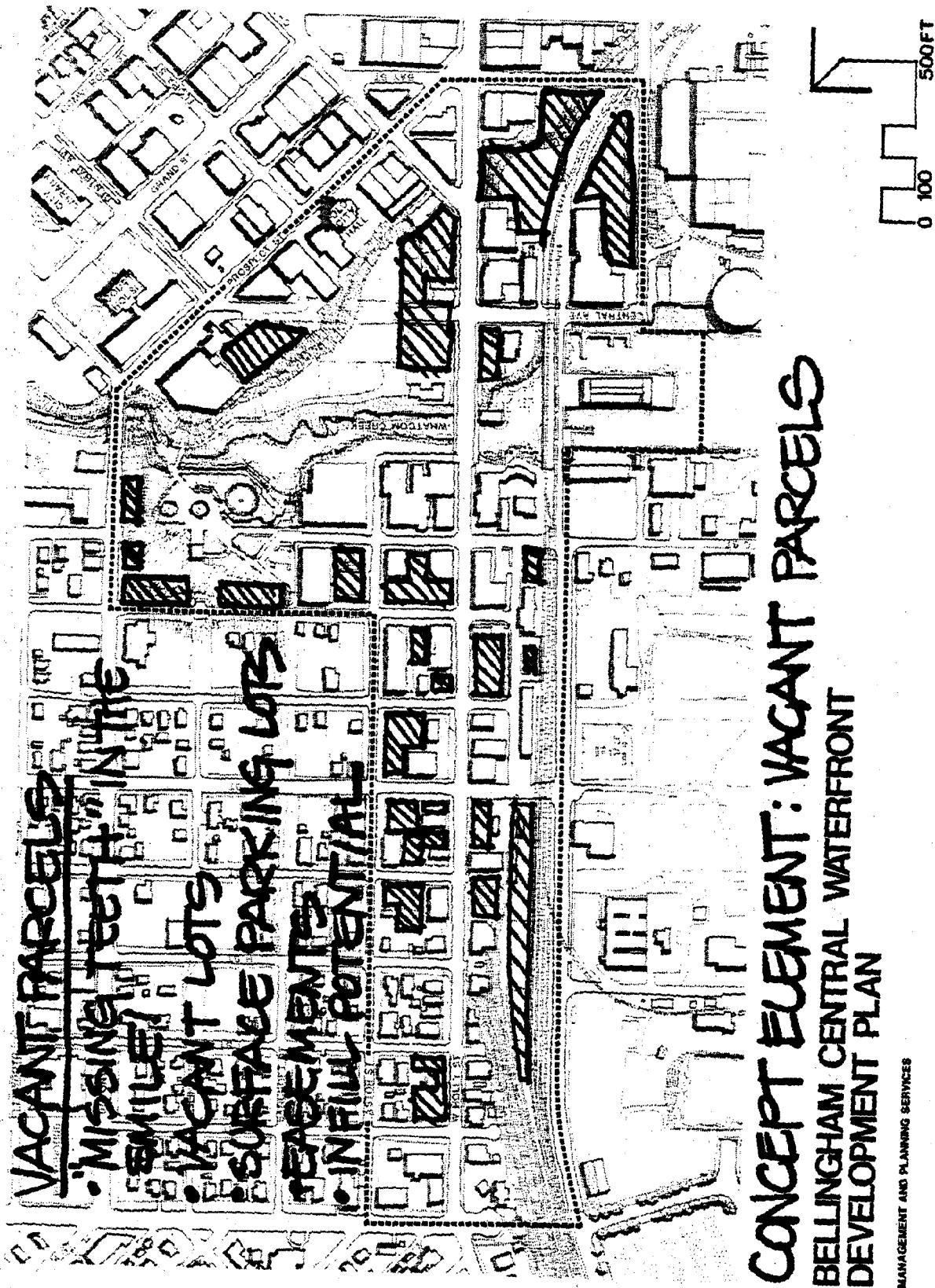
## CONCEPT ELEMENT: PARCELIZATION

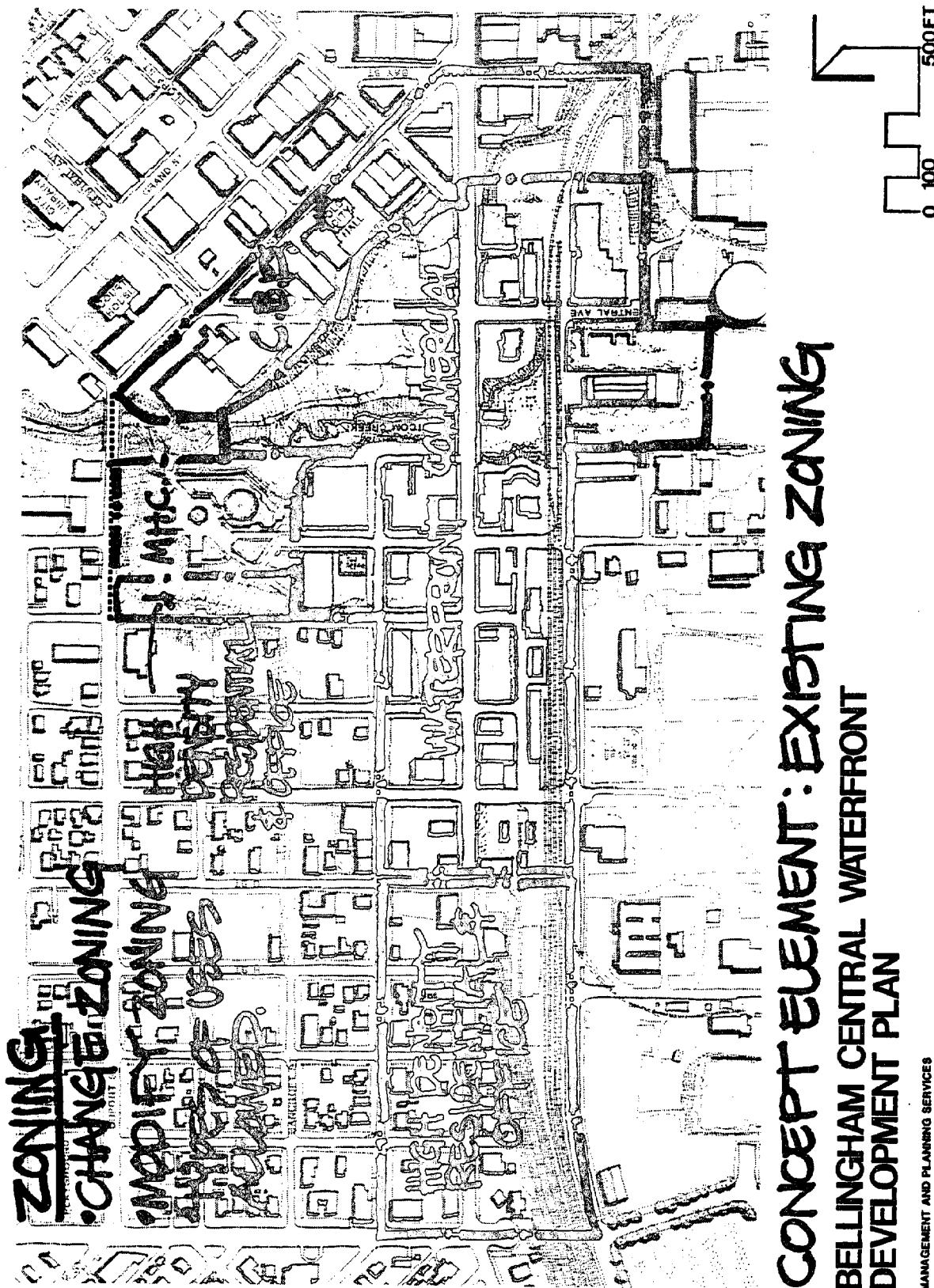
# BELLINGHAM CENTRAL WATERFRONT DEVELOPMENT PLAN

MANAGEMENT AND PLANNING SERVICES







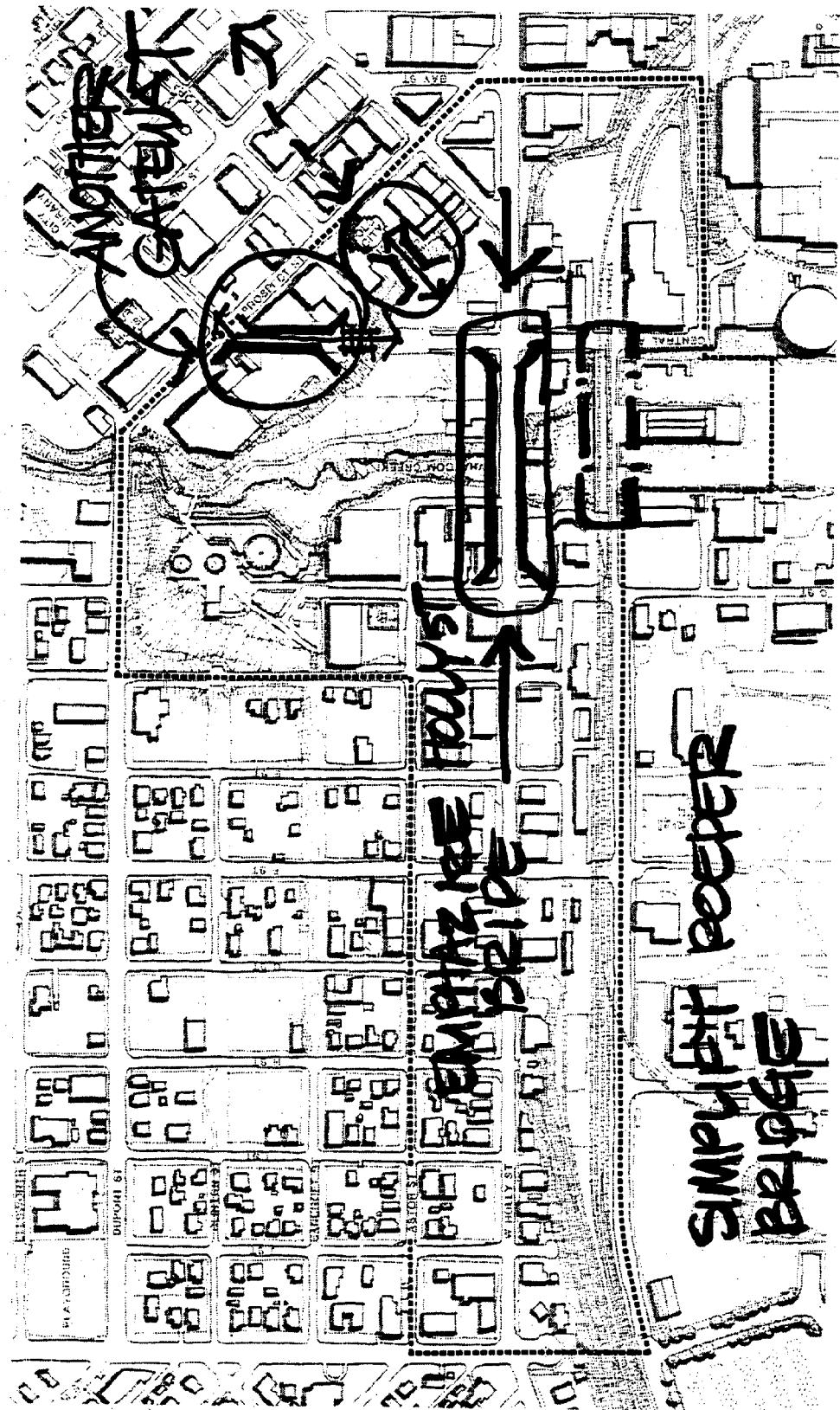


## CONCEPT ELEMENT: EXISTING ZONING

BELLINGHAM CENTRAL WATERFRONT  
DEVELOPMENT PLAN

MANAGEMENT AND PLANNING SERVICES

# GATEWAYS



## BELLINGHAM CENTRAL WATERFRONT DEVELOPMENT PLAN

MANAGEMENT AND PLANNING SERVICES

## LAND USE INTERFACE

ORIENTATION OF BUSINESS  
ALONG HOWLY IS FACING  
ON HOWLY ; TURNS IT BACK  
TOWARD ROEDER & TRACKS  
CURRENT SITUATIONS.

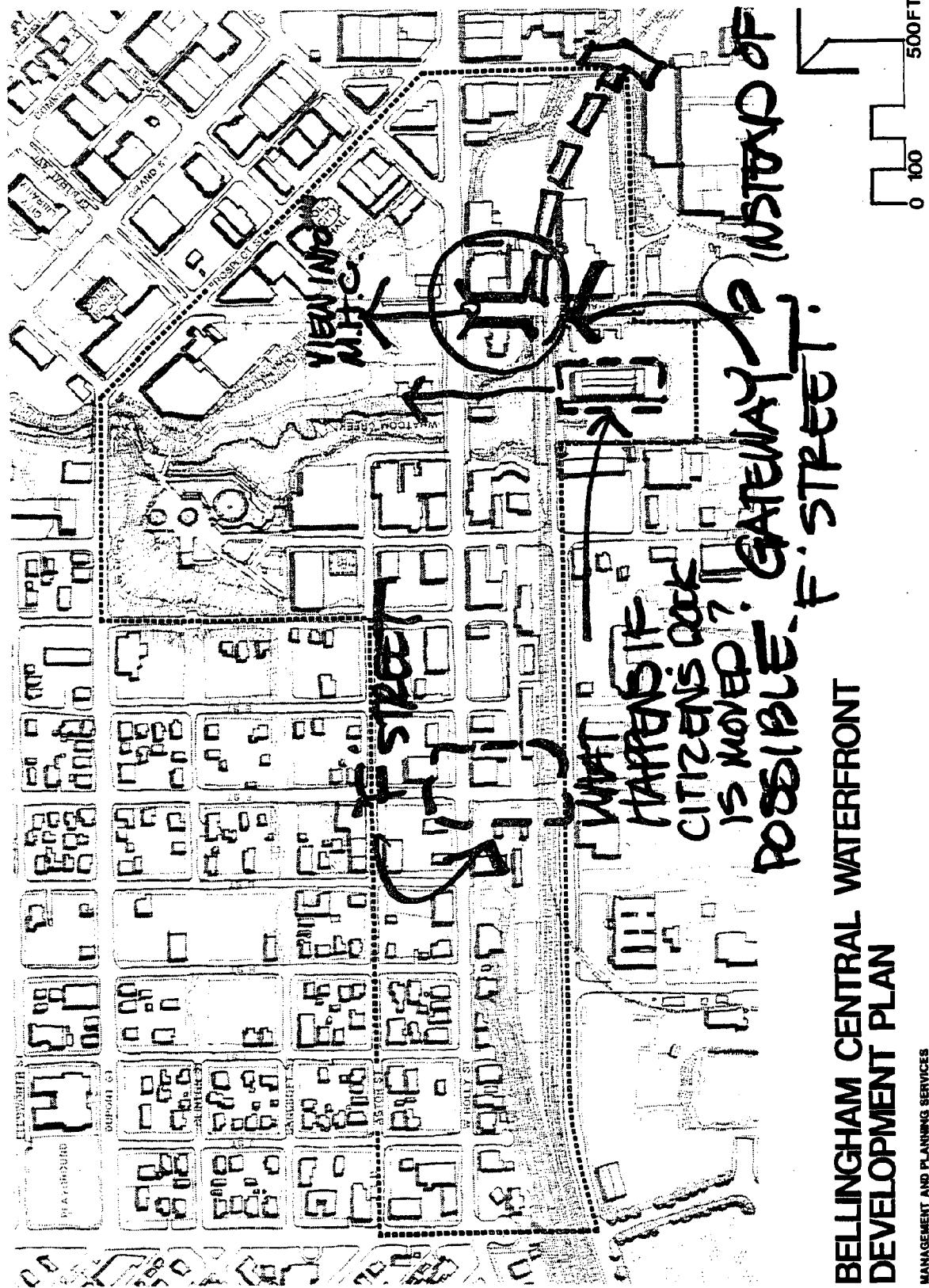
---

## INTERFACE

PROSPECT ST. INTERFACE IS  
SEPARATE FROM AREA BELOW.  
ON TOP OF RIDGE WHAT  
HAPPENS BELOW NEED NOT  
RELATE TO PROSPECT. ?

INTERFACE  
THE "RIM" & POST OFFICE  
• FIRE HOUSE ON PROSPECT WILL  
BE VACATED IN FUTURE  
THEATER / ARTS / CULTURAL  
USES ALONG PROSPECT.

---



BELLINGHAM CENTRAL WATERFRONT  
DEVELOPMENT PLAN

MANAGEMENT AND PLANNING SERVICES

GATEWAYS

CENTRAL & ROEDER  
INTERCHANGE IS 'F' STREET  
& ROEDER

CONCEPT  
MAY NEED TO ↑  
HIGH DENSITY  
RESIDENTIAL TO  
BRING LIFE TO  
WATERFRONT AREA

---

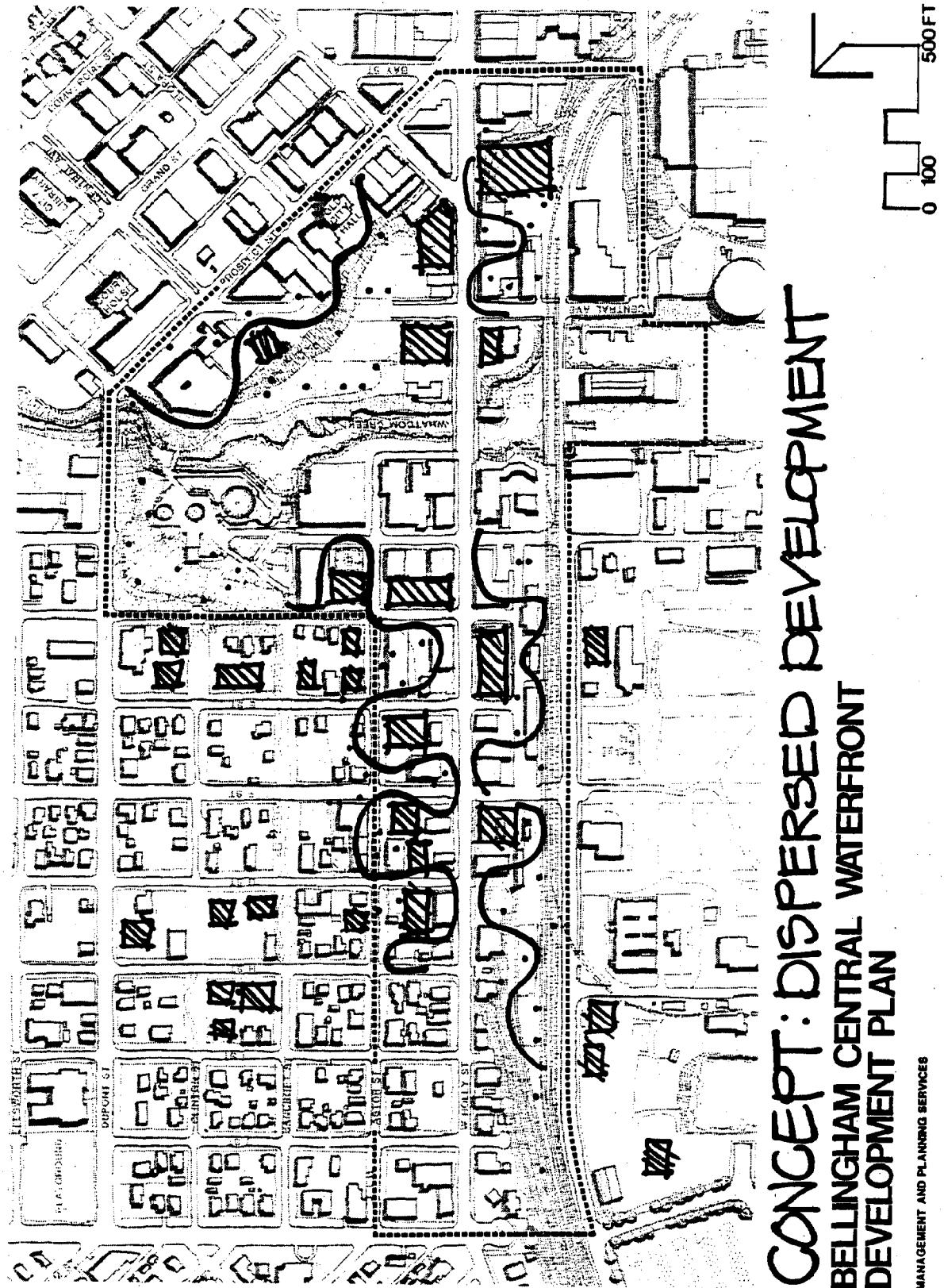
# **Organizational Concepts**

## ORGANIZATIONAL CONCEPTS

1. DISPERSED DEVELOPMENT
2. EXPANDED INDUSTRIAL CORE
- 3 EXPANDED G.B.P. CORE
4. EXPANDED PORT/SQUALICUM  
HARBOR CORE
5. WHATCOM CREEK FOCUS
6. LINKAGES & CORRIDORS

CONCERNED  
DISPENSED  
EVIDENCE

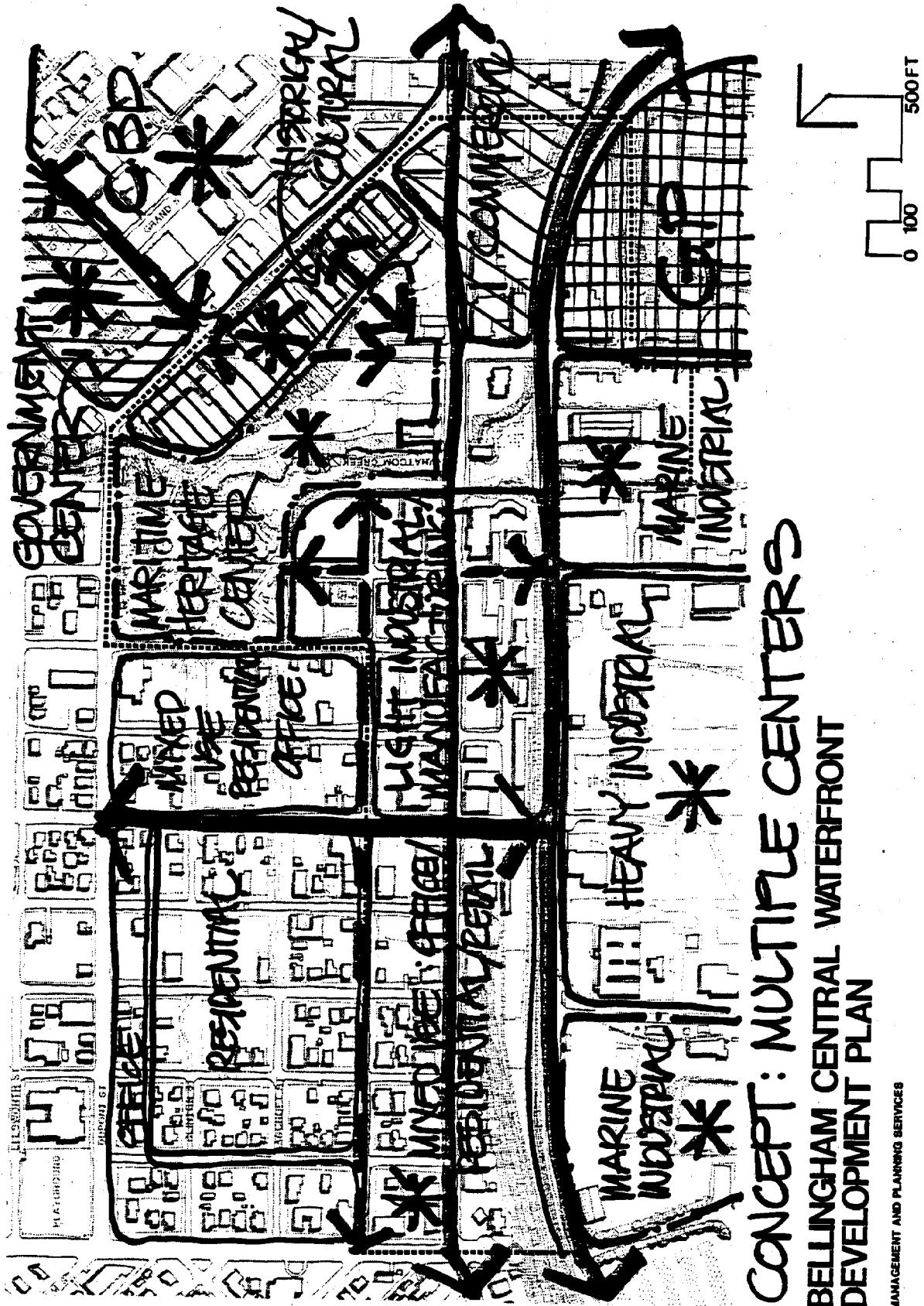
MENTIONED



## CONCEPT: DISPERSED DEVELOPMENT

### CHARACTERISTICS:

- INDEPENDENT PROPERTY DEVELOPMENT (STATUS QUO)
- EMPHASIS ON "SEPARATE NEEDS"
- DIVERSITY & UNIQUENESS OF PARTS.
- NO LINKAGES
- CLEAN-UP FIX-UP



**CONCEPT: MULTIPLE CENTERS**  
BELLINGHAM CENTRAL WATERFRONT  
DEVELOPMENT PLAN

MANAGEMENT AND PLANNING SERVICES

## CONCEPT: MULTIPLE CENTERS

### CHARACTERISTICS:

- . SEVERAL SEPARATE AND LINKED CENTERS.
- . POTENTIAL HIERARCHY AND VOTE DISTINCTION.
- . CLUSTERED OR DISTRIBUTED ORGANIZATION.
- . ACTION.
- . LINKAGES
- . NEW LIGHT INDUSTRIAL # COMMERCIAL CENTERS.

2i  
CONCERT  
EXPOSITION  
EXHIBITION  
FESTIVAL

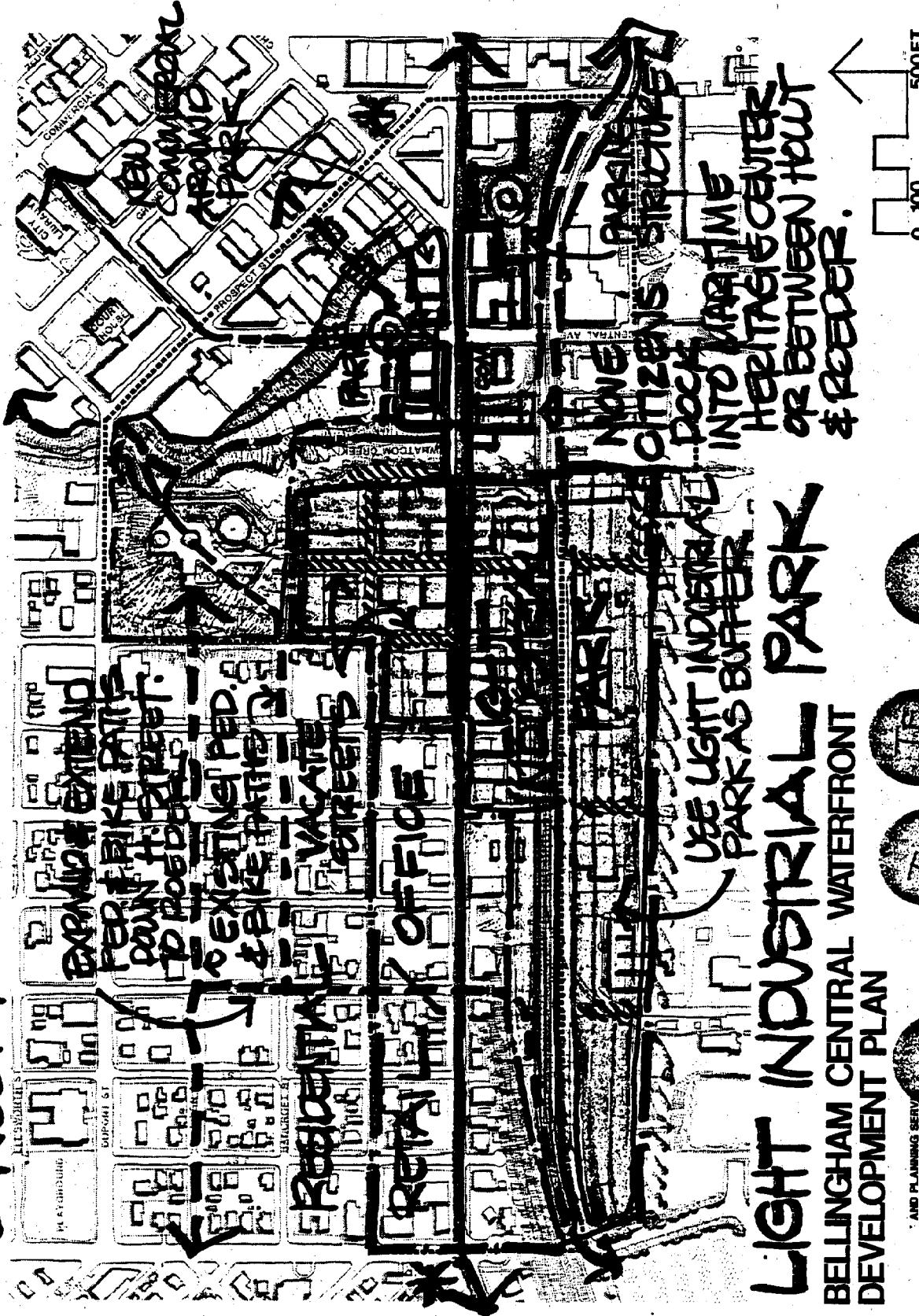
## EXPANDED INDUSTRIAL CORE

• A ZONING FOR COMMERCIAL USES RELATED TO WATERFRONT MANUFACTURING.



**CONCEPT: EXPANDED INDUSTRIAL  
BELMINGHAM CENTRAL WATERFRONT CORE  
DEVELOPMENT PLAN**

## **CONCEPT**



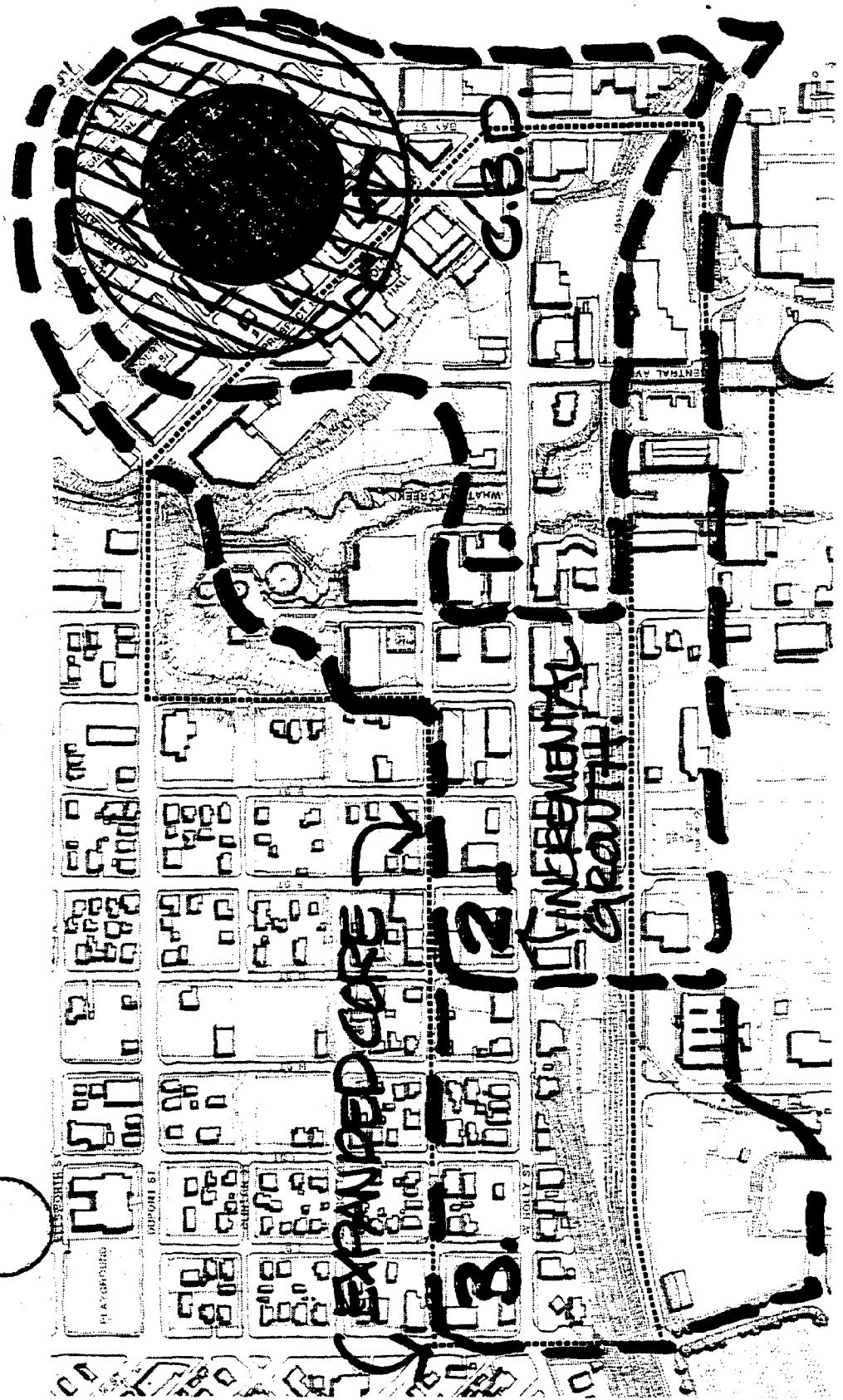
# BELLINGHAM CENTRAL WATERFRONT DEVELOPMENT PLAN



## CONCEPT: LIGHT INDUSTRIAL PARK

- REZONE AREA FOR LIGHT INDUSTRIAL USES
- VACATE STREETS TO CREATE LARGER PARCELS FOR LIGHT INDUSTRIAL PARK
- MOVE CITIZEN'S DOCK INTO PARK & CREATE NEW COMMERCIAL USES IN RELATIONSHIP TO DOCK.
- DEVELOP NEW PUBLIC PARKING GARAGE AT HALL'S BAY
- EXPAND PARK AT MARITIME HERITAGE CENTER AS "BUFFER" TO UPLAND LINKAGES

m' B.D.  
CONCEPTUALISATION



**CONCEPT: EXPANDED CORE**  
**BELLINGHAM CENTRAL WATERFRONT**  
**DEVELOPMENT PLAN**

MANAGEMENT AND PLANNING SERVICES

CONCEPT: EXPANDED CORE

CHARACTERISTICS:

- SINGLE BUT LARGE CENTER
- POSSIBLE SUB AREAS W/IN CENTER, ALL CONTRIBUTING TO THE WHOLE.
- PHASED INFILL TO INTENSIFY OVER TIME.

# CONCEPT: CHANGE ZONING

10

COMMERCIAL

RETAILED BY  
THE GROCERY CO.  
1000 BROADWAY  
NEW YORK CITY

卷之三

卷之三

A high-contrast, black-and-white photograph of the New York City skyline, dominated by the Twin Towers of the World Trade Center. The image is framed by a thick black border. On the right side, the words "NEW YORK" are printed vertically in a bold, sans-serif font. The foreground is mostly white space, while the buildings in the background are rendered as dark silhouettes.

# **ACM ZONING**

**INDUSTRIAL  
HEAVY  
MACHINERY**

W.C.

**ZONING  
INSTITUTE**

# WATERFRONT COMMITTEE HAWAIIAN CENTRAL WATERFRONT MARINE

REVIEWS

MANAGEMENT AND PLANNING SERVICES

500FT



CONCERNED WITH  
'EX-POST FACTO' ZONING:  
DON'T PROHIBIT EXISTING  
USES

DON'T DISPLACE  
EXISTING USES

- DON'T DRAMATICALLY  
CHANGE AREA
- DESIRABLE CONCEPTS  
BUILD UPON EXISTING

CONCEPT

4.1

poor

expanded

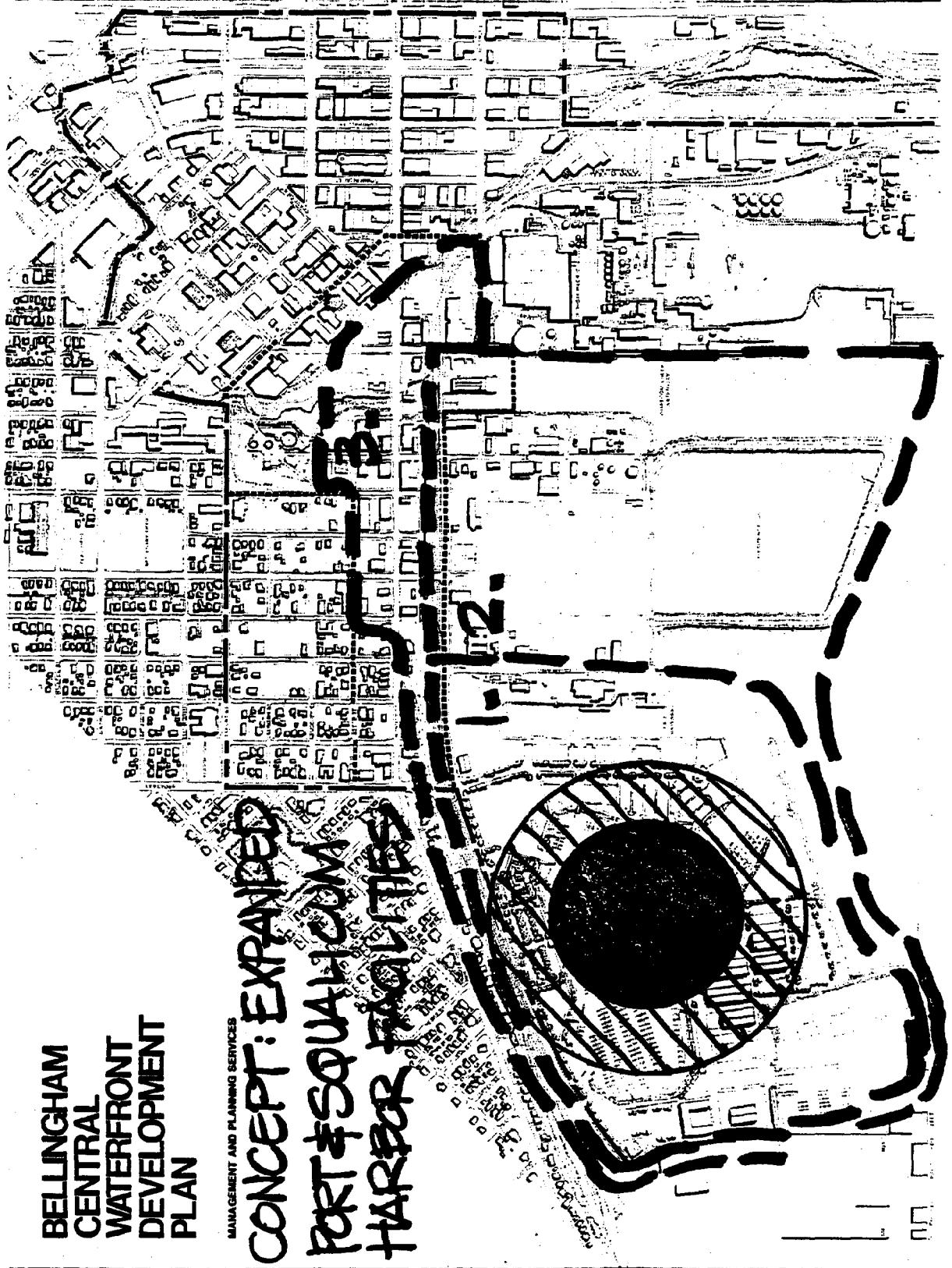
equilibrium

carborundum

BELLINGHAM  
CENTRAL  
WATERFRONT  
DEVELOPMENT  
PLAN

MANAGEMENT AND PLANNING SERVICES

CONCEPT: EXPANDED  
PORT & SQUATCHIE HARBOUR FACILITIES

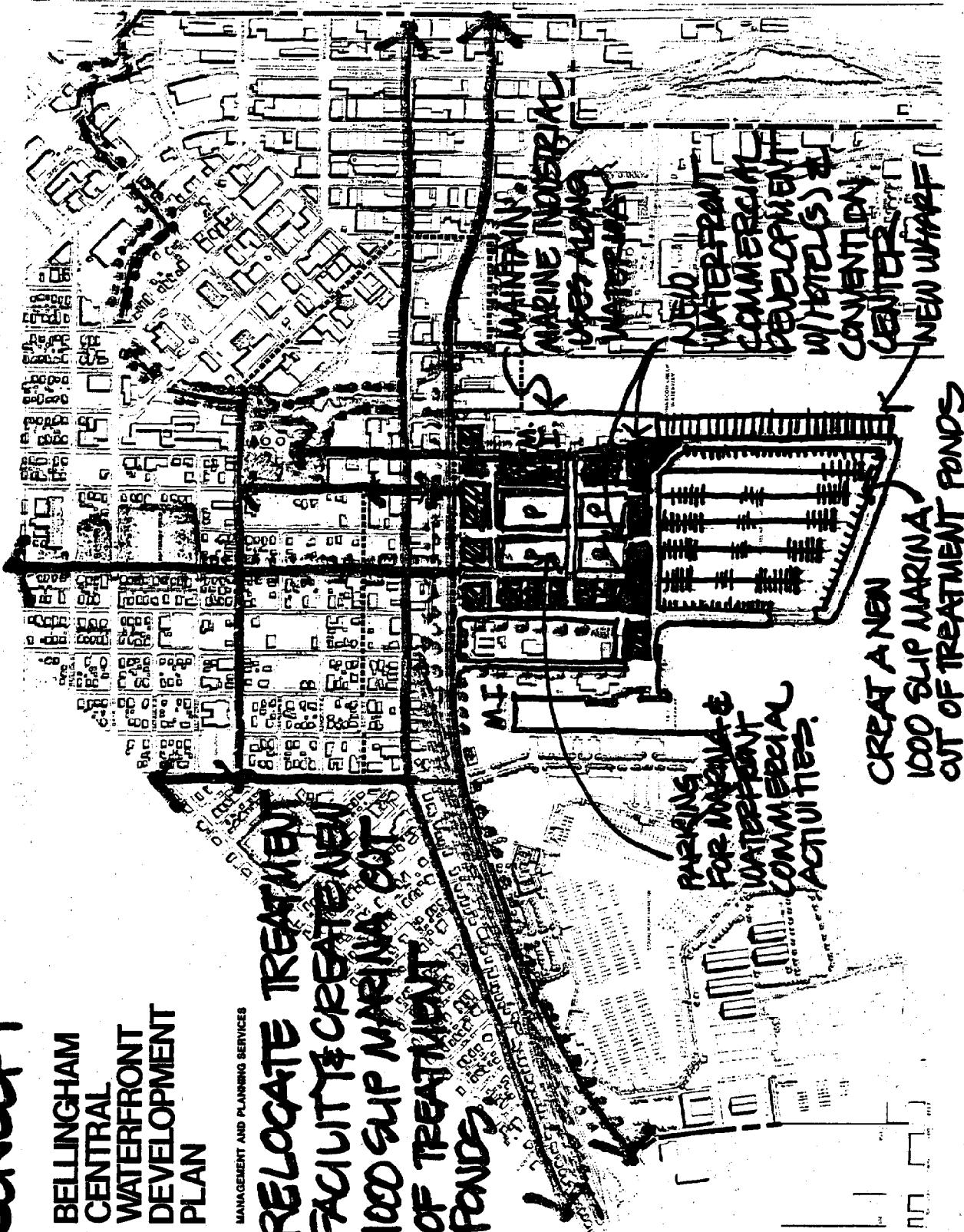


# CONCEPT

## BELLINGHAM CENTRAL WATERFRONT DEVELOPMENT PLAN

MANAGEMENT AND PLANNING SERVICES

**RELOCATE TREATMENT  
FACILITY & CREATE NEW  
100 SUPPLY MARINA OUT  
OF TREATMENT  
PONDS.**



**CONCEPT: NEW MARINA & WATERFRONT COMMERCIAL / CONVENTION CENTER**

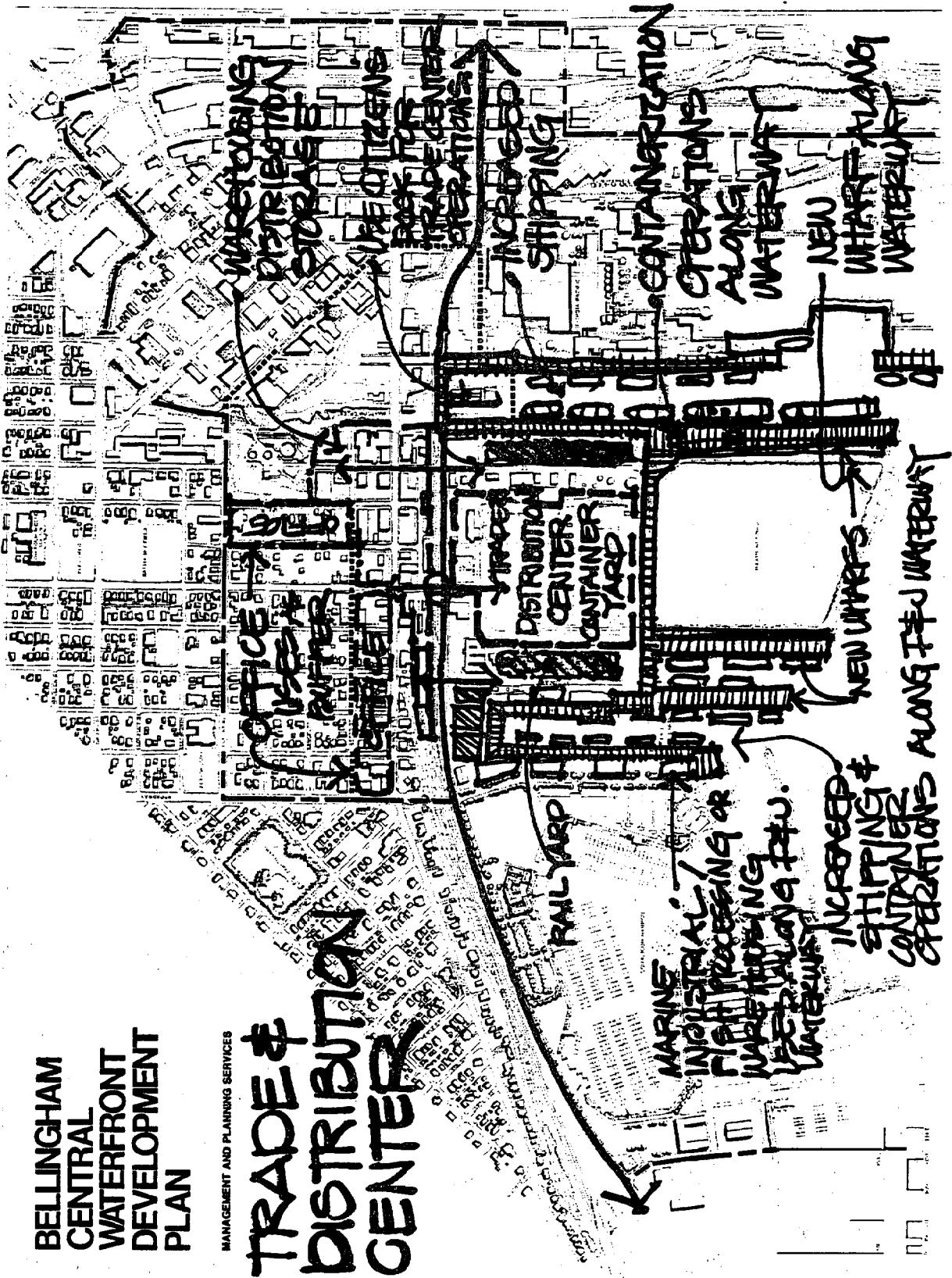
- RELOCATE TREATMENT PONDS AS PART OF NEW SEWAGE TREATMENT
- USE EXISTING PONDS AS SEA WALL TO CREATE NEW MARINA.
- USE UPLAND FLU AREA FOR MOORAGE PARKING & DEVELOP NEW WATERFRONT COMMERCIAL & CONVENTION
- CENTER: RESTAURANTS HOTEL, CONVENTION, HALL, RETAIL STORES, RESIDENTIAL, ETC.
- 1000 SLIP MARINA, \$ 30 AC. COMMERCIAL AREA W/ PARKING.
- LINKAGE

# CONCEPT:

BELLINGHAM  
CENTRAL  
WATERFRONT  
DEVELOPMENT  
PLAN

MANAGEMENT AND PLANNING SERVICES

## TRADE & DISTRIBUTION CENTER



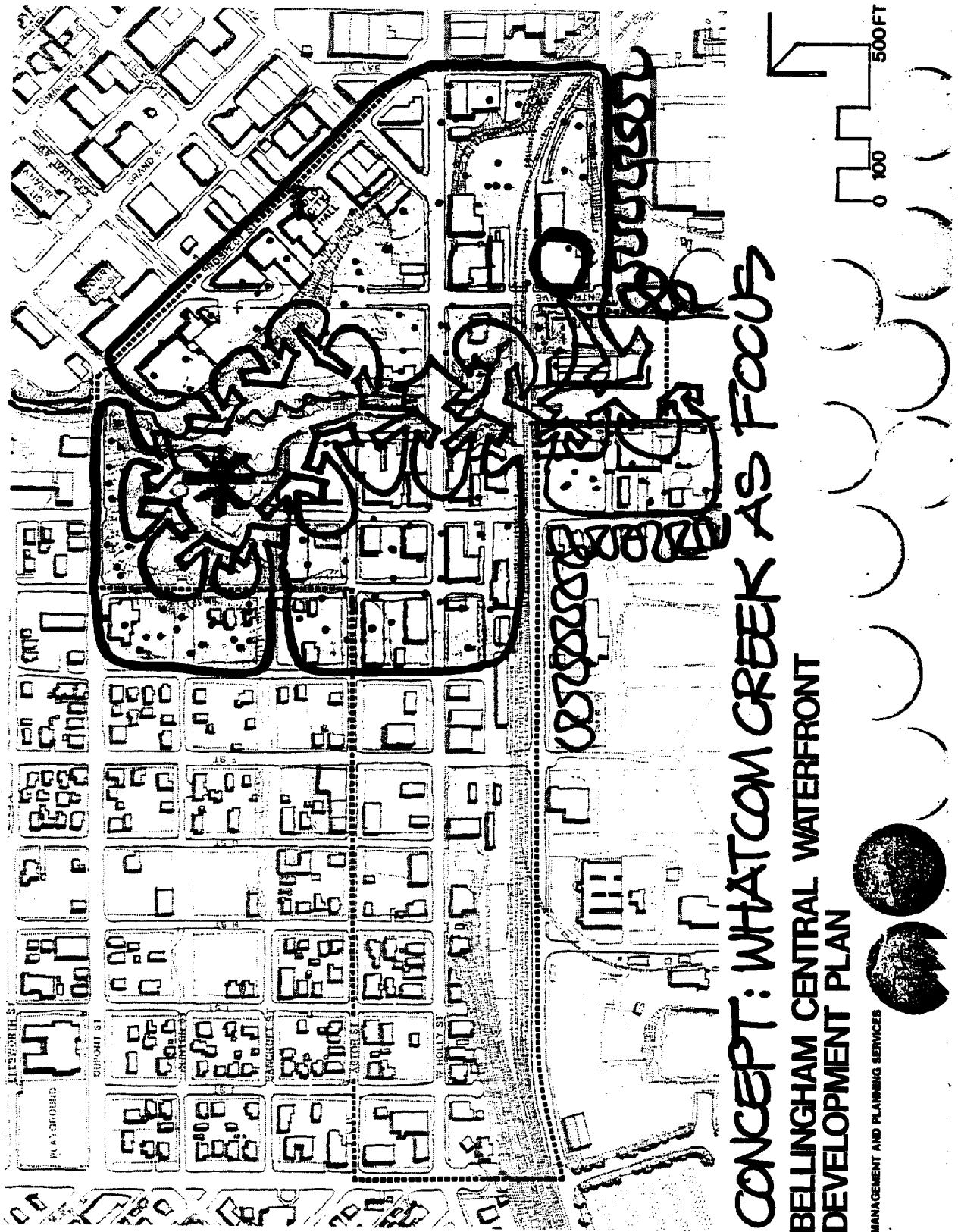
PROBLEM OF PORT / PRIVATE  
COMPETITION

DON'T WANT CITY / PRIVATE  
COMP.

---

EXPANDED CBD  
CONCEPT MAY BE  
PROBLEM GIVEN  
RETAIL MALL & BELLS  
FAIR - NEED TO  
CONTRACT CBD

LOGO  
CONCERT  
WHAT.COM  
KXHT-TV  
CREEK  
FOCUS  
X



CONCEPT: WHATCOM CREEK AS FOCUS

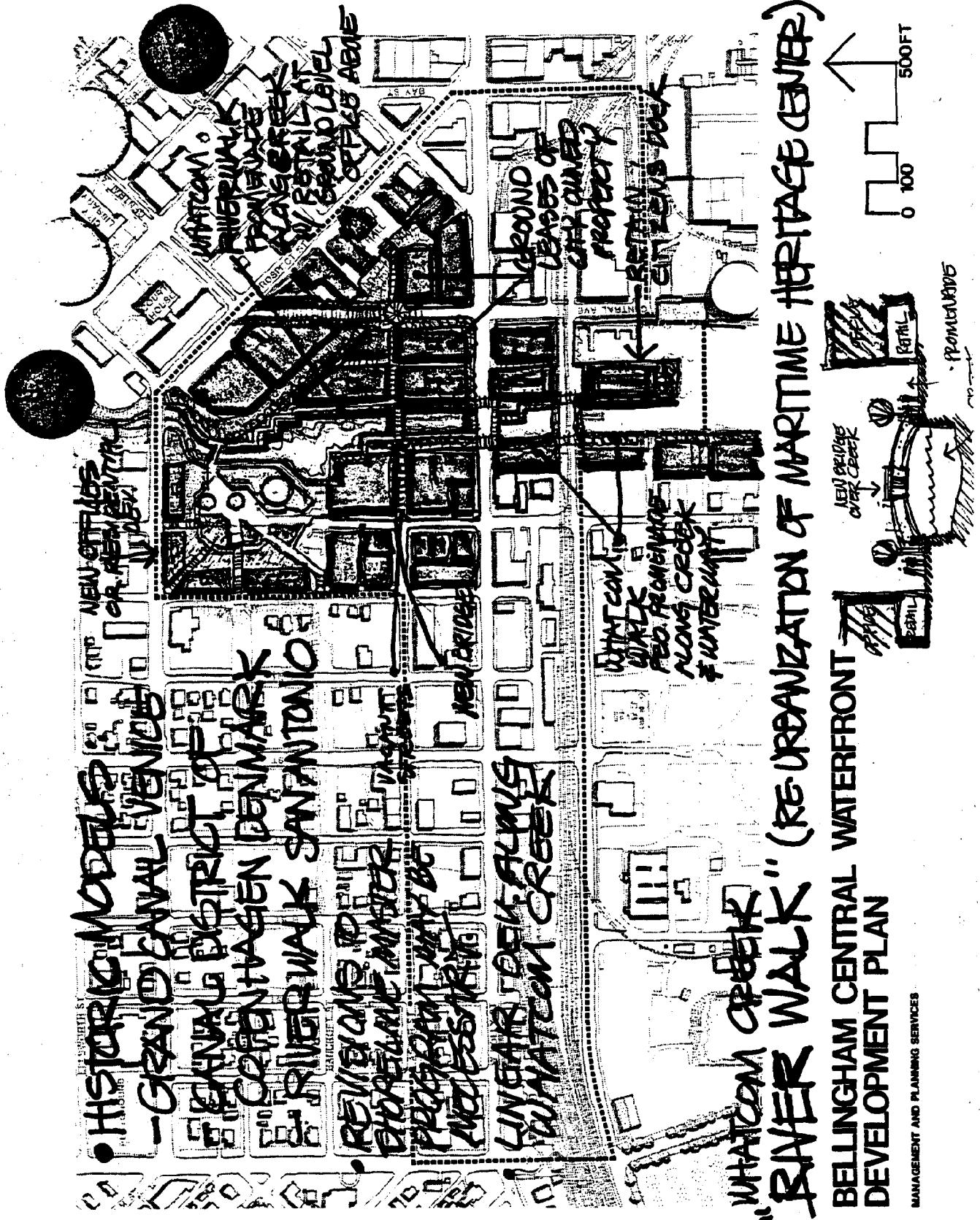
BELLINGHAM CENTRAL WATERFRONT  
DEVELOPMENT PLAN

MANAGEMENT AND PLANNING SERVICES

## CONCEPT: WHATCOM CREEK AS FOCUS

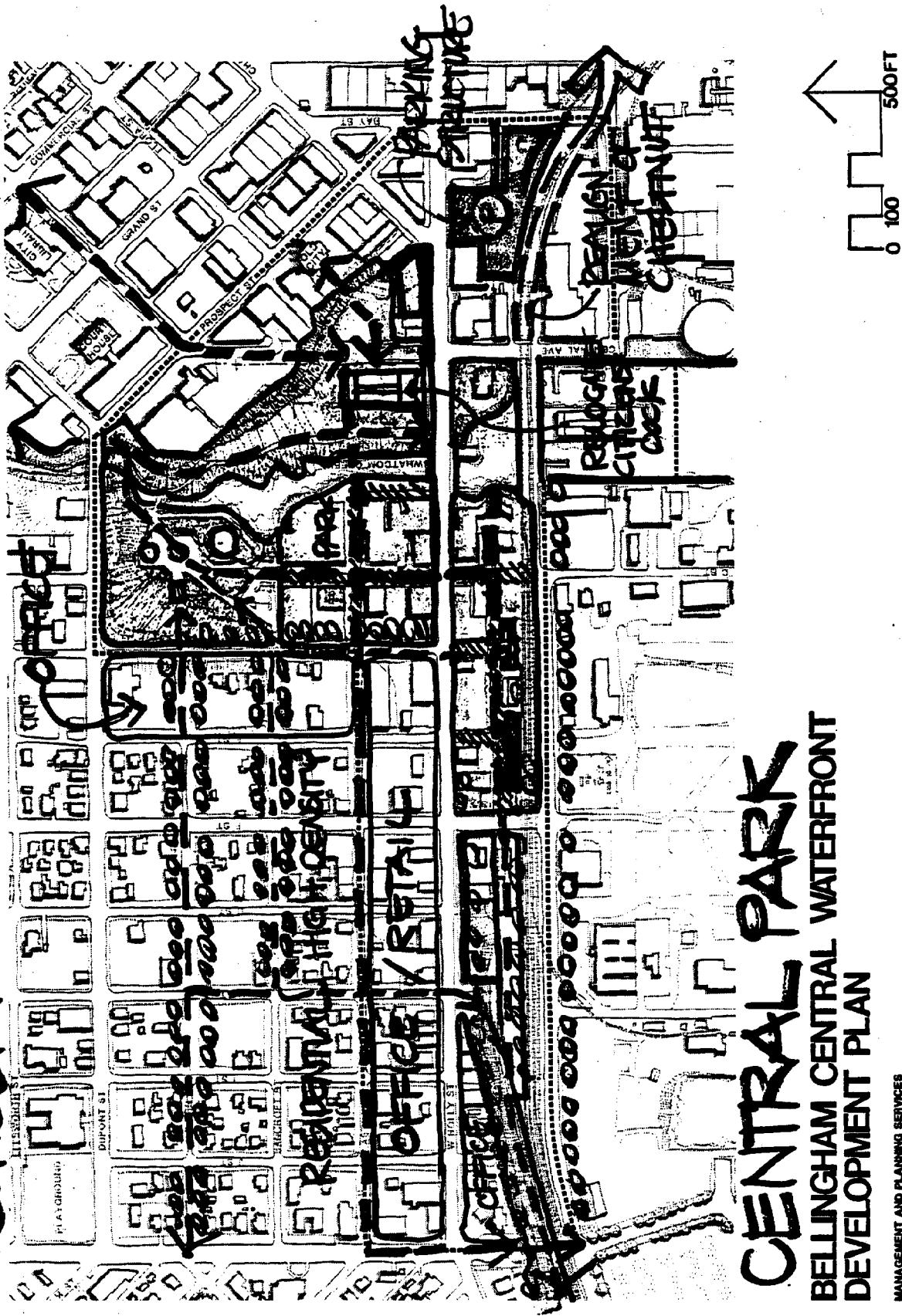
### CHARACTERISTICS:

- FOCUS DEVELOPMENT TOWARD WHATCOM CREEK & PARK.
- "TURN BACK" ON VISUAL CONNECTION TO Q.P. INDUSTRIAL WATER-FRONT
- HIGHER DENSITY DEVELOPMENT AROUND CREEK & PARK.



- CONCEPT: WHATCOM CREEK WALK
- "VENICE" ON THE WHATCOM • HISTORICAL MODELS
  - REURBANIZATION
  - OF THE WATER TIME
  - HERITAGE CENTER W/ GROUND LEASES FROM CITY TO PRIVATE DEV.
  - CREATE A PEDESTRIAN PROMENADE ALONG CREEK & ENCLOSED BY BUILDINGS
  - SMALL PARKS & PLAZAS VS. LARGE OPEN SPACE.
- RIVER WALK IN SAN ANTONIO TEX.
  - CANAL DISTRICT COPENHAGEN DENMARK
  - CANALS OF VENICE
  - NEW BRIDGE ACROSS CREEK AT ASTER ST.

**CONCEPT**

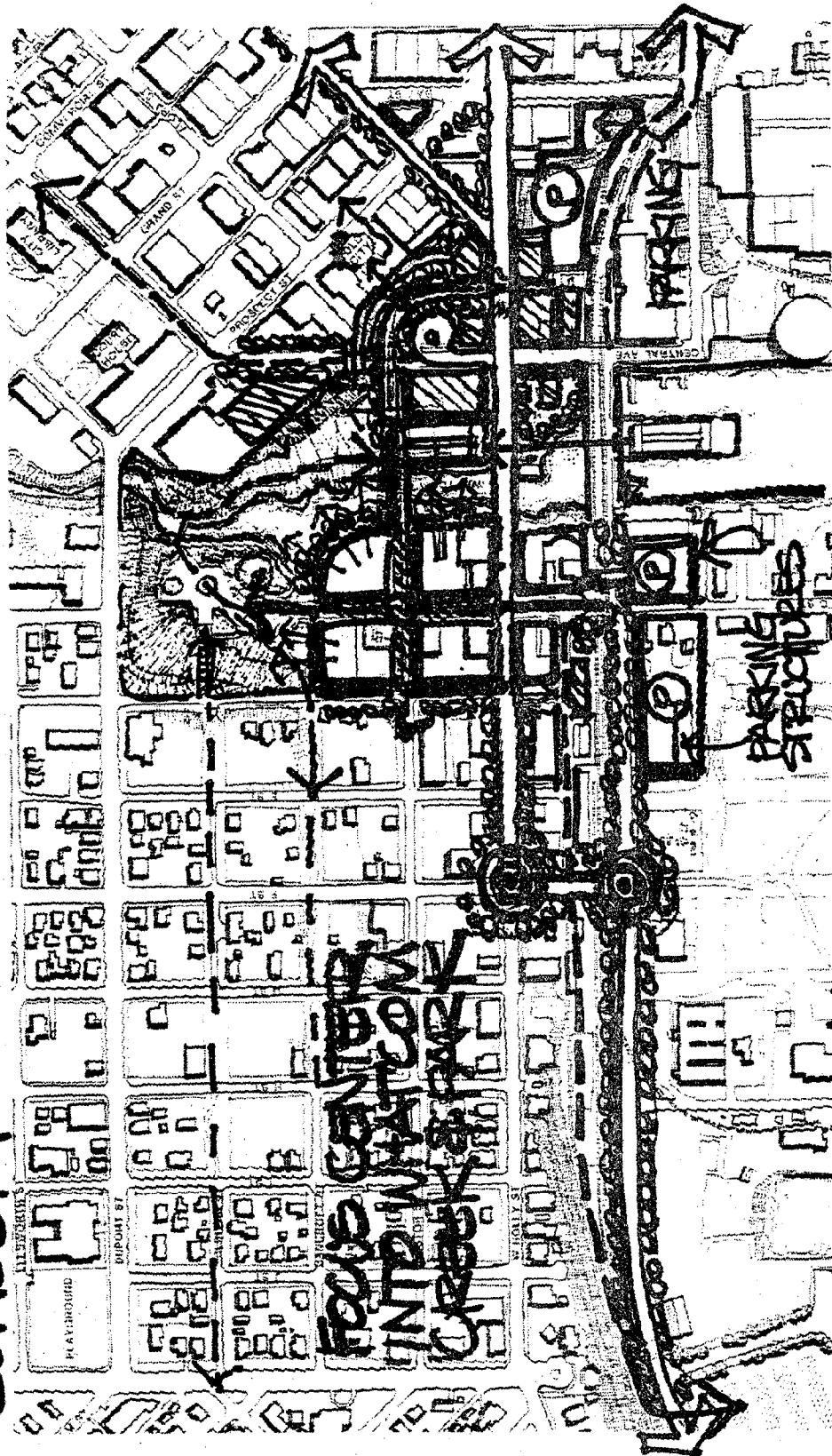


# CENTRAL PARK

BELLINGHAM CENTRAL WATERFRONT  
DEVELOPMENT PLAN

MANAGEMENT AND PLANNING SERVICES

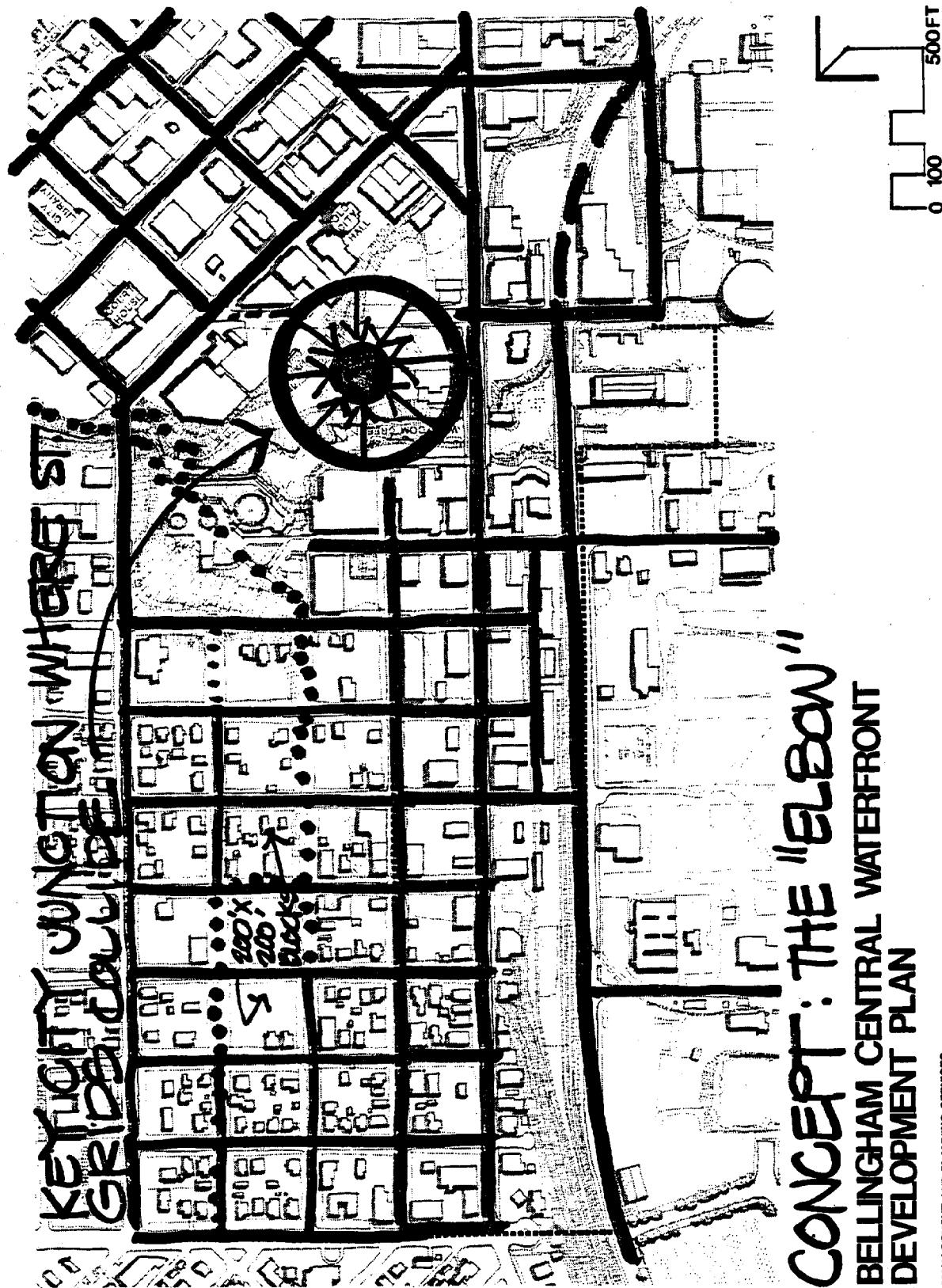
**CONCEPT**



# **CONVENTION & ARTS CENTER**

**BELLINGHAM CENTRAL WATERFRONT  
DEVELOPMENT PLAN**

MANAGEMENT AND PLANNING SERVICES



# CONCEPT: THE "ELBOW"

## BELLINGHAM CENTRAL WATERFRONT DEVELOPMENT PLAN

MANAGEMENT AND PLANNING SERVICES

## CONCEPT: THE "EL BOW"

### CHARACTERISTICS:

- KEY CITY JUNCTION WHERE STREETS GRID COLLIDE
- WHATCOM CREEK AS KEY CITY JUNCTION TO:
  - DOWNTOWN
  - WATER
- GEORGIA PACIFIC
- MUST CONSIDER

TRANSITION  $\Rightarrow$  #  
LINKAGES & COM.  
PART II BUILT.

## WHATCOM CREEK FOCUS

### WHY A FOCUS @ WHATCOM CREEK?

- CLOSE TO WHERE PEOPLE WORK
- MARITIME HERITAGE CENTER  
AN EXISTING AMENITY
- NOT TOO MANY PLACES LIKE IT.

---

### CONCEPT COMPONENTS

- \* WHATCOM CREEK AS A LINKAGE
- \* G.P. AS AN AMENITY. HOW THE INDUSTRY WORKS.

## WHAT CAN CREEK FOCUS

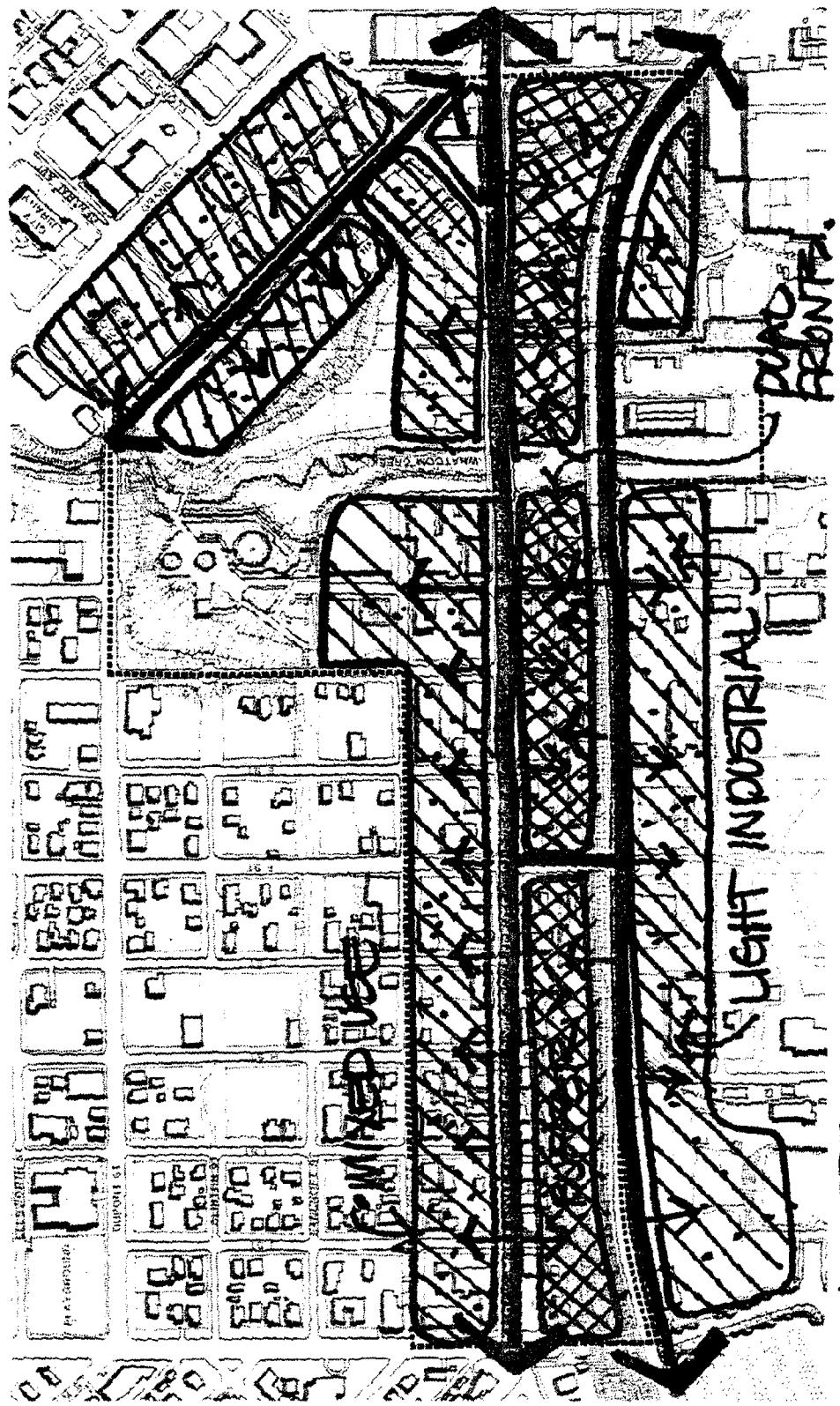
\* DAMS & WATERFALL TO  
TRAP WATER IN CREEK  
TO REDUCE IMPACTS OF  
TIDAL CHANGES.

---

\* TIDAL CHANGES IN WHATCOM  
CREEK ?  
- ODORS  
- VISUALLY

**TALK TO PORT  
RE: NOOKSACK  
RIVER SILTATION  
¶ DREDGING NEEDS  
AT I & J W.C. WATERWAY**

~~CONCEPT~~ ~~IDEAS~~



**CONCEPT: CORRIDORS**

**BELLINGHAM CENTRAL WATERFRONT  
DEVELOPMENT PLAN**

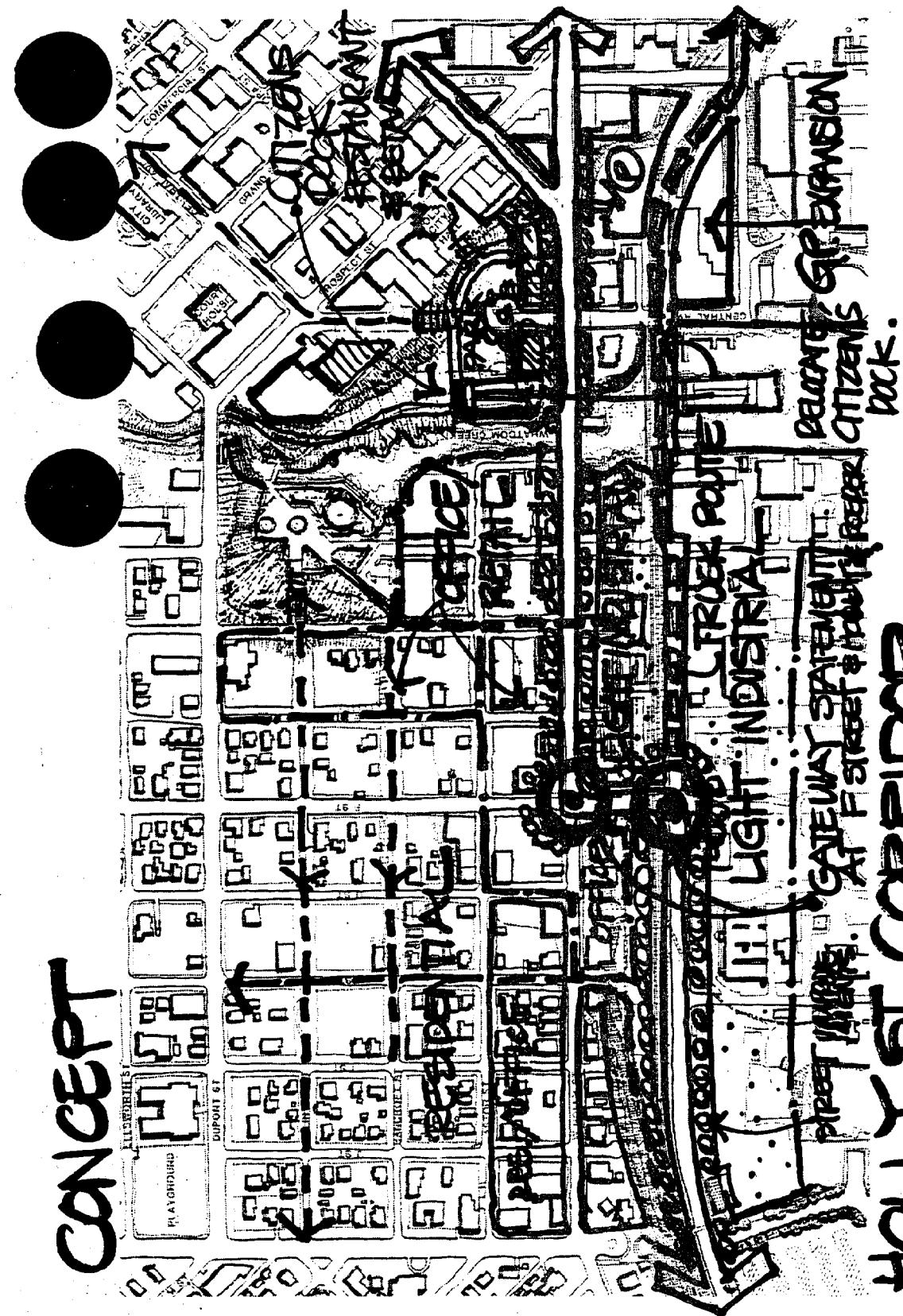
MANAGEMENT AND PLANNING SERVICES

## CONCEPT: CORRIDORS

### CHARACTERISTICS:

- LINEAR CIRCULATION BASED CONFIGURATION
- SINGLE MOST IMPORT ANT DISTRICT / ROUTE EMPHASIZED
- FRONT / BACK + DUAL FRONTS

# CONCEPT



HOLY ST. COREY

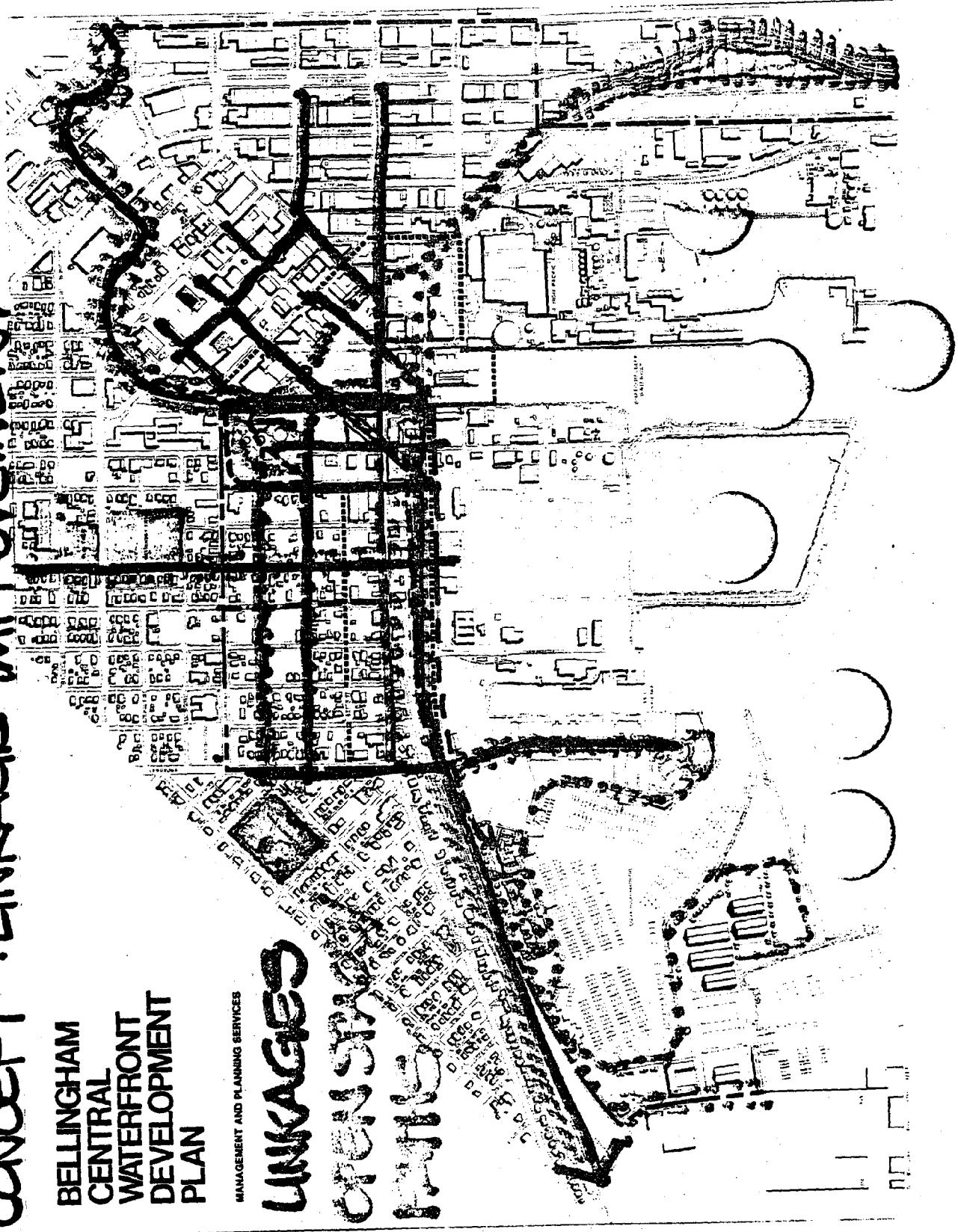
# BELLINGHAM CENTRAL WATERFRONT DEVELOPMENT PLAN

# CONCEPT : LINKAGE IMPROVEMENT

## BELLINGHAM CENTRAL WATERFRONT DEVELOPMENT PLAN

MANAGEMENT AND PLANNING SERVICES

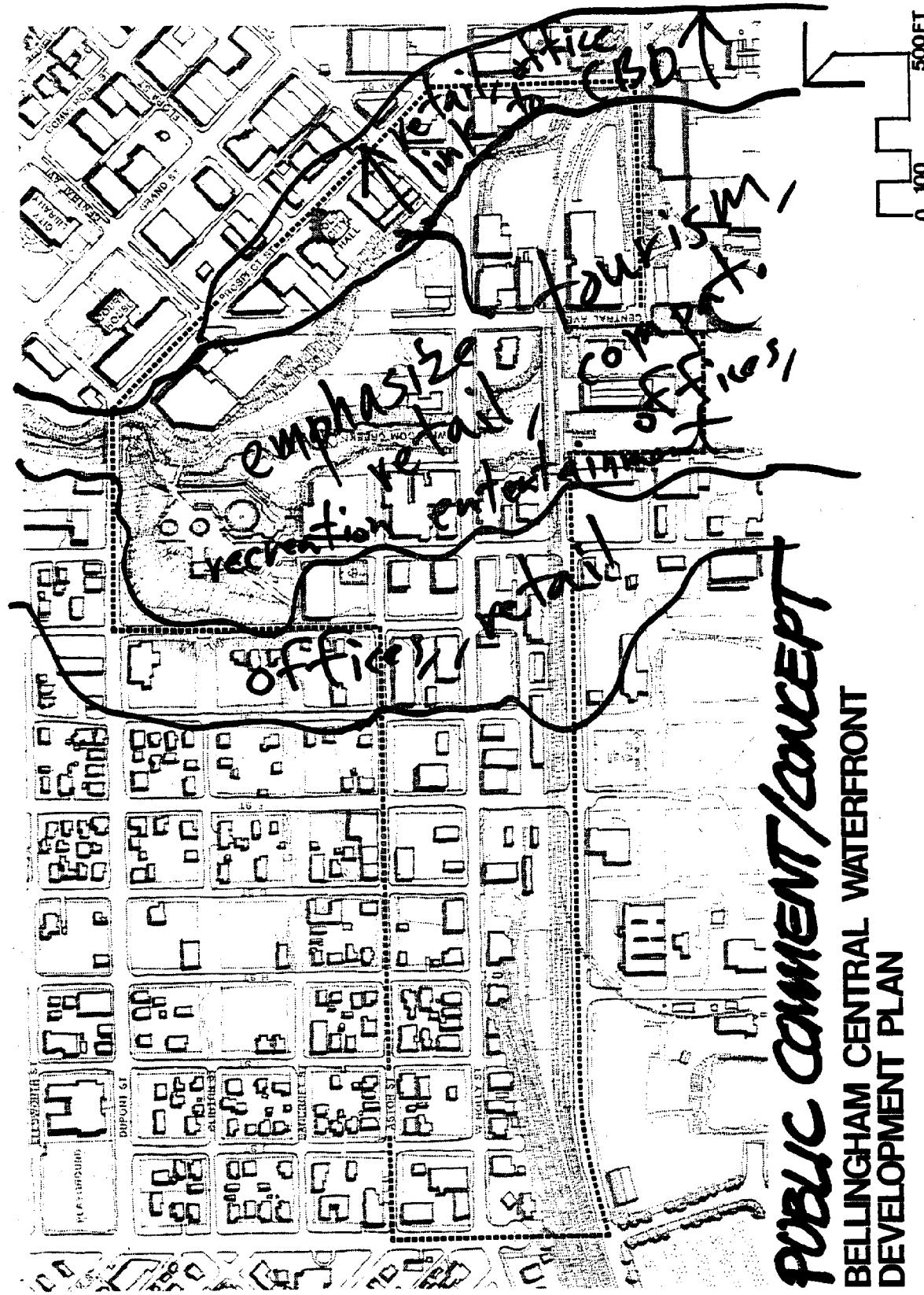
# LINKAGES



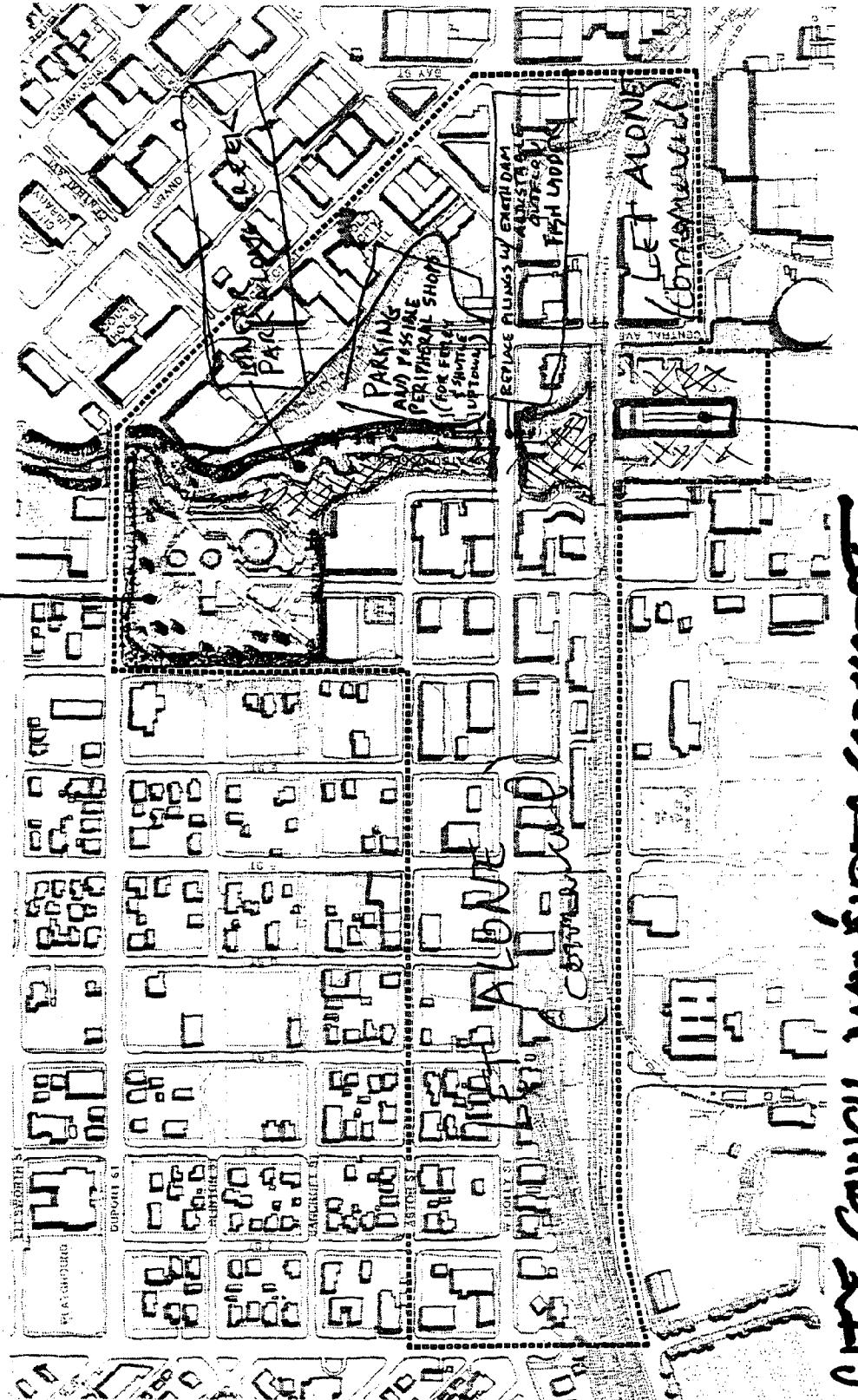
## COMMENTS ON CONCEPTS

- VISUAL CONNECTION TO G.P.  
UPLAND OF HOLLY ST.
- CONNECT RAILROAD DEPOT  
TO HOLLY (CONSOLIDATE 3 BLOCKS)
- HOLLY CORRIDOR MORE INTENSIVELY  
DEVELOPED (INFILL, CONTINUOUS  
FAÇADE)
  
- KEEP VIEWS OPEN TOWARD CREEK  
ALONG HOLLY & CENTRAL
- POSSIBLE TERRACED DEV. w/CREEK  
VIEWS BEHIND MUSEUM
- POSSIBLE GRAND USES OF CITY  
PROPERTY ABOVE MAR HERT. CTR.  
(DUPONT & 'D' ST.)
- INTER. CTR (LOG MILL, ETC.) WITHIN  
LOWER PARK AREA

- SANDSTONE BEDROCK + FILL  
ALONG CREEK SHORELINE
- HISTORICAL CHAR. ALONG RIM  
OF LETTERED STREETS  
AREA (POSSIBLE GROUPING  
OF BED/BREAKFAST)



MORE REC DEVELOPMENT  
ON GROUNDS



# CITY COUNCIL Man's IDEA/concept

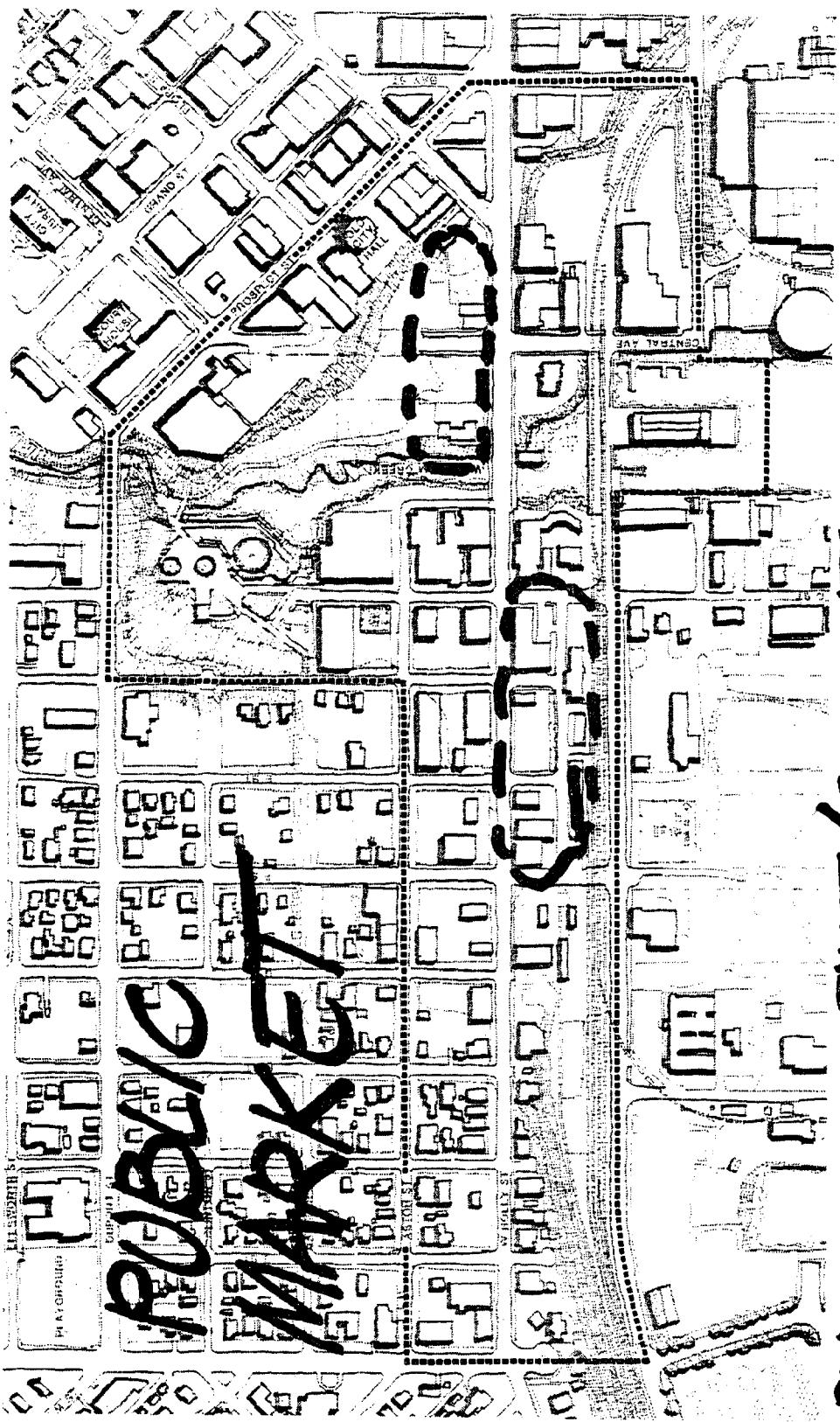
BELLINGHAM CENTRAL WATERFRONT  
DEVELOPMENT PLAN

MANAGEMENT AND PLANNING SERVICES

Develop F'haven/B'ham Ferry  
Harbour Tours  
Island passenger service  
Also restaurants  
Specialty shops

T.M.

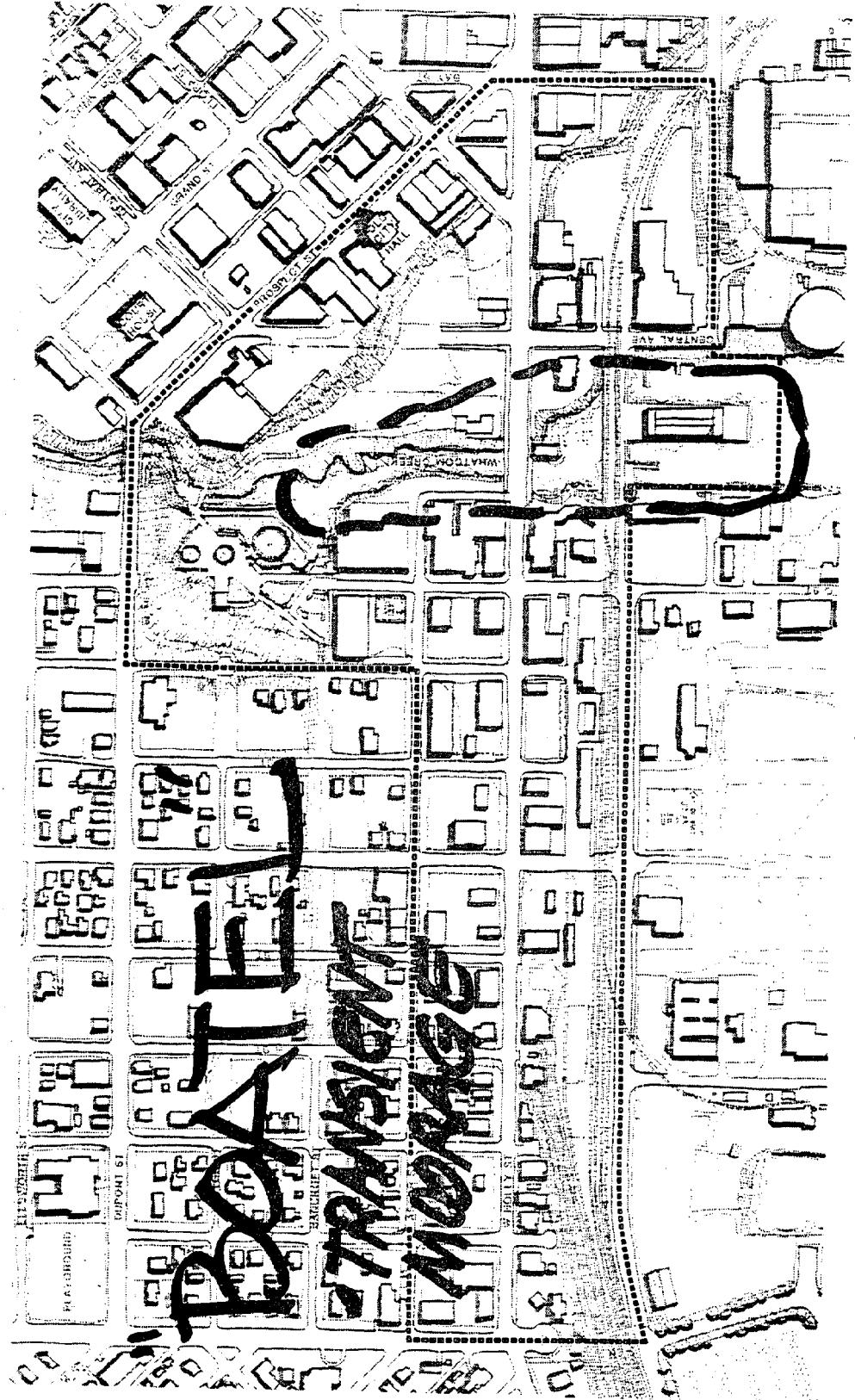
500FT



*public common /ancovt*

BELLINGHAM CENTRAL WATERFRONT  
DEVELOPMENT PLAN

MANAGEMENT AND PLANNING SERVICES



**BELLINGHAM CENTRAL WATERFRONT  
DEVELOPMENT PLAN**

MANAGEMENT AND PLANNING SERVICES

# **Urban Design Precepts**

# HOLLY-ST. ROEDER

## URBAN DESIGN

### PRECEPTS

---

ENHANCE EXISTING  
AMENITIES

- CREEK

- VIEW

- PROXIMITY TO OTHER  
FEATURES

TREATMENT OF STREET  
SHOULD BE RESPONSIVE  
TO NATURE OF EACH  
STREET

---

- ROEDER.
- HIGHER VOL. TRAFFIC /  
PRIMARY ARTERIAL
- TRUCK TRAFFIC
- INDUSTRIAL USES

# HOLLY-ST.- ROEDER

## URBAN DESIGN

### PRECEPTS

---

ENHANCE EXISTING  
AMENITIES

- CREEK
- VIEW
- PROXIMITY TO OTHER  
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TREATMENT OF STREET  
SHOULD BE RESPONSIVE  
TO NATURE OF EACH  
STREET

---

- ROEDER.
- HIGHER VOL. TRAFFIC /  
PRIMARY ARTERIAL
- TRUCK TRAFFIC
- INDUSTRIAL USES

- F ST.
- MINIMIZE REALIGN-  
MENTS REQUIRED
- TRANSITION BETWEEN  
2 DISTINCT STREET-  
SCAPES

- 
- HOLLY ST.
  - SECONDARY ARTERIAL/
  - MINIMIZE SPEEDS
  - COMMERCIAL USES
  - HIGHER POTENTIAL  
FOR PEDESTRIANS.

CREATE A CONTINUOUS  
FAÇADE LINE ON HOLLY

- INFILL VACANT  
PARCELS
  - REHAB. EXISTING  
BLDGs.
- 
- LOCATE PARKING LOTS  
AT REAR OF BLDGS.

## BALANCE PEDESTRIAN & VEHICLE NEEDS

- IMPROVE CROSSWALKS
  - MAINTAIN ON STREET PARKING
- 

## USE A CO-ORDINATED PALETTE OF MATERIALS

- FAÇADE TREATMENT
  - SIGNAGE
  - STREET SCAPE
- ALONG A THEME

## POSSIBLE THEMES:

- "HISTORIC DISTRICT"
  - "WORKING WATERFRONT"
  - "SPECIALTY SHOPS!"
    - GALLERIES
    - ANTIQUES
    - ETC.
-

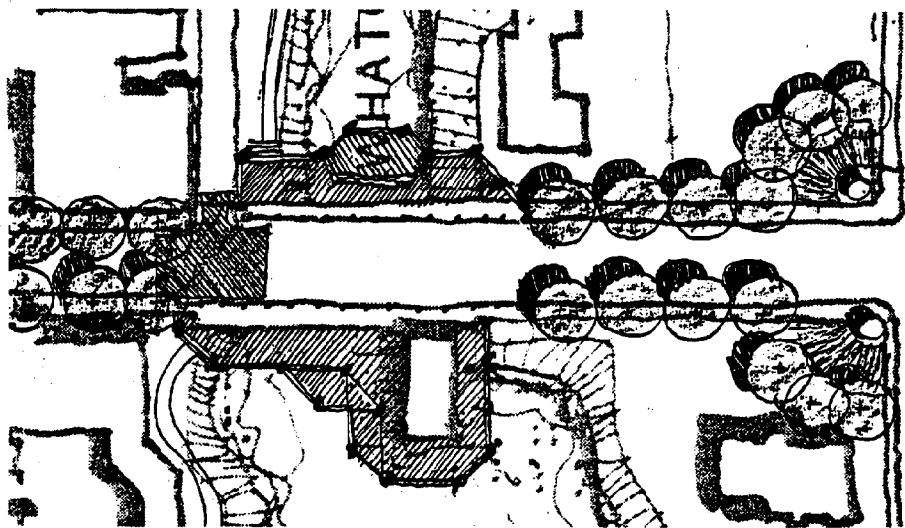
# URBAN DESIGN ELEMENTS

BELLINGHAM CENTRAL WATERFRONT  
DEVELOPMENT PLAN

MANAGEMENT AND PLANNING SERVICES



# "MAJOR PLAZA · GATEWAY"

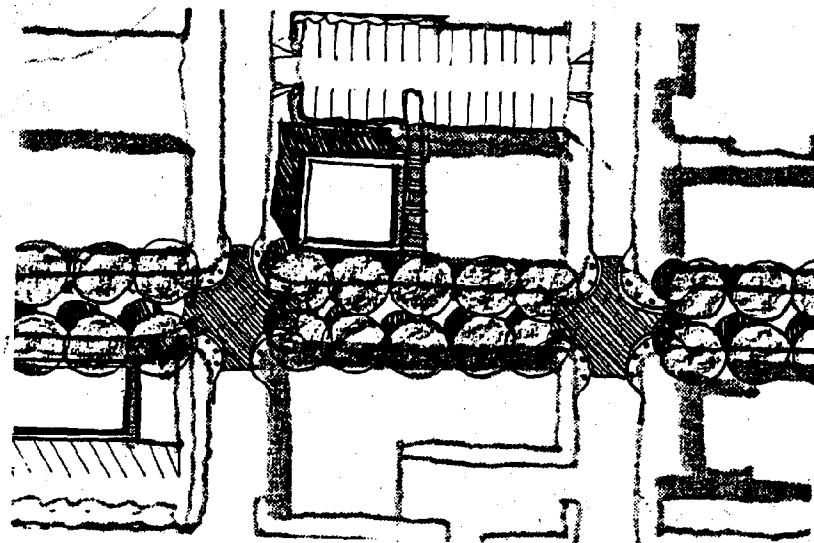


## MAJOR PLAZA · GATEWAY

- AT 'CROSSROADS' -  
LINK TO: CBD  
MARINE H. PARK  
WATERFRONT
- IDENTIFY AREA

- BOARDWAY @ CREEK.  
OVERLOOKS,
  - SPECIAL TREATMENT @  
CENTRAL & HOLLY.
    - SIGNAGE.
    - ART / SCULPTURE
    - PLANTING
  - START STREETSCAPE
- 

## "URBAN STREETSCAPE"



## URBAN STREETSCAPE- HOLLY ST.

---

- INFILL DEVELOPMENT
  - PARKING @ REAR
  - MAINTAIN ON ST. PARKING
  - ENHANCE PED. AREAS.
- 

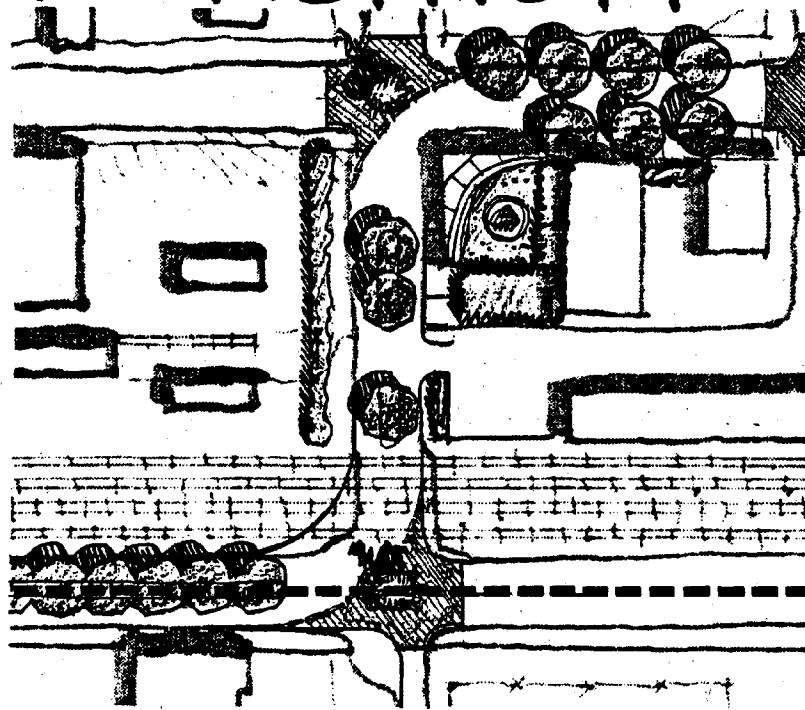
- 'NUBS' @ CORNERS
  - ST. TREES
  - ST. FURNITURE
    - BOLLARDS
    - BENCHES
    - LIGHTING
    - TRASH CONTAINERS
    - BIKE RACKS

- PHONES

- FACADE & SIGNAGE CONTROLS
- DECORATIVE PAVING
- ART

---

"TRANSITION"

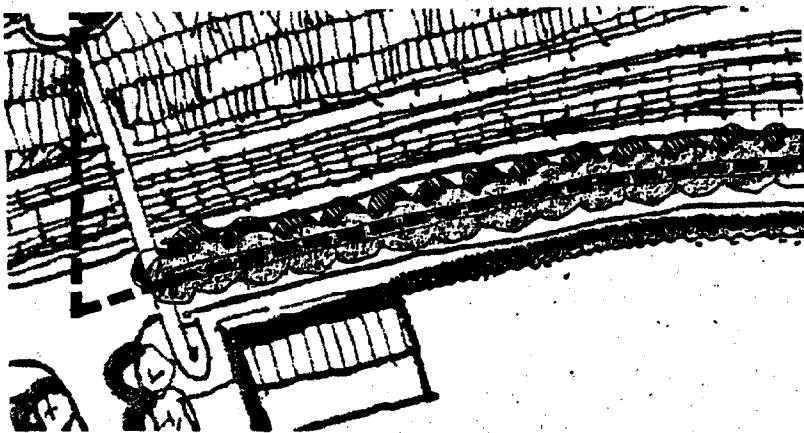


## TRANSITION - "F" STREET

- INCREASED RADIUS TURNS  
75' vs 20'
- MEDIAN
- CIRCLES AT INTERSECTION  
TO DIRECT FLOW

- 
- MINOR PLAZA • MINI PARK TO MARK STREETSCAPE
    - FOUNTAIN
    - BENCHES
    - ARCADE • TRELLIS
    - PLANTING
    - LIGHTING

# 'PARKWAY - MEDIAN'

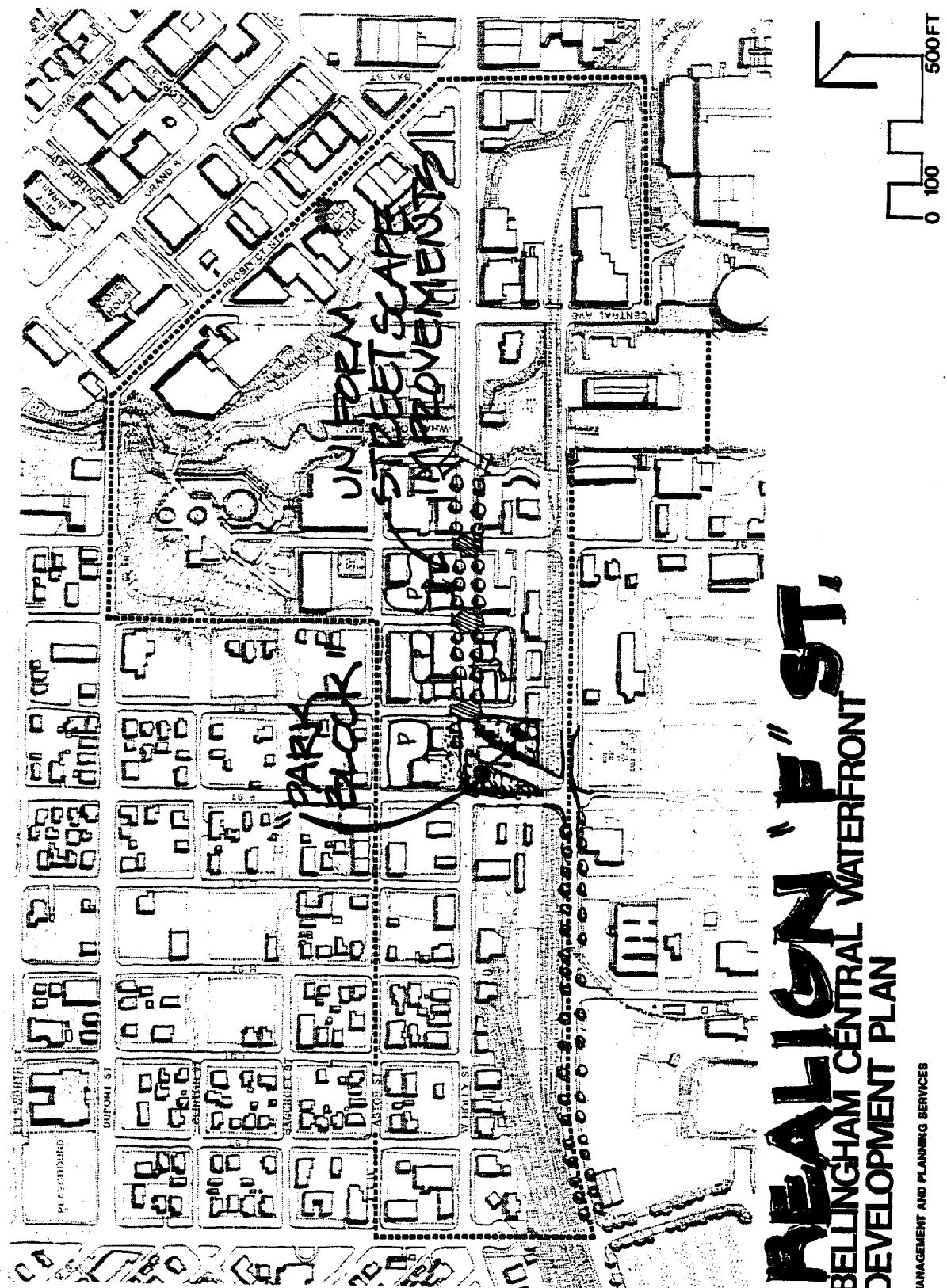


ON  
ROEDER

---

## PARKWAY - MEDIAN : ROEDER

- PLANTED MEDIAN STRIP
- 2-LANES EACH WAY
- NO ON ST. PARKING
- WALK ON 1 SIDE / BIKES ON OTHER
- FENCE/HEDGE TO SCREEN VIEWS



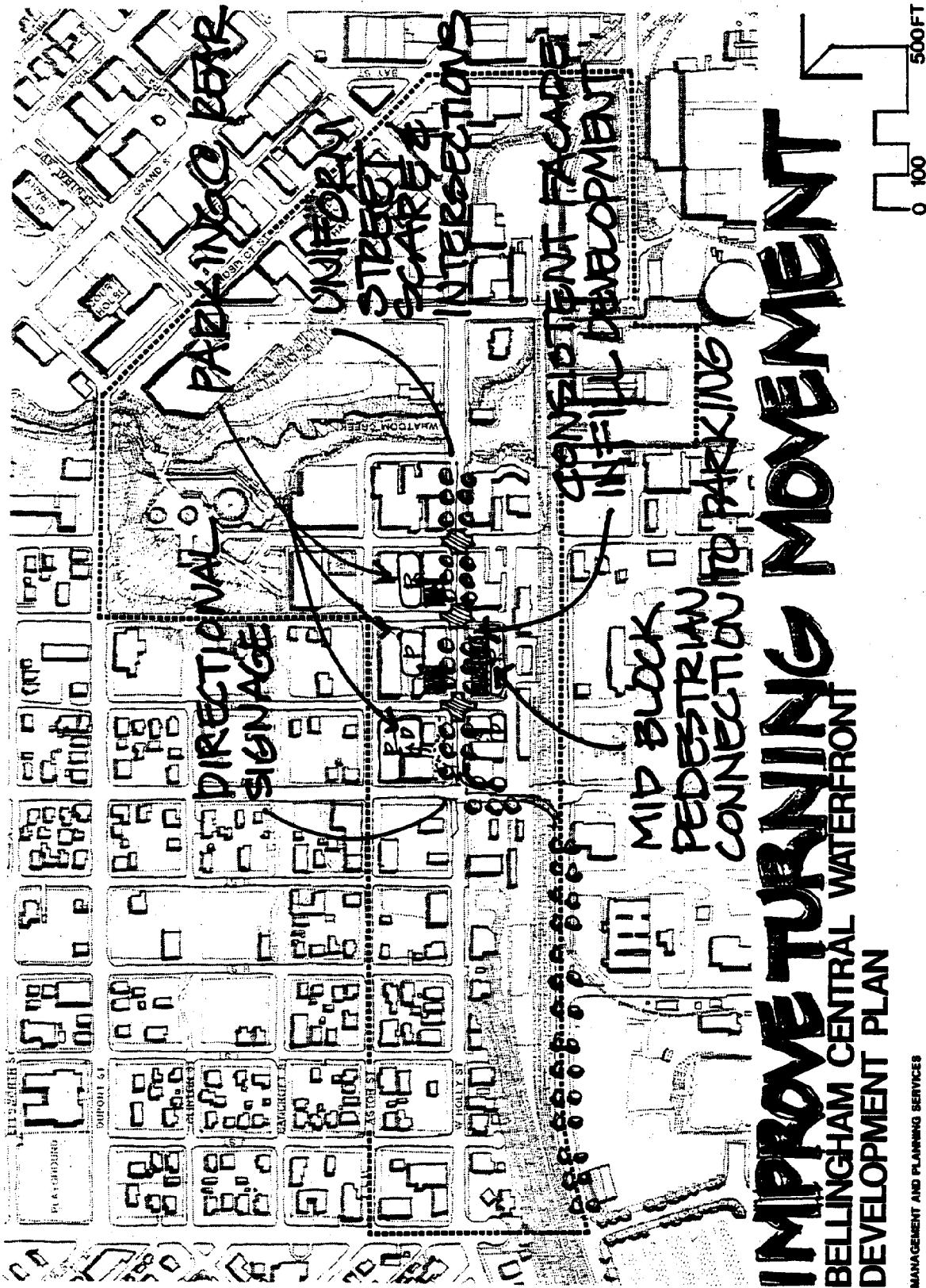
**RE ALIGN**  
**BELLINGHAM CENTRAL WATERFRONT**  
**DEVELOPMENT PLAN**

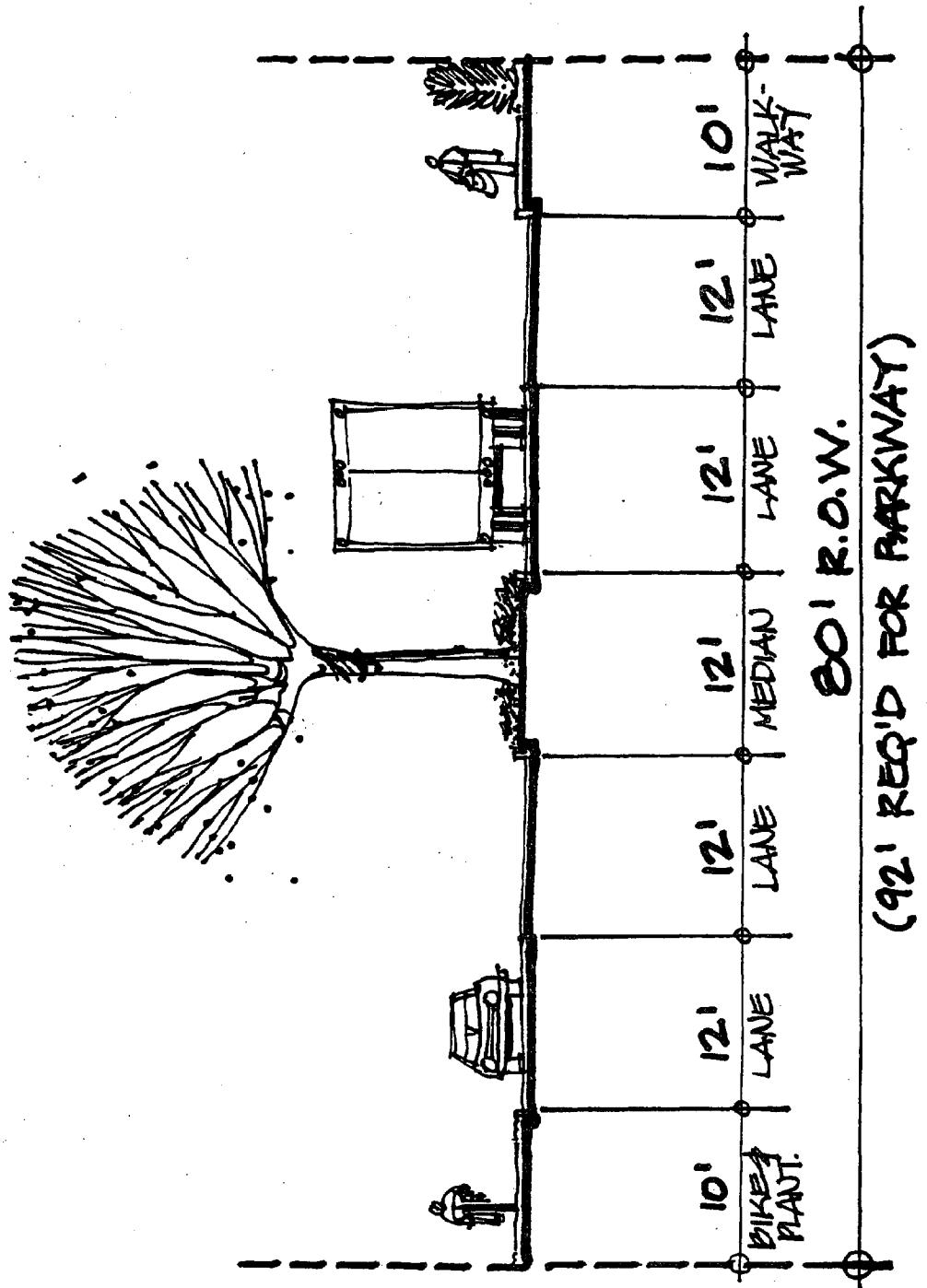
MANAGEMENT AND PLANNING SERVICES

# IMPROVE TURNING MOVEMENT

## BELLINGHAM CENTRAL WATERFRONT DEVELOPMENT PLAN

MANAGEMENT AND PLANNING SERVICES

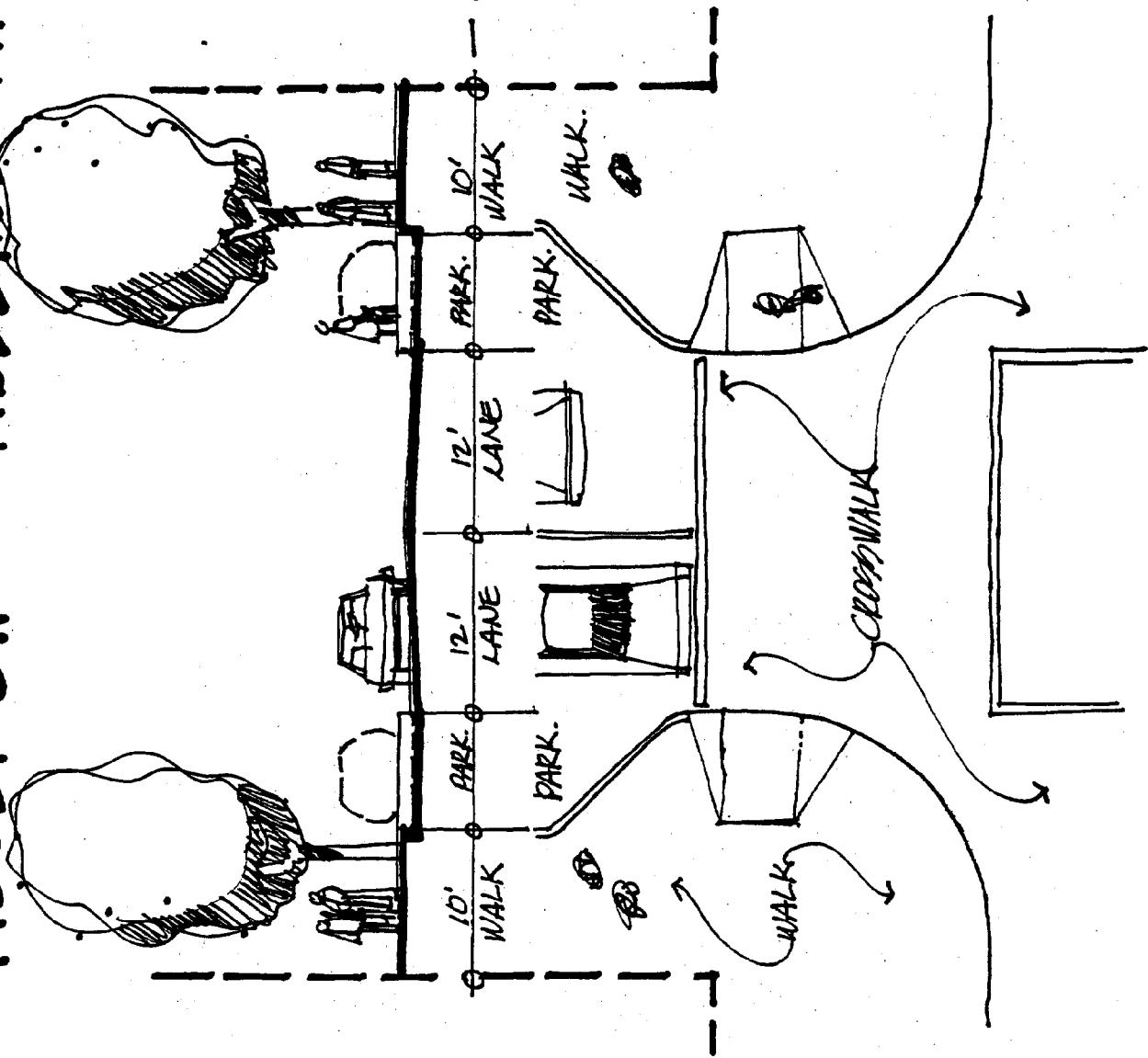




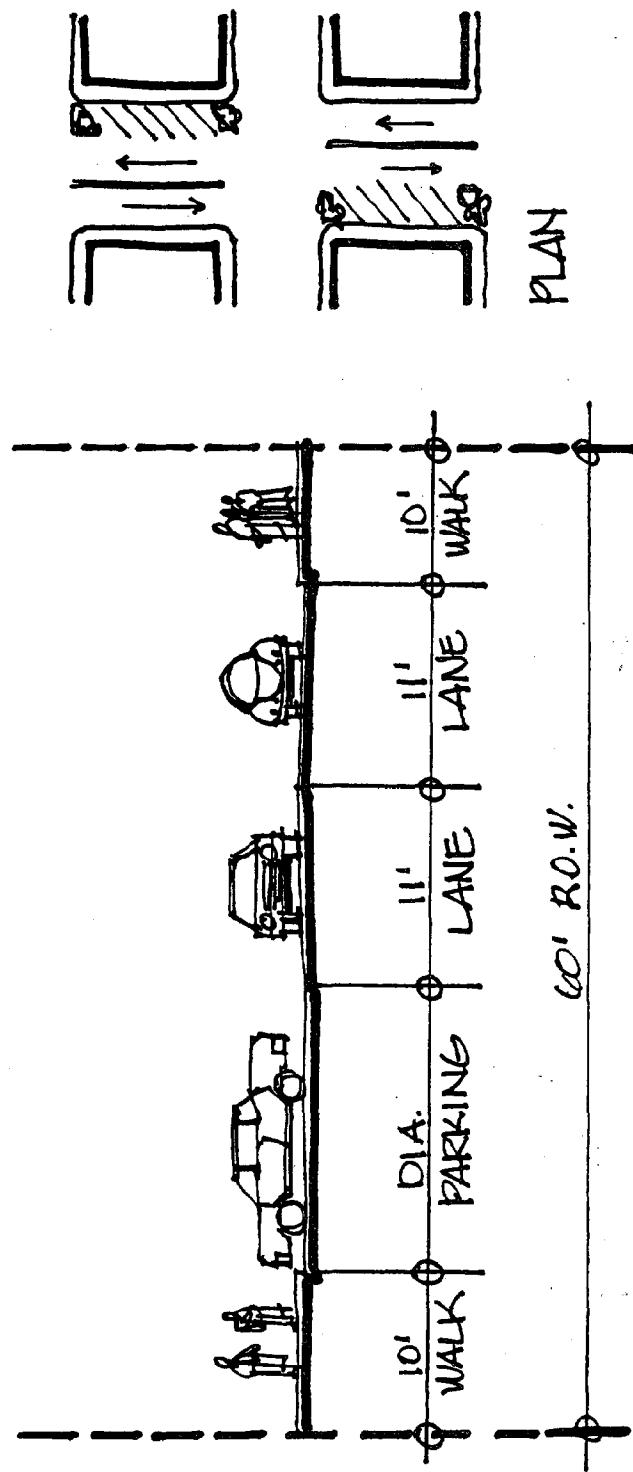
(92' REQ'D FOR PARKWAY)

ROEDER : "PARKWAY" & LANES

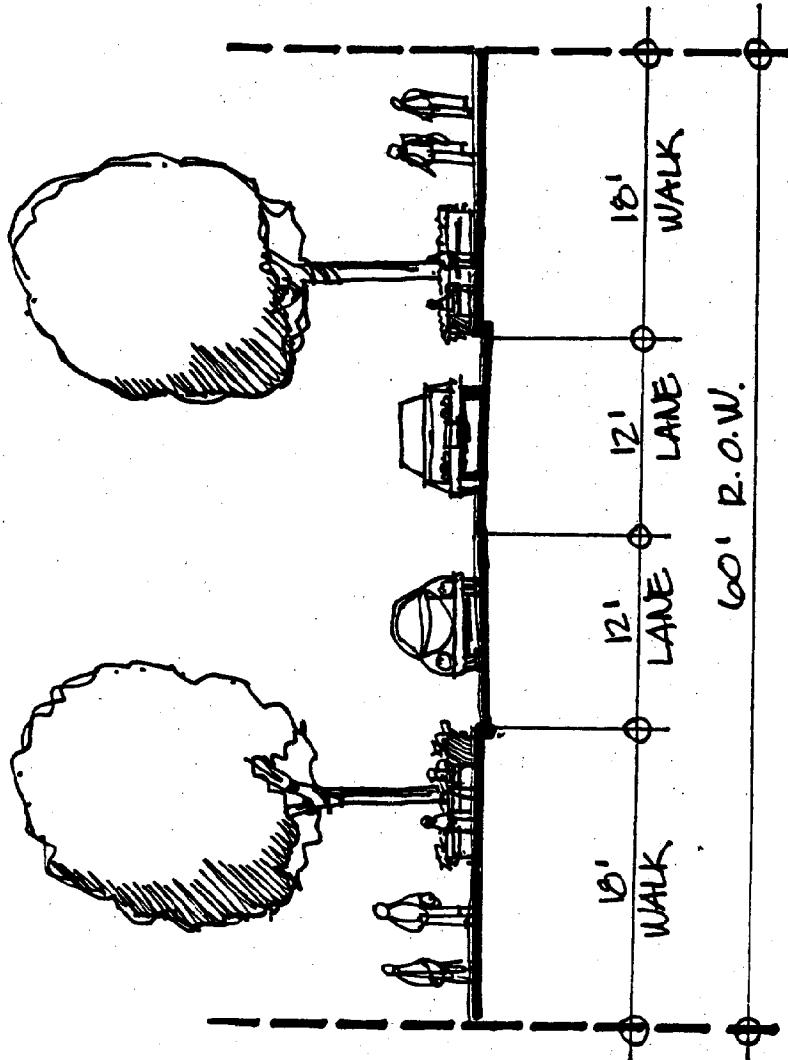
# HOLY ST. • "NIBBLING" AT CORNERS

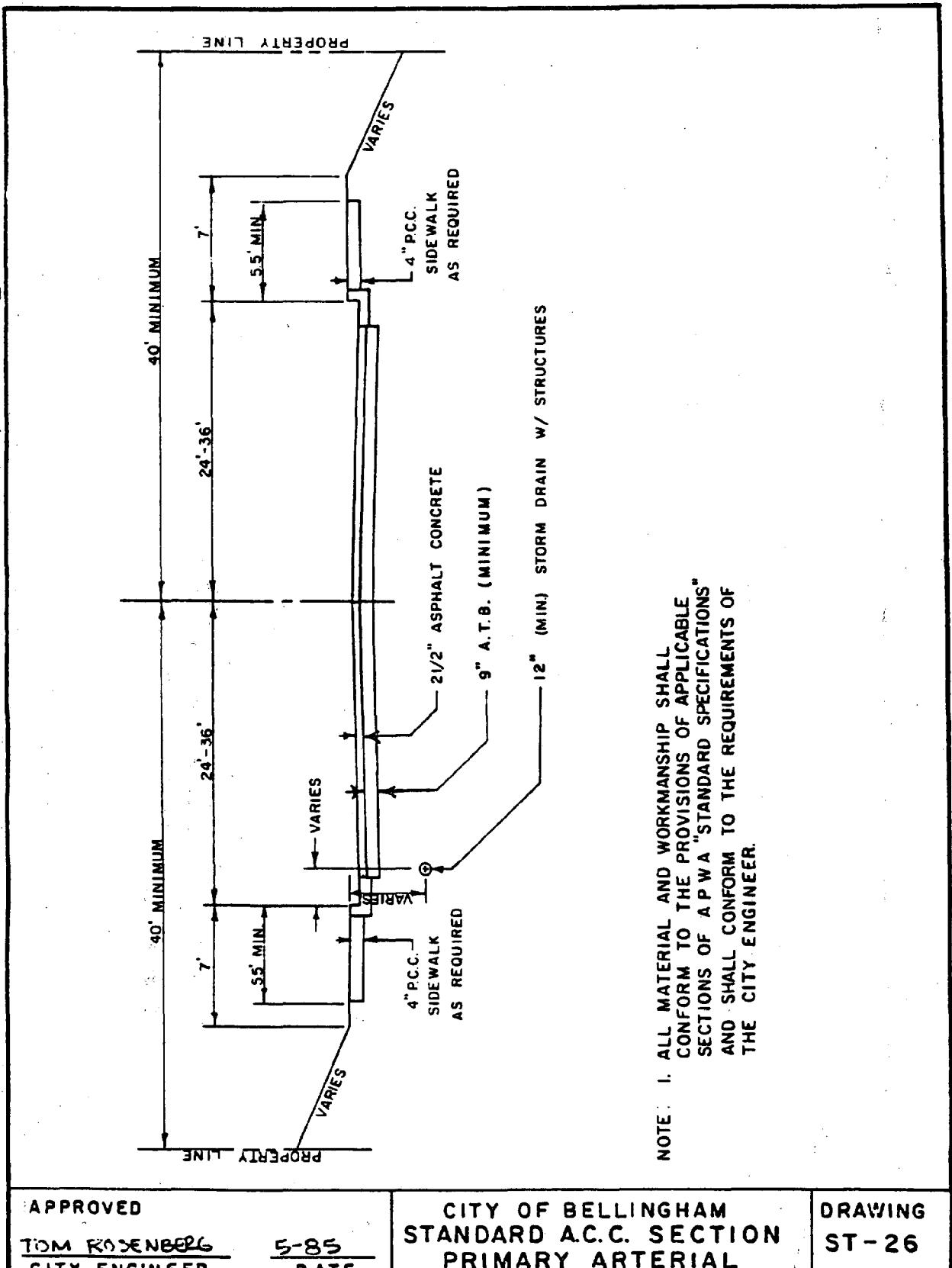


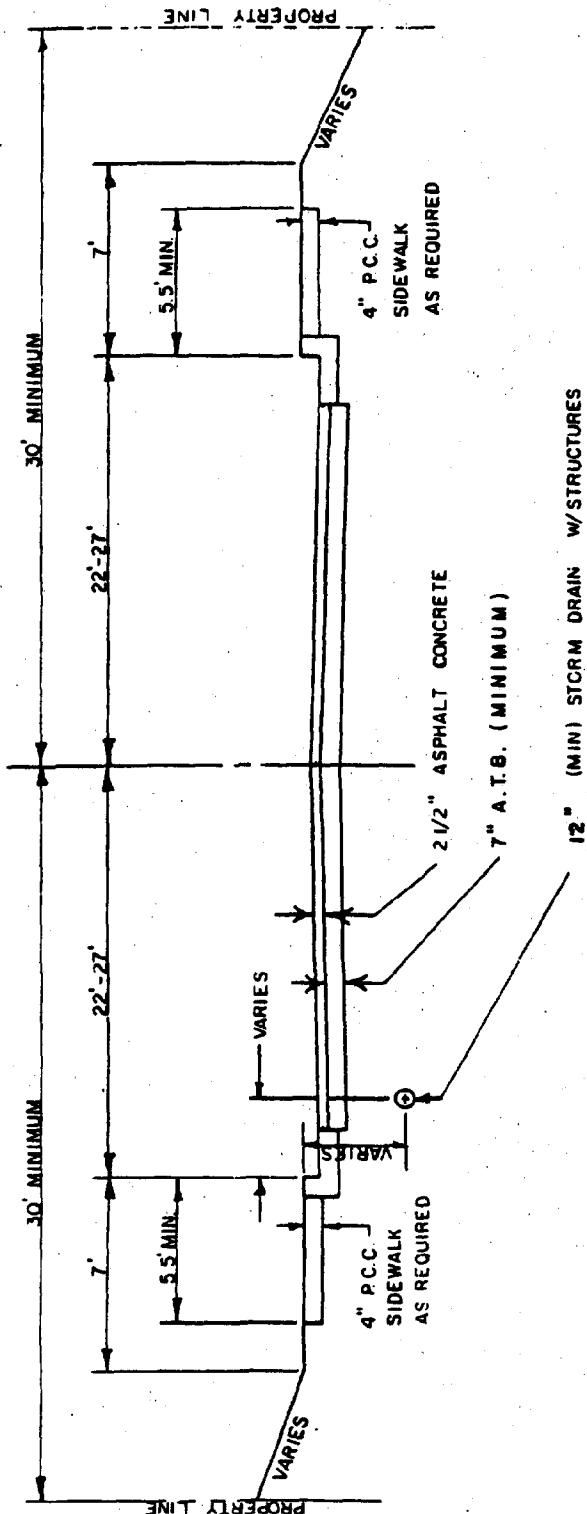
HOLLY ST : DIA. PARKING - ALT BLOCKS



**HOWLY ST. NO ON ST. PARKING**

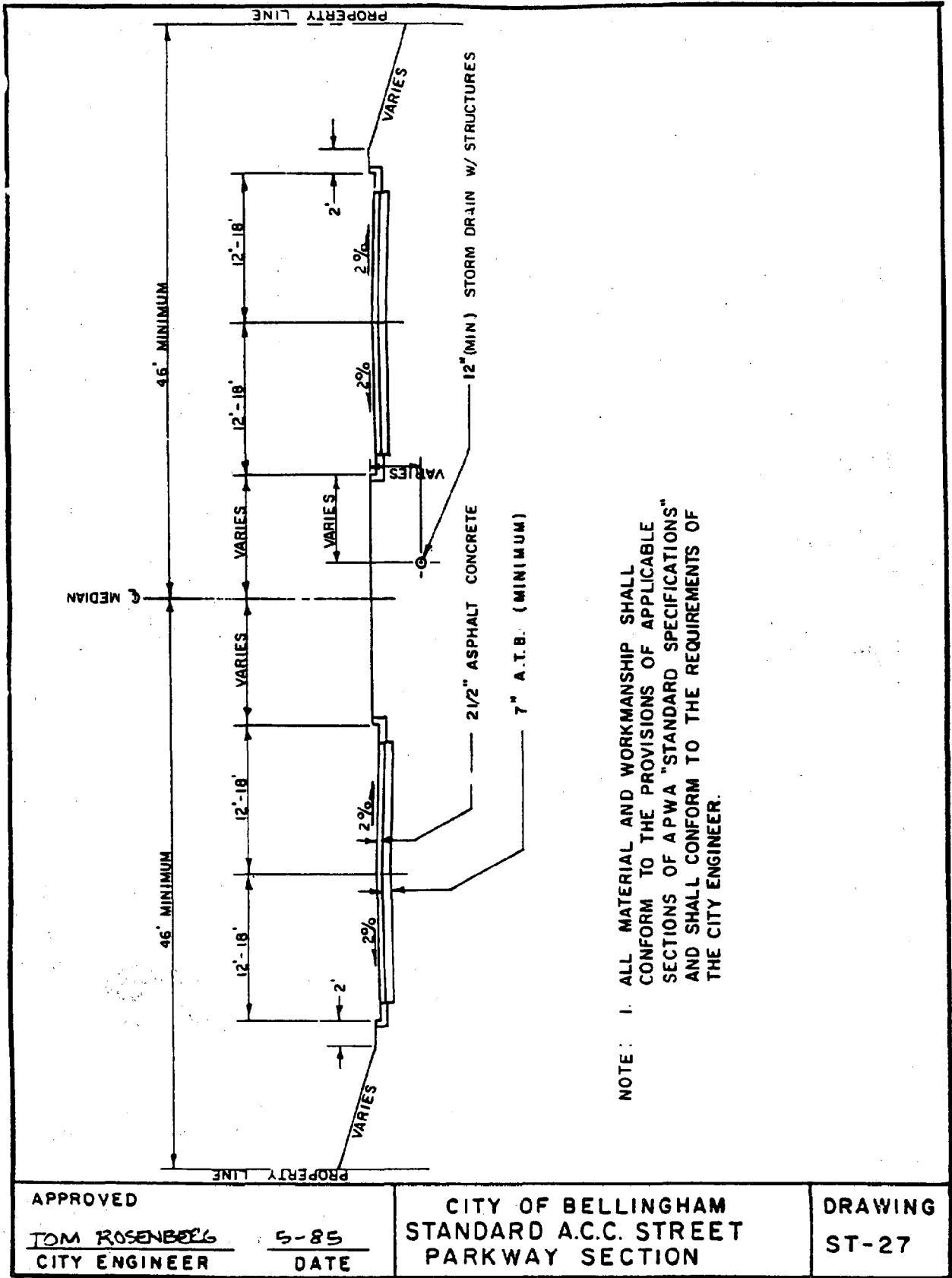


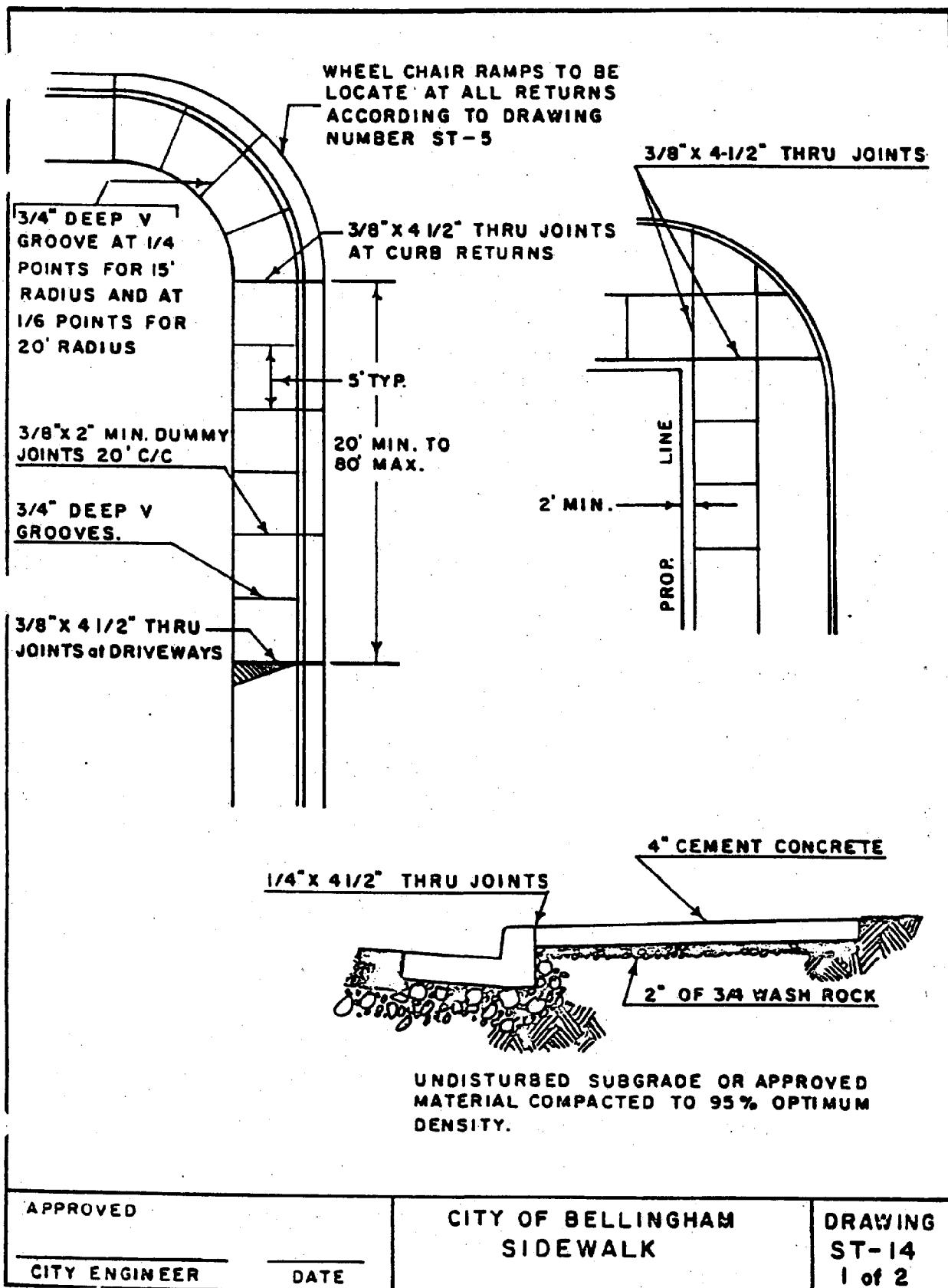




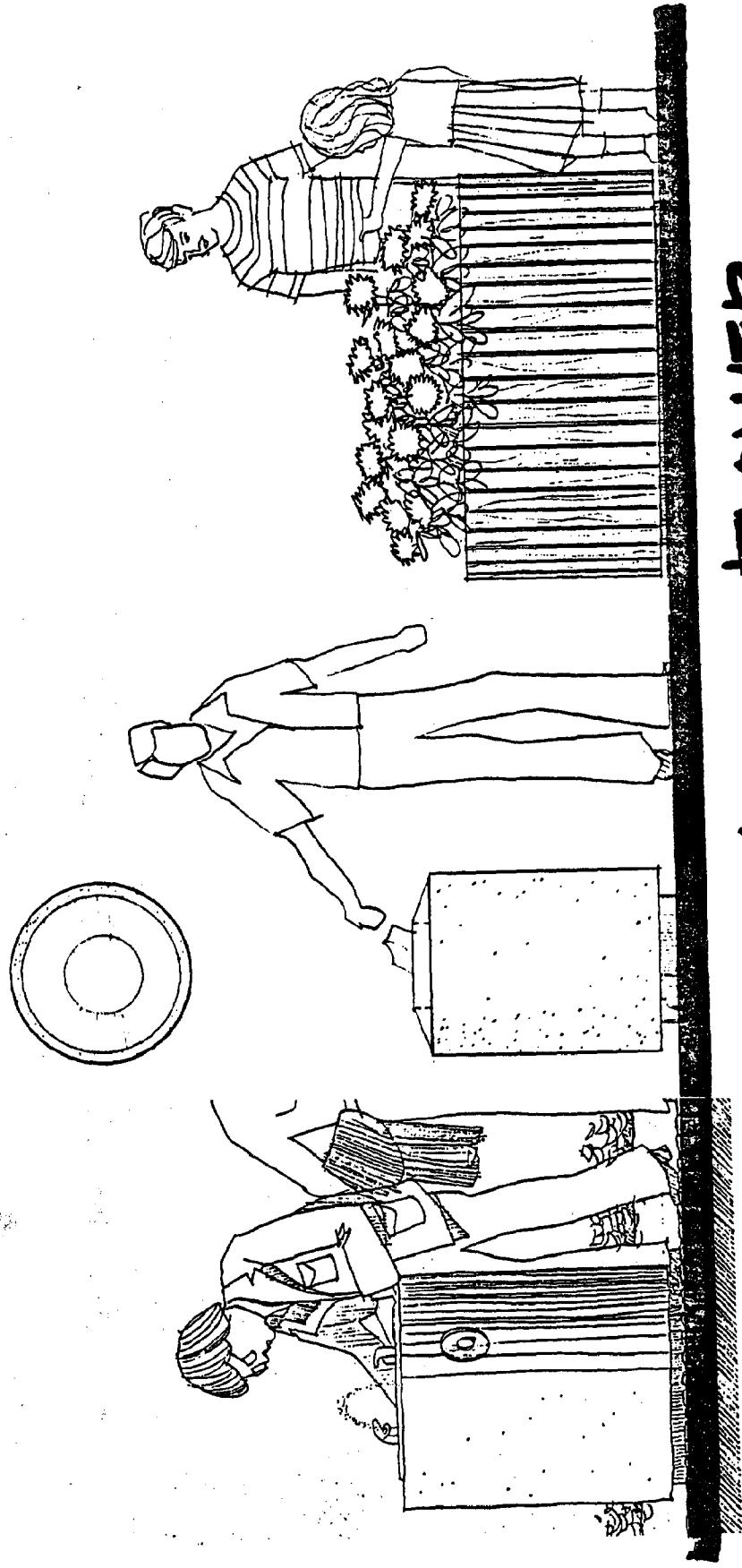
NOTE: 1. ALL MATERIAL AND WORKMANSHIP SHALL CONFORM TO THE PROVISIONS OF APPLICABLE SECTIONS OF A.P.W.A. "STANDARD SPECIFICATIONS" AND SHALL CONFORM TO THE REQUIREMENTS OF THE CITY ENGINEER.

APPROVED		CITY OF BELLINGHAM STANDARD A.C.C. SECTION SECONDARY ARTERIAL	DRAWING
TOM ROSENBERG CITY ENGINEER	5-85 DATE		ST- 25





# STREET FURNITURE

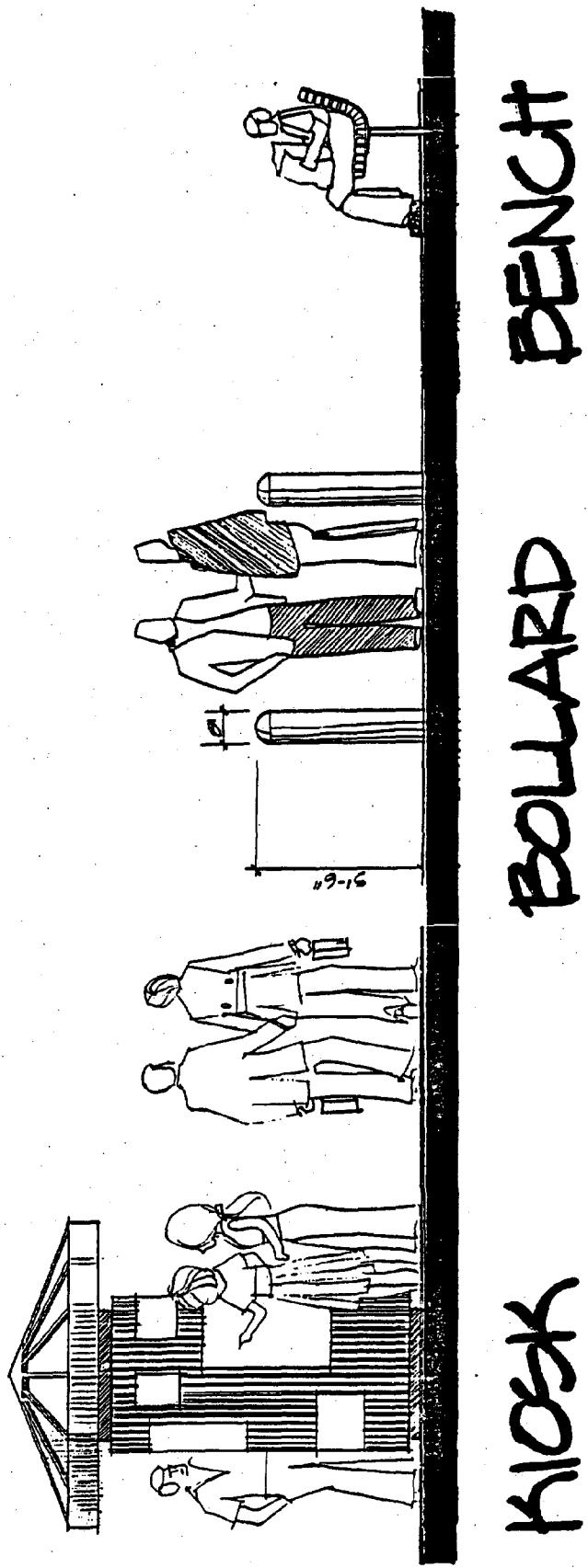


FLOWER  
POTS

DRINKING  
FOUNTAIN

TRASH  
CONTAINER

# STREET FURNITURE

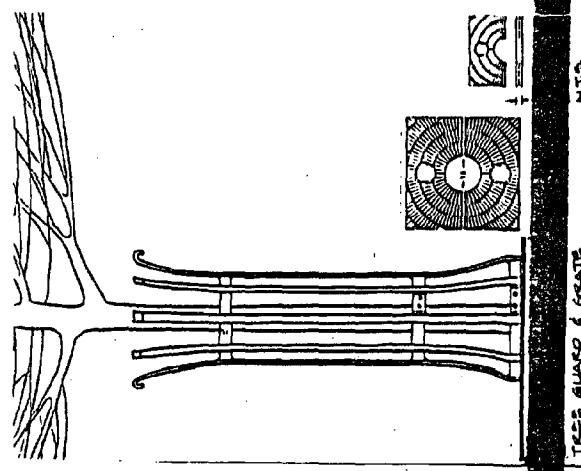
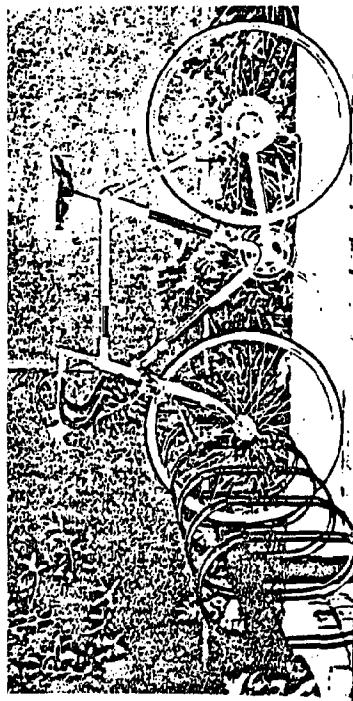


BENCH

BOLLARD

KIOSK

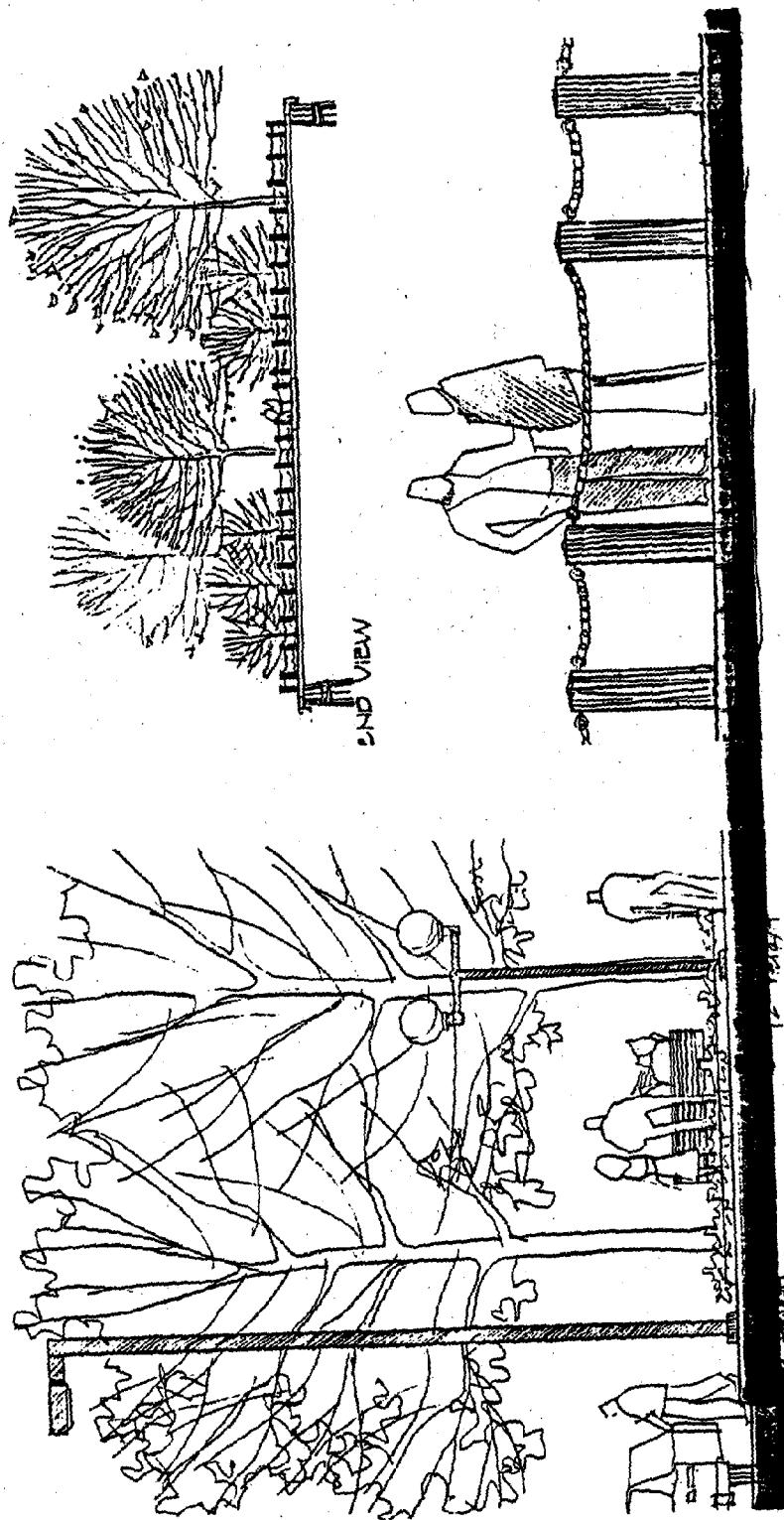
# STREET FURNITURE



BIKE RACK

TREE  
GUARD &  
GRATE

# STREET FURNITURE



Lighting

Theme



DEPARTMENT OF PUBLIC WORKS, 210 LOTTIE ST., BELLINGHAM, WASHINGTON 98225  
Telephone (206) 676-6961

GENERAL NOTES

MINIMUM SIDEWALK WIDTHS TO BE 5' FOR RESIDENTIAL, 8' FOR COMMERCIAL/BUSINESS WITH 60' ROW, & 10' FOR COMMERCIAL/BUSINESS WITH 80' ROW.

MINIMUM RADIUS OF CURB RETURN TO BE 15' ON RESIDENTIAL ACCESS STREETS AND 20' ON ARTERIAL, COMMERCIAL, BUSINESS & INDUSTRIAL STREETS.

CONCRETE SHALL BE CLASS 5(3/4) OR 5(1-1/2) WITH 5% AIR ENTRAINMENT.

3/4" DEEP "V" GROOVES TO BE PLACED 5' C/C.

3/8" X 2" MINIMUM DUMMY JOINTS TO BE PLACED 20' C/C IN LINE WITH CONTRACTION JOINTS IN CURB.

3/8" X 4-1/2" EXPANSION JOINTS TO BE PLACED AT CURB RETURNS, DRIVEWAY SECTION, COLD JOINTS, CHANGES IN SECTION, OR MAXIMUM 80' C/C. JOINTS TO PROTRUDE 1/2" BELOW SIDEWALK.

1/4" X 4-1/2" EXPANSION JOINTS TO BE PLACED BETWEEN SIDEWALK & BACK OF CURB & AROUND ALL JUNCTION BOXES, METER BOXES, ETC.

ALL JOINTS TO BE CLEANED & EDGED WITH 1/4" RADIUS.

SIDEWALK TO BE BRUSH FINISHED IN TRANSVERSE DIRECTION WITH FIBER HAIR BRUSH EXCEPT AT DRIVEWAYS, WHERE IT SHALL BE BRUSHED LONGITUDINALLY.

CONCRETE SHALL BE CURED IN ACCORDANCE WITH THE STANDARD SPECIFICATIONS.

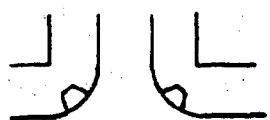
SIDEWALKS IN CUT SECTIONS SHALL BE DRAINED ACCORDING TO STANDARD PLAN NO. ST16.

WASHED ROCK SHALL MEET 1977 APWA SPECIFICATION 3.03C5 GRAVEL (1-1/2" to 1/4").

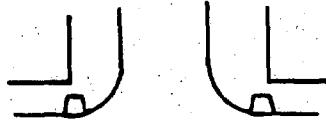
FURTHER REQUIREMENTS SHALL BE AS SPECIFIED IN THE STANDARD SPECIFICATIONS.

TYPICAL LOCATION PLANS

RESIDENTIAL-RESIDENTIAL



RESIDENTIAL-ARTERIAL

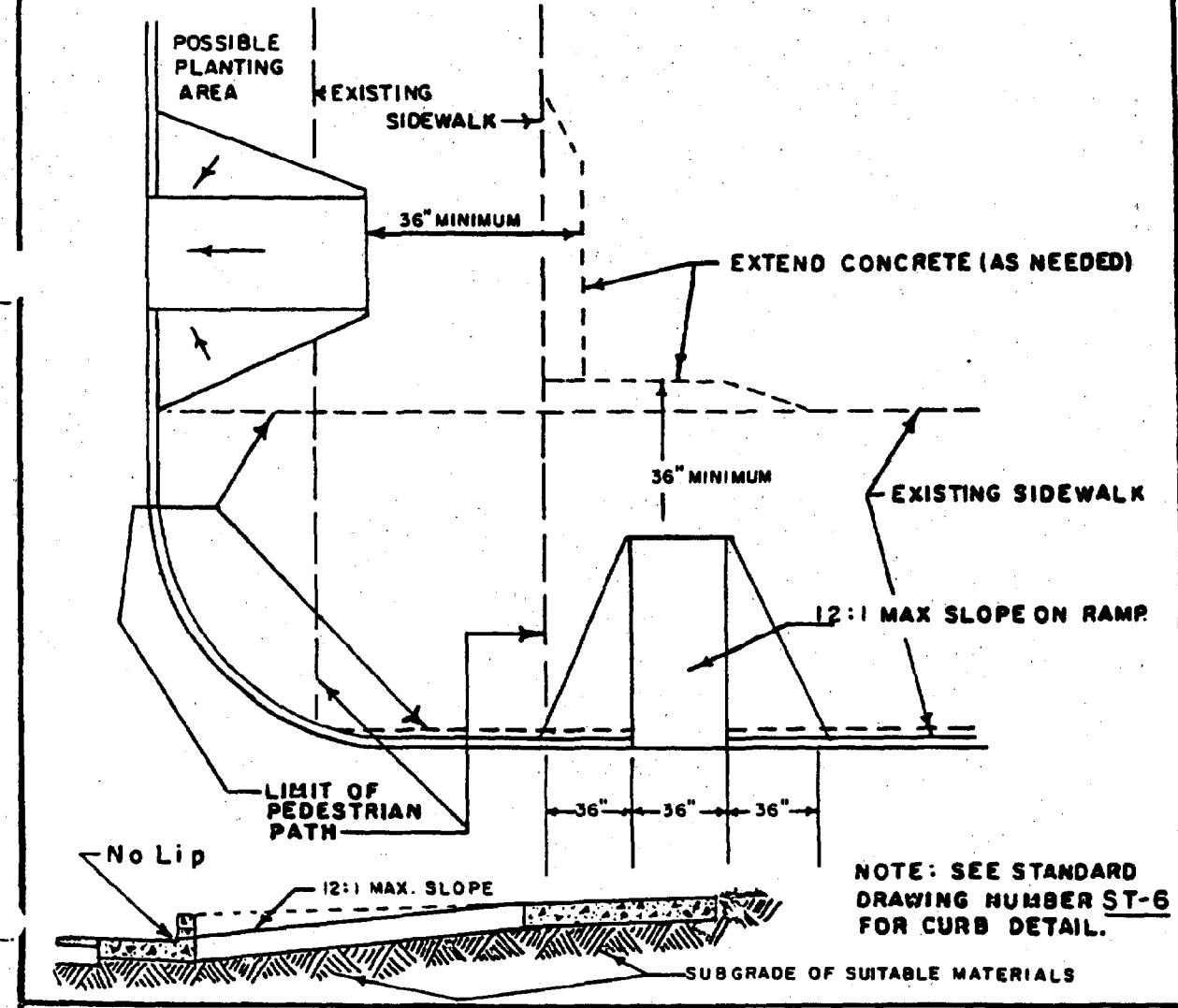


ARTERIAL-ARTERIAL



CROSSWALK  
UNMARKED

CROSSWALK  
MARKED

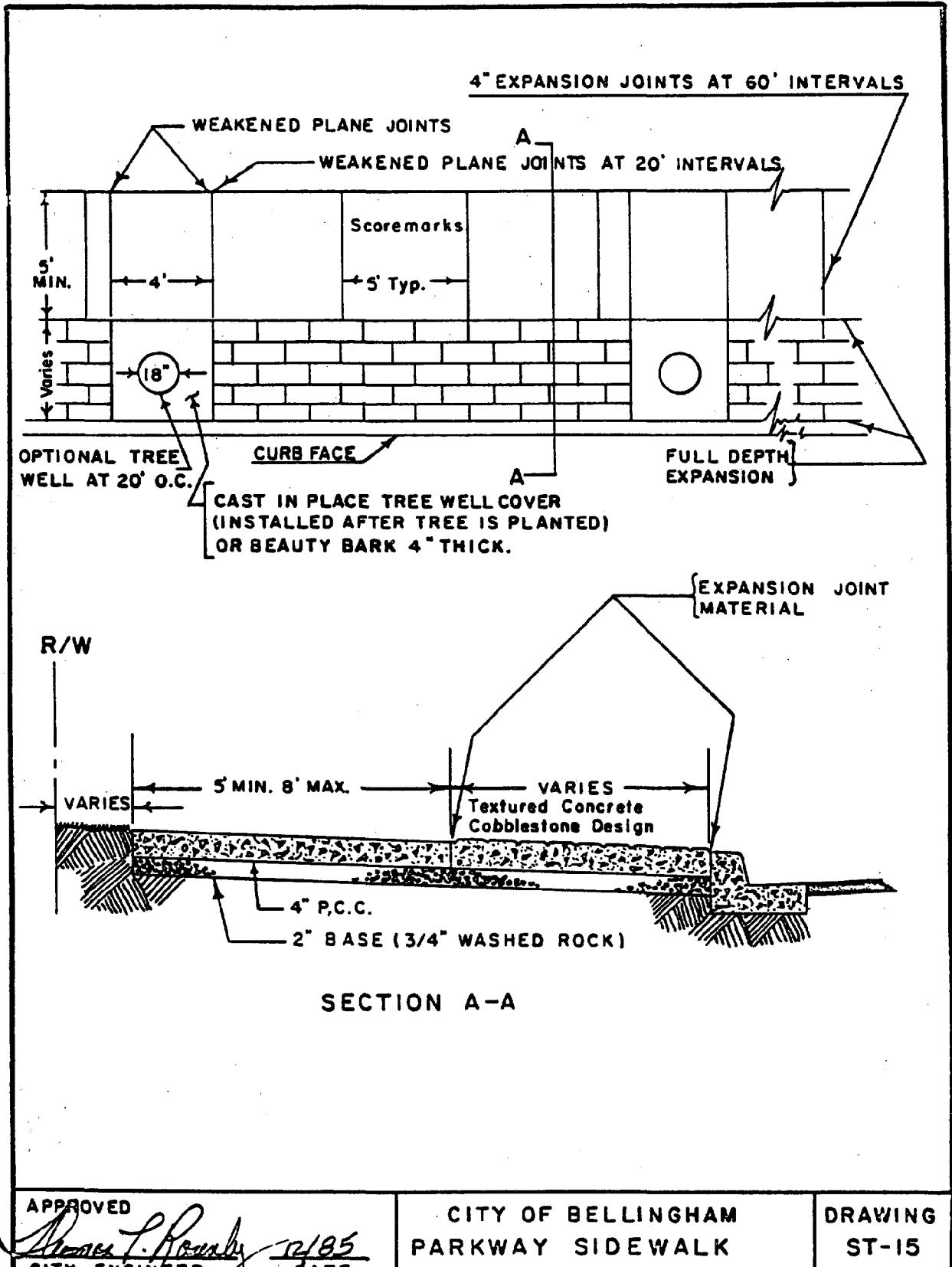


APPROVED:

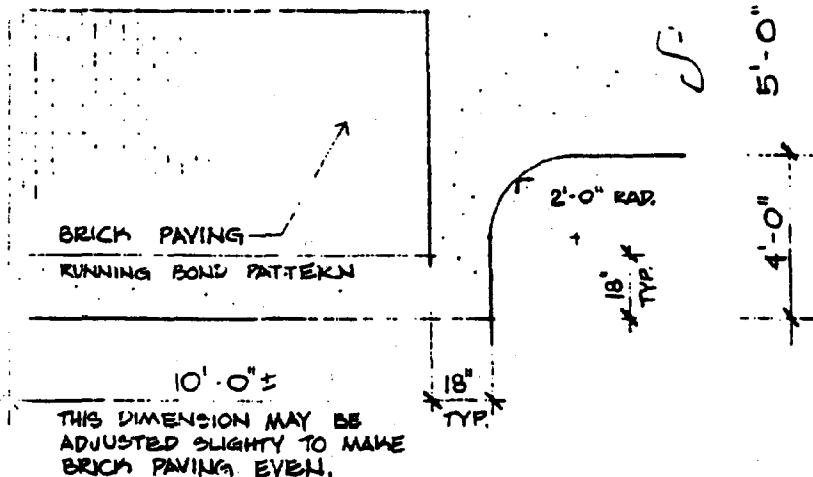
*James J. Pennington* 10/24  
CITY ENGINEER DATE

CITY OF BELLINGHAM  
CURB RAMPS

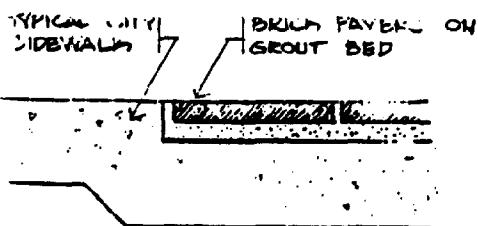
DRAWING  
ST-5



TYPICAL CITY SIDEWALK  
DETAIL & FINISH



PLAN •  $\frac{1}{4}'' = 1'-0''$



PAVERS TO BE  $4 \times 8 \times \frac{1}{2}$ " BRICK  
PAVERS DISTRIBUTED BY  
MUTUAL MATERIALS (OR EQUAL)  
COLOR: "CHOCOLATE BROWN"

SECTION •  $\frac{1}{2}'' = 1'-0''$

5-85 DATE	CITY OF BELLINGHAM BRICK PAVING ENLARGEMENT	DRAWING ST-33
--------------	---	------------------

# **Economic Development Incentives**

# PUBLIC ACTIONS TO INDUCE MARKET DEMAND

TAX INCENTIVES FOR  
DEVELOPERS (REDUCING  
TAXES)  
E.G. TAX ABATEMENT  
INCENTIVES  
- TAX STABILIZATION  
- ITC

**FAVORABLE PRICING  
OF PUBLIC SERVICES  
WHICH REDUCE COST OF  
DOING BUSINESS**

- WATER**
  - SEWER**
- 

**PUBLIC LEASE  
COMMITMENTS FOR  
SPACE IN NEW  
DEVELOPMENTS**

- PROVIDES STABLE PRIMARY  
TENANT OR STABLE INITIAL  
TENANT IN LARGE PROJECT.**

# PUBLIC FINANCING ASSISTANCE

---

## SPECIAL TAXATION DISTRICTS (CLID)

- PROPERTY TAX  
ASSESSED ON AREA  
PROPERTIES

**- FUNDS USED TO  
PROVIDE SPECIAL  
SERVICES AND/OR  
PUBLIC IMPROVEMENTS  
IN TARGETED AREA**

---

**TAX INCREMENT  
FINANCING**

# PUBLIC ASSISTANCE IN SITE ASSEMBLY TECHNIQUES

---

QUICK TAKE  
(EMINENT DOMAIN)  
-APPROPRIATE PRIVATE  
LAND FOR PUBLIC USE  
OWNER COMPENSATED AT  
FAIR MARKET VALUE.

**LAND BANKING**  
CITY OR LOCAL DEVELOPMENT  
CORP. ASSEMBLES LAND  
& HOLDS IT UNTIL USER  
IS IDENTIFIED

---

**GROUND LEASE**  
- LONG TERM, MINIMUM  
BASE + USUALLY % OF  
PROJECT GENERATED  
INCOME

- REDUCES EQUITY  
OUTLAY AND RISK  
TO DEVELOPER

---

- DEVELOPER UNDER  
SUBORDINATED LEASES  
CAN DEDUCT FULL  
AMOUNT OF LEASE  
PAYMENTS VERSUS

↓

IF PURCHASED LAND  
COULD ONLY DEDUCT  
INTEREST EXPENSES

---

STREET & PUBLIC RIGHT-  
OF-WAY VACATIONS. THE  
SALE OF PUBLIC RIGHTS-OF-  
WAY TO ASSEMBLE LARGER  
SITES.

# **DEVELOPMENT TRANSFER RIGHTS**

**- DEVELOPMENT RIGHTS  
ARE SOLD FROM ONE  
PIECE OF PROPERTY**

---

**TO ANOTHER.**

**- DTR'S CAN INCREASE  
TOTAL BUILDING'S  
TOTAL FLOOR AREA  
LOT COVERAGE**

**BEYOND LEVELS  
NORMALLY ALLOWED  
BY ZONING.**

- 
- EMINENT DOMAIN
  - PRIVATE USE
  - SEVERAL STATES  
(E.G. CALIFORNIA)  
GRANT PRIVATE

**DEVELOPERS EMINENT  
DOMAIN**

---

**LAND EXCHANGE  
(SWAPS)  
TRADE BETWEEN  
PRIVATE AND PUBLIC  
PROPERTIES**

**BASED ON VALUES  
SET BY INDEPENDANT  
APPRaisal.**

---

**RELOCATION  
ASSISTANCE**

**- LOANS GRANTS TO  
PAY MOVING EXPENSES  
OR AID IN FUNDING**

OR DEVELOPING NEW  
SITE FOR THOSE  
WHO MUST MOVE.

---

## INNOVATIVE LAND USE CONTROLS

- FLEXIBLE REGULATION  
AND/OR NEW ZONING  
MEASURES CAN

**CREATE  
APPORTUNITIES.  
- PROVIDE INCENTIVES  
TIED TO PUBLIC  
OBJECTIVES.**

**WHATCOM CREEK  
PARK LANDS/OPEN SPACE  
HAS 'STRINGS' FROM  
STATE**

- RECREATIONAL VALUE**

# NATIONAL DEV. COMPANY (NDC)

- JOHN FINKE (LOCAL  
REP)  
SEATTLE
- PRIVATE NON-PROFIT  
CORP., WORK UNDER  
CONTRACT

# EVERGREEN COMM DEVELOPMENT COMPANY

- MARY JEAN RYAN  
(AREA REP, SEATTLE)
- PRIVATE NON-PROFIT

● FUNCTION

- PACKAGE & PREPARE  
SBA LOANS
- ACT AS "QUASI"  
PRIVATE DEVELOPER  
eg JV.'S

---

CITY OF BELLINGHAM

- PLANNING & ECONOMIC  
DEVELOPMENT DEPT.

- BILL GEYER

# FUNDING SOURCES

## FEDERAL PROGRAMS

# URBAN DEVELOPMENT ACTION GRANT (UDAG)

---

- FORMED 1977 &  
ADMINISTERED  
BY HUD.
- PURPOSE - TO SUPPLY  
INCENTIVE FOR PRIVATE  
INVESTMENT IN CITY'S

- CITY MUST BE ON  
ELEGIBILITY LIST  
BELLINGHAM ON  
LIST.

---

UDAG  
PROGRAM ELEMENTS  
PROHIBITED  
ACTIVITIES

**UDAG FUNDS CANNOT  
BE USED FOR  
PROTECT PLANNING  
OR UDAG APPLICATION**

---

**APPLICATION**

**-SMALL CITIES (<50K  
POPULATION) MAY BE  
REIMBURSED FOR  
COSTS OF PLANNING  
A PROTECT & PREPARING.**

IT'S APPLICATION  
BUT ONLY TO 3%  
OF APPROVED AMOUNT  
OF GRANT

- 
- CAN'T BE USED FOR PUBLIC SERVICES
  - NO ASSISTANCE PROVIDED TO RELOCATE INDUSTRIES FROM ONE METROPOLITAN

**AREA TO ANOTHER  
UNLESS MOVE  
ADVERSELY AFFECTS  
UNEMPLOYMENT OR  
ECONOMIC BASE OF  
THE AREA.**

---

- TERM OF LOANS  
25 - 30 YRS.
- USUALLY FINANCE  
15 - 20% OF PROTECT  
COST. REMAINDER  
THROUGH PRIVATE

---

DEBT AND EQUITY.

# **UDAG ELIGIBLE PROJECTS**

- RESIDENTIAL**
  - COMMERCIAL**
  - INDUSTRIAL**
- 

# **UDAG PROJECT ELIGIBILITY CONSIDERS :**

- IMPORTANCE OF PROJECT  
IN STIMULATING  
PRIVATE INVESTMENT.**

**- AMOUNT OF LT  
EMPLOYMENT  
GENERATED FOR  
LOW AND MODERATE  
INCOME PEOPLE**

- 
- POTENTIAL ECONOMIC  
IMPACT OF PROJECT  
ON COMMUNITY**
  - EFFECT OF PROJECT  
ON DOWNTOWN  
ECONOMY**

# **UDAG APPLICATION CRITERIA ECONOMIC/PHYSICAL DISTRESS PER CAP INCOME POP. EMPLOY.**

---

- PERFORMANCE —  
COMPLIANCE WITH  
EQUAL HOUSING /  
EMPLOYMENT LAWS
- PROJECT FEASIBILITY  
IMPACTS ABILITY

**TO COMPLETE  
PROJECT**

---

**UDAG  
DEVELOPERS MUST  
SUBMIT.**

- PROJECT DESCRIPTION**
- 10YR CASH FLOW  
PROTECTION**

- "AS BUILT" PROJECT APPRAISAL
- PROJECT COSTS
- EVIDENCE OF SITE CONTROL

- 
- BUSINESS SAME INFORMATION ALONG WITH FINANCIAL STATS 3 PREVIOUS YEARS

**UDAG**

**AWARDED QUARTERLY  
DEBT INSTRUMENT  
USUALLY BELOW  
MARKET RATES**

# ECONOMIC DEVELOPMENT ADMINISTRATION (EDA)

---

EDA GRANTS  
PURPOSE ENHANCE  
NATIONAL ECONOMY  
BY ASSISTING AREAS  
IN ECONOMIC  
DISTRESS

- 2 SECTIONS  
TITLE 199

---

EDA  
ELIGIBILITY  
- STATES  
- REDEVELOPMENT  
AREAS  
- EDC's

- CITIES  
- PUBLIC / PRIVATE  
NON PROFITS  
WORKING ON  
REDEVELOPMENT

---

EDA APPLICANT  
CRITERIA  
- UNEMPLOYMENT 6%  
OR GREATER OR AT  
LEAST 50% ABOVE  
NOT. AVG.

- MEDIAN INCOME  
 $\leq$  50% OF NATIONAL AVERAGE.
  - SPECIAL IMPACT AREAS  
EG LOW INCOME
- 
- ↓ PER CAPITA EMPLOYMENT DURING RECENT 10YR PERIOD.

## **EDA TITLE I**

- FUNDS INFRASTRUCTURE  
AND PUBLIC  
IMPROVEMENTS**
  - FUNDS UPTO 50%  
OF PROJECT**
- 

**REMAINDER BY  
PUBLIC FUNDS**

## **EDA TITLE IX**

- 2 TYPES OF GRANTS**
  - DEVELOPMENT —**
  - STRATEGY PLANNING**
  - IMPLEMENTATION —**
  - IMPLEMENTING**
- 

**STRATEGIES, I.E.  
PUBLIC FACILITIES**

# COMMUNITY DEVELOPMENT BLOCK GRANT

---

UNDER HUD  
DIRECTED MOSTLY  
TOWARDS HOUSING  
LOW INCOME  
AREAS THAN

# **COMMERCIAL / INDUSTRIAL DEVELOPMENT**

---

**CDBG ELIGIBILITY  
PROTECTS WHICH PROMOTE  
PRIVATE INVESTMENT  
& COMMUNITY  
REVITALIZATION**

# CDBG EVALUATION CRITERIA

- AMOUNT LT EMPLOYMENT GENERATED & ACCESSIBLE TO LOW - MOD INCOME PERSONS
- NECESSITY TO STIMULATE PRIVATE INVESTMENT
- ECONOMIC IMPACT OF THE AREA
- AVAILABILITY OF OTHER FEDERAL FUNDS.

BLOCK GRANT  
- LOW INCOME JOB PRODUCTION  
+ CIVIC INDUSTRIAL DEV.  
\$ 592,000 AVAILABLE

---

# SMALL BUSINESS ADMINISTRATION 503 PROGRAM

---

- LT FIXED INTEREST LOANS AT BELOW MARKET RATES
- CAN USE FOR LAND PURCHASE, NEW CONSTRUCTION,

**REHAB MACHINERY  
EQUIPMENT.**

---

**SBA TYPICAL  
FUNDING MIX**

**50% PRIVATE LENDER**

**40% SBA LOAN \$500K**

**10% ~~EQUITY~~<sup>MAX</sup>**

**SBA ELIGIBILITY**  
**BUSINESS NET**  
**WORTH AT LEAST \$6**  
**MILLION, AFTER**  
**TAX PROFITS UNDER**  
**\$2 MILLION FOR**

---

- RESTRICTED TO OWNER - USERS NOT DEVELOPERS
- START UP BUSINESS ELIGIBLE ONLY IF

**PRINCIPALS HAVE  
VAST EXPERIENCE  
IN PARTICULAR  
BUSINESS AREA.**

---

**7A  
PROGRAM**

● FA USED FOR  
WORKING CAPITAL

# INDUSTRIAL REVENUE BONDS

---

TAX EXEMPT BONDS  
FINANCED THROUGH  
PUBLIC CORPORATIONS  
FOR PRIMARILY  
INDUSTRIAL  
DEVELOPMENT.

**IRB FOR:**

- NEW CONSTRUCTION**
  - REHABS**
  - MACHINERY/EQUIPMENT**
  - A/E FEES**
- 

**IRB EVALUATION  
CRITERIA**

- PROTECTS THAT RETAIN  
OR CREATE NEW JOBS**
- ADD TO AREA'S TAX  
BASE.**

# **REVENUE BONDS**

**- HIGHER I. RATE  
THAN G.O DUE TO  
HIGHER RISK**

---

**- SECURED BY  
PROJECTED ↑ IN  
TAX REVENUES  
WITHIN DEVELOPMENT  
AREA.**

- CAN BE ISSUED  
QUICKLY BECAUSE  
DOES NOT NEED  
VOTER APPROVAL

---

- OUTSIDE OF  
CITY'S DEBT  
LIMITATION.

# G.O. BONDS

## GO BONDS

- REQUIRES VOTER APPROVAL
- SECURED BY SPONSORING JURISDICTION

PUBLIC IMPROVEMENTS  
ATTRACT PRIVATE  
INVESTMENT BY SERIES  
OF IMPROVEMENTS  
EITHER ADJACENT OR  
IN SITE AREA.

---

- CAPITAL IMPROVEMENTS  
(TRANSIT, STREET, STORM  
& SEWER UTILITIES)
- PUBLIC FACILITIES  
(SCHOOLS, CIVIC  
CENTER, PARKING)

- PUBLIC AMENITIES  
CREC FACILITIES,  
PEDESTRIAN MALLS,  
OPEN SPACES,  
LANDSCAPING

---

PARKING FACILITIES  
AMONG MOST  
EFFECTIVE IN  
STIMULATING  
DEVELOPMENT  
ESPECIALLY IN CBD

CITY 'WAY BELOW'  
INDEBTEDNESS LEVEL  
FOR G.O. BONDING  
PURPOSES

---

# STATE PROGRAMS

**STATE**

**◦ 38 ASSISTANCE  
PROGRAMS LISTED  
IN 1985 ECONOMIC  
DEVELOPMENT  
ASSISTANCE GUIDE**

---

**- ADMINISTERED BY  
STATE AGENCIES**

**JOB  
TRAINING  
PARTNERSHIP  
ACT**

---

**STPA**

**[REDACTED] FOR JOB  
TRAINING AND  
CREATING EMPLOYMENT  
FOR LOW-INCOME  
ADULTS/YOUTH**

---

**AND DISPLACED  
WORKERS**

# PUBLIC INFRASTRUCTURE TRUST PROGRAM

~~-USED FOR ROEDER  
AVE IMPROVEMENTS~~

~~APPLIED BUT NOT  
APPROVED~~

- No funds funded in  
WTAX CO  
probable  
in 1986

**COMMUNITY**  
**ECONOMIC**  
**REVITALIZATION**  
**BOARD (CERB)**

---

**CERB  
LOANS AND/OR  
GRANTS TO ASSIST  
IN FINANCING  
INFRASTRUCTURE  
IMPROVEMENTS**

---

**CERB ELIGIBILITY  
PROSPECTS MUST  
DEMONSTRATE  
INCREASE IN LT  
EMPLOYMENT**

# SUMMARY-

# FUNDING

## PROJECT DEV.

- LIDAG
- SBA (503, 7A)
- BLOCK GRANTS  
(LOANS)

## INFRASTRUCTURE

- CERB
- PUBLIC INFRA.  
TRUST PRGM.
- EDA - TITLE I
- CITY G.O. BONDS

## JOB TRAINING

- JTPA

**PORT/CITY  
COOP. ON FUNDING**

# FUNDING - CURRENT STATUS (\$)

- 
- ALL FED GRANT PRGMS  
↓ BY ~20% IN 1986

● UDAG - \$300 MILLION  
APPROPRIATED 1986  
( \$400 in 1985 )

---

● UDAG, SBA & EDA  
FUNDS CURRENTLY  
DEFERRED BY REAGAN

● CURRENT LEGISLATION  
PROPOSED TO RELEASE  
FUNDS (TIED TO YETO-LESS  
BILL, eg FARM BILL)

● \$300 M UDAG FUND WILL  
PROBABLY BE REDUCED  
WHEN FINAL BUDGET OK'D

● SBA FUNDS  
APPROPRIATION (?)

● UDAG }  
SBA }  
EDA } TARGETED FOR  
REMOVAL BY  
REAGEN IN  
1986-7

● CERB  
- <sup>\$</sup><sup>\$</sup> 10-12 MILLION

AVAILABLE BY STATE

- USUAL GRANT  
~ <sup>\$</sup> 500K RANGE

---

## ITC

- NEW TX REFORM  
PKG WILL ↓ CREDIT  
TO 20% ; REMOVE  
AGE STATUS FACTOR

**- PRESENT ITC**

**- 15% BLDGS 30-39 YRS**

**- 20% >40 YRS**

**- 25% CERTIFIED  
HISTORIC**

---

# Evaluation Criteria

# ALTERNATIVE EVALUATION MATRIX

# **EVALUATION CRITERIA**

---

# **LAND USE COMPATIBILITY**

LINKAGES / WATER  
ACCESS

---

ENVIRONMENTAL  
QUALITY  
IMPROVEMENT

ECONOMIC/GROWTH  
FEASIBILITY

---

EASE OF  
IMPLEMENTATION

# PUBLIC / PRIVATE ACCEPTANCE

---

ALTERNATIVE

1.

ALTERNATIVE

2.

ALTERNATIVE

3.

ALTERNATIVE

4.

